No. 42/13/2023-3Trg HARYANA GOVERNMENT CHIEF SECRETARY OFFICE TRAINING DEPARTMENT

Dated, Chandigarh the 06th June, 2025

To

All the Administrative Secretaries to Govt. Haryana State.

Subject:- LongTerm Domestic Training Programme "Senior Leadership Programme" (SLP) and Advanced Programme for Public Human Resource Management (APPHRM)- by Indian Institute of Management, Lucknow – 2025-26.

Sir/ Madam,

I am directed to refer on the subject noted above and to inform that a copy of the letter No. T-13017/4/2025-LTDP dated 29.05.2025 received from Shri Uma Magesh, Under Secretary, Ministry of Personnel, Public Grievances and Pensions, Department of Personnel and Training, 3rd Floor Block-IV, Old JNU Campus, New Mehrauli Road, New Delhi-110067 has been uploaded on the Chief Secretary Haryana Website (http://csharyana.gov.in).

The necessary action may be taken in view of Govt. Instruction No. 22/38/2010-4Trg, dated 21.12.2022.

Yours faithfully,

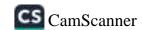
Superintendent, Training

Endst. No. 42/13/2023-3Trg.

Dated, Chandigarh the 06th June, 2025

A copy is forwarded to Shri Uma Magesh, Under Secretary, Ministry of Personnel, Public Grievances and Pensions, Department of Personnel and Training, 3rd Floor Block-IV, Old JNU Campus, New Mehrauli Road, New Delhi-110067 w.r.t. their letter No. No. T-13017/4/2025-LTDP dated 29.05.2025 for information.

Superintendent Training



Training Branch <branchtrg@gmail.com>

F.No: 42/13/2235 Tof.



Long Term Domestic Training Programmes "Senior Leadership Programme" (SLP) and Advanced Programme for Public Human Resource Management (APPHRM) - by Indian Institute of Management, Lucknow – 2025-26.

t message

Mukesh Kumar <mukesh.kr07@gov.in> 29 May 2025 at 16:51 To "Dr. Sameer Stranna, IAS" <cs@ap.gov.in>, Chief Secretary Bihar <cs-bihar@nic.in>, Chief Secretary Office <csoffice.cg@gov.in>, Puneet Kumar Goel IAS Chief Secretary <cs-goa@nic.in>, Dharmendra <cs-</p> arunachal@nic.in>, Jishnu Barua IAS <cs-assam@nic.in>, csguj <csguj@gujarat.gov.in>, Mr R D Dhiman <cshp@nic.in>, "Sanjeev Kaushal, IAS" <cs@hry.nic.in>, branchtrg <branchtrg@gmail.com>, Shri Sukhdev Singh <csjharkhand@nic.in>, cs <cs@karnataka.gov.in>, cheifsecy <chellsecy@kerala.gov.in>, lqbal Singh Bains <cs@mp.nic.in>, chiefsecy <chiefsecy@maharashtra.gov.in>, cs-manipur <cs-manipur@nic.in>, cso-meg <csomeg@nic.in>. cs-mizoram <cs-mizoram@nic.in>, "Jan e Alam, Chief Secretary Nagaland" <csngl@nic.in>, Suresh Chandra Mahapatra <csori@nic.in>, cs <cs@punjab.gov.in>, csraj <csraj@rajasthan.gov.in>, "Mr S.C Gupta" <csskm@hub.nic.in>, cs <cs@tn.gov.in>, CS Telangana <cs@telangana gov.in>, cs-tripura <cs-tripura@nic.in>, CHIEF SECRETARY OFFICE GOVT OF UP <csup@nic.in>, chief secretary <cs-uttaranchal@nic.in>, Shri H K Dwivedi <cswestbengal@nic.in>, cs-andaman <cs-andaman@nic.in>, admn-chandigarh <admn-chandigarh@nic.in>, administrator-dd-dnh <administrator-dd-dnh@nic.in>, csdelhi <csdelhi@nic.in>, lk-admin <lk-admin@nic.in>, cspon <cs.pon@nic.in>, cs-jandk <cs-jandk@nic.in>, advisor-lg-ladakh <advisor-lg-ladakh@gov.in>, directordhti <directordht@caomod.nic.in> Cc. Manoj Kataria <manoj kataria t4@nic.in>, UMA MAGESH <uma.magesh@nic.in>, Vijay S <vijays@cag.gov.in>.

Respected Ma'am/Sir.

Kindly find the attachment on the subject mentioned above.

With Regards,

Mukesh Kumar, ASO (LTDP), Training Division, DoPT, New Delhi 110067

2 attachments

- Signed Circular of 1st APPHRM at IIM Lucknow.pdf
- Signed Circular of 1st SLP at IIM Lucknow.pdf

Ens.

Training Branch 69941

No. T-13017/4/2025-LTDP Government of India Ministry of Personnel, Public Grievances and Pensions Department of Personnel and Training (Training Division)

3rd Floor Block-IV, Old JNU Campus, New Mehrauli Road, New Delhi-110067, Dated: 29th May, 2025

To

- 1. Secretaries (All Ministries/Departments in Government of India)
- 2 The Chief Secretaries to all State Governments
- Administrators of Union Territories
- All the Cadre Controlling Authorities
- Directors General/Directors of Central & State Training Institutes

Sub: Long Term Domestic Training Programme "Advanced Programme for Public Human Resource Management (APPHRM) by Indian Institute of Management, Lucknow -2025-26

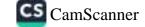
Sir/Madam,

It is hereby informed that Indian Institute of Management, Lucknow in collaboration with this Department is offering a Long Term Domestic Programme on "Advanced Programme for Public Human Resource Management" (APPHRM) from September 7th, 2025. APPHRM is designed as an 11 Months hybrid programme and will be carried out at IIM Lucknow campus.

Course pedagogy:

2. The APPHRM has been conceptualized as an officer friendly, domestic training programme on Advanced Programme for Public Human Resource Management without any international component. This provides the advantage of minimal dislocation of officers from their workplaces and allows them to continue with their current assignment/posting during the duration of the course. The program aims to equip professionals with advanced knowledge of HR policies and practices in the public sector. It focuses on enhancing leadership skills, improving workforce management, and fostering strategic alignment with government goals. Participants learn to drive organizational performance and navigate challenges in public sector HR Management. The APPHRM program will use the latest technological tools to bridge the distance without compromising on the program delivery.

Page 1 of 16



- 3 The programme structure is as under
 - Duration APPHRM is designed as an11 Months hybrid programme.
 - Online Component This component forms the core of APPHRM. Spread over 11 months this component would be covered in around 6 pillars. (Duration of online programme delivery is 126 hours) – Each session is of 3.0 hours and delivered once a week (one day of the weekend is pre-decided at the time of Batch launch.
 - IIML Campus Immersion The in-campus component, covered is 5-day one visit at the end of the programme, brings the participants back to school.
- 4. The programme is open to officers belonging to All India Services (Indian Administrative Service, Indian Police Service and Indian Forest Service), Central Civil Services (Group 'A'), faculty members of State Administrative Training Institutes (ATIs) and Central Training Institutes (CTIs) and also Officers of the State Civil Services (Group 'A') subject to the eligibility conditions as enclosed.
- 5. Details of the 'Terms and Conditions' of the programme, application form and other documents are enclosed with this letter. Further details with regard to this programme may be ascertained from Ms. Isha Rishi, Programme Coordinator, Advanced Programme for Public Human Resource Management, Indian Institute of Management, Lucknow, Mobile. 0522 6696278, e-mail: program coordinator4@iiml.ac.in and websites of Indian Institute of Management, Lucknow (IIML) https://www.iiml.ac.in/apphrm-programme and DoP&T, Training Division's website https://dopttrg.nic.in/.
- 6. Nominations of suitable officers in the prescribed pro-forma may please be sent to this Department through their Cadre Controlling Authorities so as to reach us on or before September 1st, 2025. Nominations received after this date will not be considered. The nominations would be scrutinized and officers shortlisted by the selection committee based on profile and statement of purpose, fulfilling the conditions of eligibility will be called for interview/discussion by IIML. The discussion will be on a virtual platform and the date and time will be intimated to the officers by IIML. In order to save time, the officers are permitted to send an 'Advance Copy' of their applications directly to this office and IIML. [For IIML through the link: https://www.iiml.ac.in/apphrm-programme on its website]. The officers will also be called for discussion based on their advance applications. However, final selection will be subject to receipt of his/her formal application, duly recommended by the Cadre Controlling Authorities along with Vigilance Clearance and approval of

Page 2 of 16

Competent Authority in DoPT. Therefore, it is in the interest of the officers to get their applications routed through their Cadre Controlling Authorities as early as possible.

8 All Ministries/ Departments/ State Governments/ UTs/ CCAs etc. are advised to give wide publicity to the programme, upload this circular on their websites for the information of all concerned and encourage the officers to apply

Encl Terms and conditions

Yours faithfully,

(Uma Magesh)

Under Secretary to the Government of India

Telephone: 011-26706310

Copy to

- The Comptroller and Auditor General of India, New Delhi
- Secretary, Union Public Service Commission, New Delhi
- 3 The Election Commission of India, New Delhi
- 4 Controller General of Accounts, New Delhi
- 5 Deputy Director General (Training), Department of Post, Dak Bhavan, New Delhi
- 6 Deputy Director General (Training), Department of Telecom, Sanchar Bhavan, New Delhi
- 7 Director (Training), Railway Board, Rail Bhavan, New Delhi
- 8 Director (Police), Ministry of Home Affairs for nomination of IPS Officers
- 9 Director General, CPWD Training Institute, Nirman Bhavan, New Delhi
- 10 Director, Bureau of Police Research and Development, CGO Complex, New Delhi
- 11 Establishment Officer, Department of Personnel & Training, North Block, New Delhi
- 12 Deptt. of Personnel & Training (CS Division), Lok Nayak Bhavan, N.Delhi
- 13.Ms. Isha Rishi, Programme Coordinator, Advanced Programme for Public Human Resource Management, Indian Institute of Management, Lucknow, Prabandh Nagar, IIM Road Lucknow - 226013 with request to consider applications received on or before September 1st, 2025.
- 14 NIC, Training Division, for uploading the notification on DoP&T website (https://dopt.gov.in/) and Training Division's (http://dopttrg.nic.in/) webpage.

Under Secretary to the Government of India Telephone: 011-26706310

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Terms and conditions

1st Advanced Programme for Public Human Resource Management at Indian Institute of Management (IIM) - Lucknow

1st Advanced Programme for Public Human Resource Management Indian Institute of Management (IIM) – Lucknow will commence from September 7st, 2025. Unlike the existing Long Term Domestic Programme of this Department, which have full time components of institutional attachment, The APPHRM has been conceptualized as an officer friendly, domestic training programme on Advanced Programme for Public Human Resource Management without any international component. This provides the advantage of minimal dislocation of officers from their workplaces and allows them to continue with their current assignment/posting during the duration of the course. The program aims to equip professionals with advanced knowledge of HR policies and practices in the public sector. It focuses on enhancing leadership skills, improving workforce management, and fostering strategic alignment with government goals. Participants learn to drive organizational performance and navigate challenges in public sector HR Management. The APPHRM program will use the latest technological tools to bridge the distance without compromising on the program delivery.

A Comprehensive understanding of all facts of HR combined with practical exposure; APPHRM is designed for managers so that they can efficiently address the human resource challenges faced today by the large as well as small organizations. The programme covers basic and strategic HRM issues, including understanding of organizations design and change, HR challenges regarding acquisition, retention, leadership and talent management, knowledge management, and global perspective of HRM. It further covers the important techniques of competency assessment, job evaluation, strategic fit analysis and new trends in HRM. There is also a special module on HR analytics to equip managers with data driven approach so that they can address HR issues more efficiently.

2 Eligibility

The programme is open to officers of All India Services (IAS, IPS & IFoS), Central Civil Services (Group 'A'), faculty members of State Administrative Training Institutes (ATIs) and also officers of the State Civil Services (Group 'A') subject to the following eligibility conditions

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Length of service	Officers should have completed 5 years of Group 'A' service as on commencement of the programme.
Age	The officers should have at least five years remaining service after completion of the programme.
Earlier Training	The officers should not have undergone a training Programme of 12- weeks or more duration in India during a period of 5 years preceding the date of commencement of this Programme. Further, the officer should not have undergone a Programme of training abroad of more than 2-weeks in preceding 2-years, more than one month in preceding 3-years or more than six months in the preceding 5-years.

Course Fees:

- (a) The course fee for the programme is Rs. 3.75 Lakh (Rupee Three Lakh Seventy Five Thousand Only) + Goods & Service Tax (GST) as per applicable rates per participant. The fee is inclusive of Tuition Fee, Course material, Live Virtual Sessions, Cost of course material kit, books, case studies etc., welcome kit, Guest Faculty, Access to amenities of IIM Lucknow, Certificates and boarding and lodging for the duration of residency. The nomination for the programme and payment of course fee shall be made by the Cadre Controlling Authorities [for example, DoP&T for IAS, Central Secretariat Service (CSS) and Central Secretariat Stenographers' Service (CSSS) Officers, MHA for IPS officers, MOEF for IFoS officers etc.]. In case an officer is posted in an office outside his/her cadre establishment, the nomination may be done by that office in consultation with his/her Cadre Controlling Authority.
- (b) The Programme fee [Rs. 3.75 Lakh (Rupee Three Lakh Seventy Five Thousand Only)] plus Goods & Service Tax (GST) as per applicable rates need to be paid in full 21 days (3 Weeks) prior to the commencement of the programme. IIM Lucknow shall issue Tax invoice of the same within 30 days of receipt of the same.

*Boarding & Lodging of the participants to be arranged by the IIM Lucknow.

4 Programme structure

a. Duration: APPHRM is designed as a 11 Months hybrid programme.

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- Online Component This component forms the core of APPHRM. Spread over 11 months this component would be covered in around 6 pillars. (Duration of online programme delivery is 126 hours) – Each session is of 3.0 hours and delivered once a week (one day of the weekend is pre-decided at the time of Batch launch.
- IIML Campus Immersion The in-campus component, covered is 5-day one visit at the end of the programme, brings the participants back to school.

b. Learning Management System and Course Material:

Participants will have access to an integrated and customized login-id in the IIM Lucknow MDP Learning Management System for the purpose of online provision of Schedules, material, evaluation and attendance.

- Case Studies, Books (e-Books) and any other necessary study material will be provided to the participants by the institutes
- · Behavioral workshop
- · Design Thinking

Cases and Simulations

c. The Programme will have key focus on:

- Data Driven Approaches in Public Policy
- Economics for Public Policy Understanding Economic & Business Landscape
- Public Finance
- The Evolving Landscape in the Policy: Technology, Society and Sustainability.
- Economic Development and Public Policy: Behavioral Science, Financial Regulation, India's Digital Economy and Political Economy.
- Rural and Urban Development, Infrastructure, Social Services and Environmental Policy
- Strategic Leadership and Innovation
- Assessment of Resources, Capabilities & Competencies
- · Crafting a competitive Advantage
- Executive of Public Policy in Strategic frameworks and Assessment

d. Design elements:

- Inauguration
- Live Virtual Sessions
- · Asynchronous Content

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Guest Lectures

- Capstone Project
- Assessments
- Valedictory Ceremony

e Typical term structure

- Duration of the programme is 11 Months
- Certification:

On Successful completion of the programme, the participants will be awarded a certificate of completion of Advanced Programme for Public Human Resource Management and will be eligible for Executive Alumni status of the institute.

- IfML programme emphasize high academic rigour and a "no exception" policy.
- A participants missing out any component or a significant part thereof will have to complete the programme with the next batch seeking a leave of absence after mandatorily attending the first term. (Terms & Conditions of deferment apply as per Institute Policy)
- The Valedictory ceremony will be held in the second half of the year after passing the course at IIM Lucknow Campus

5 Hostel Facilities

IIM Lucknow will provide rent-free furnished residential accommodation in the Institute to the participants and will arrange boarding facility, which is included in the course fee.

6. Conditions for officers admitted to the programme:

In case of officers, sponsored by the Government of India/State Governments for this programme, the entire period of absence from duty on account of residencies/travel will be treated as on duty under FR 9(6)(b)(i).

7. Selection procedure and forwarding of nominations

- (i) The Cadre Controlling Authority (CCA) should recommend names of only those Group 'A' officers who are likely to stay with the CCA for some more time.
- (ii) Officers on deputation to Government of India under the Central Staffing Scheme must have completed at least two years of their tenure on central deputation on the date of this notification to become eligible to apply for this programme. It may

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be noted that in respect of Officers appointed under the 'Central Staffing Scheme', 'NOC' from the Office of Establishment Officer, DOPT should be obtained before forwarding their applications/nominations for the Long Term Domestic Programme.

(iii) The faculty members of the State ATIs who have completed at least three years on the date of starting of the program are also eligible to apply for the programme. However, those faculty members who belong to State Civil Services need not necessarily fulfill this condition. The selected faculty members, however, would be required to stay in the ATI for next three years after completion of the programme.

8 Forwarding of nominations

- Concurrence of State Governments, wherever necessary, would have to be obtained by the Cadre Controlling Authority before sending the nominations to DoP&T
- (ii) Copy of the application form and other documents are attached. The same may also be obtained by logging on to IIML's website https://www.iiml.ac.in/apphrm-programme and DoP&T. Training Division's website https://dopttrg.nic.in/. Cadre Controlling Authorities are requested to forward duly filled applications in respect of suitable officers (who are clear from vigilance angle) along with complete information in Part- B of the Application Pro-forma so as to reach us on or before September 1st, 2025.
- (iii) Nominations received after the due date will not be considered.
- (iv) In order to save time, the officers are permitted to send an Advance Copy of the application to Ms. Isha Rishi, Programme Coordinator, Advanced Programme for Public Human Resource Management, Indian Institute of Management, Lucknow through the link: https://www.iiml.ac.in/apphrm-programme on its website.
- (v) The nominations would be scrutinized and officers shortlisted by the selection committee based on profile and statement of purpose, fulfilling the conditions of eligibility will be called for <u>interview/discussion</u> by IIM Lucknow. The discussion will be on a virtual platform and the date and time will be intimated to the officers by IIM Lucknow In order to save time, the officers are permitted to send an Advance Copy of the application directly to this office. The officers will also be called for discussion based on their advance applications. However, final selection will be subject to receipt of his/her formal application, duly recommended by their Cadre

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Controlling Authorities and approval of the Competent Authority in DoPT. Therefore, it is in the interest of the officers to get their applications routed through their Cadre Controlling Authorities as early as possible.

9 Bond to be executed by the officer:

Before joining the programme, the officer is required to execute a Bond to the extent that "in the event of his/her failing to resume duty or resigning or retiring from service or otherwise quitting service, without returning to duty after expiry or termination of the period of the programme or failing to complete the programme, or quitting the service at any time within a period of FIVE (5) years after completing the programme, the officer shall forthwith pay to the Government or as may be directed by the Government, on demand all charges and expenses that shall or may have been incurred by the Government for the training programme i.e. all monies paid to him/her or expended on his/her account during the programme period such as pay and allowances, leave salary, cost of fee, travelling and other expenses met by the Government/agency concerned together with interest thereon from the date of demand at Government rates for the time being in force on Government loans".

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Indian Institute of Management,
Lucknow

Phone No: • 91 8004922067/ 0522 6696284,6285
E-mail Id: exed,cr@iiml.ac.in,
Website: http://www.liml.ac.in/

Government of India
Department of Personnel & Training
Block- IV, 3rd Floor, Old JNU Campus,
New Mehrauli Road, New Delhi- 110067
Phone No: 011-26706310, Fax No: 011-26106314,
Website: http://dapttrg.gov.in/

APPLICATION FOR ADMISSION IN 1" ADVANCED PROGRAMME FOR PUBLIC HUMAN RESOURCE MANAGEMENT

(Programme Commences on 7th September, 2025; Last date of receiving application is 1th September, 2025)

(For Govt sponsored candidates)

			PART-A				
1. PERSONAL DETAIL	S						
Title (Mr /Ms/Dr)							
Full name in block letters (First name, Middle name, Surname)						Paste a recent passport sized photograph	
Father's full name							34 00 10 1 0 1 1 1 1
Mother's full name					2 - 10		
Gender (Put √)	Male	Female	е	Date of	birth	DD	MM Year
Date of Superannuation	DD [MM	Year	07-	e as on 09-2025	Year	Month
Nationality				R	eligion		
Caste category (Put v)	General		OBC		SC		ST
Equivalent Rank in Govt. of India			CPC/ C Band	Pay M Grade Pa	atrix as po By with Pa	er 7 th	
2. MINISTRY/DEPART	MENT DETAI	LS					
Name of the Ministry/ D	epartment				200 8	00-00-0	
Designation of Applican	4						
Office Address			-	_			
		State			PIN	[
Telephone No					Fax		
Service cadre with year allotment					-		
Length of service in Gro	up-A						
Are you presently on de the Govt of India (Put v		Yes	No	II	yes, from	which da	ate:

Page 11 of 16

ω	N	-	Z o	S.	5. DE	O)	On	4	w	N	-	8 8
				Post held	5. DETAILS OF WORK EXPERIENCE							Examination/ Degree/ Diploma passed
			Organization	Department/	EXPERIENCE				1			
			From To	Tenure								Name of the Board/University/Institution
				Pay Scale								Percentage/ Grade/ Division/CGPA
			0.000	Nature o								Joining the Course
				Nature of responsibility								Year of Passing the Course

4	w	10	-	S &	4. AC	Email ID. [In Capital Letters] (Main and alternate)	Mobile No	Teleph	City	Address	3. ADE	Date o
				Examination/ Degree/ Diploma passed	4. ACADEMIC RECORD	and by	No	Telephone No			3. ADDRESS FOR CORRESPONDENCE	Date of completion of tenure?
				Name of the Board/University/Institution					State		SPONDENCE	-
				Passing Percentage/ Grade/ Division/CGPA				Fax No				
				Year of Joining the Course				İ	PIN			
				Year of Passing the Course								

years)	extensice for			
		AS ATTENDED (IN INDIA & ABR er to 'Earlier Training' caption under		
S No	Name of Course / Training Programme	Name of the Institution/ Place	Year	Duration (in weeks)
1	1			
2				
3				

7. Additional Information:- (please attach separate sheets regarding the following)

- Indicate the Public Policy area identified by you with the approval of your Ministry/Deptt /State Gov1 etc for preparation of the Policy document during the programme period.
- Briefly describe your job responsibilities and your achievements at your work place
- iii Statement of Purpose. Why are you interested in pursuing this programme?
- iv Briefly describe your publications, leadership roles, community work or any other work you consider significant for your proposed study.
- v Is there any other information that you would like to provide about yourself?

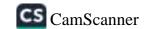
8. DECLARATION

I certify that the information given in this application form is correct and true to the best of my knowledge. I agree to abide by the decision of the authorities regarding my selection to the programme.

Place	(Signature)
Date	
Instructions	

- . The application form is to be sent through the Cadre Controlling Authority.
- However, you may kindly send the advance copy directly to 5hn Manoj Kataria, Section Officer (LTDP), Training Division, Department of Personnel and Training, Government of India, Room No-403, 4[®]Floor, Block-4, Old JNU Campus, New Delhi-110067 [E-mail: manoj kataria14@nic.in] as well as to Ms. Isha Rishi, Programme Coordinator, Advanced Programme for Public Human Resource Management, Indian Institute of Management, Lucknow, Prabandh Nagar, IIM Road Lucknow 226013.
- Please ensure that this application is routed through the Cadre Controlling Authority so as to reach DoPT (Training Division) latest by September 1st, 2025.
- The application envelop should be superscripted as "Application for admission in 1" APPHRM at IIM Lucknow"

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PART - B

(For the use of the Cadre Controlling Authority only)

Var	me of Applicant		
1.	is there any vigilance case pending or contemplated against the officer? (put √)	Ye s	No
2.	is there any standing adverse entry against the officer?	Yes	No
_	(put √) If YES, please give details:		
3.	is the applicant's overall ACR grading "Very Good"?	Yes	No
	(put √)	133	
	Whether cadre clearance has been obtained? (put √)	Yes	No
4.	(For officers, who would be completing their deputation tenures prior to joining the APPHRM? In such cases, clearance of the State Government/Parent department has to be obtained)		
	1/4		
	Has the candidate been offered a central deputation also?	Yes	No

Name of the Cadre Controlling Authority (Ministry/Department) Contact Person Designation Address PIN Telephone No Fax No E-mail ID

Place	(Signature of the
Date	Cadre Controlling Authority)
	File No.
	Office Seal (Compulsory)

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Format of Bond to be executed by a Government Servant before proceeding for 1st Advanced Programme for Public Human Resource Management (APPHRM) of Indian Institute of Management- Lucknow (IIML)

KNOW ALL MEN BY THES	SE PRESENTS THAT I,	, resident of	at
present employed as	in the Ministry/Department_	, do	hereby
bind myself and my heirs, execut-			
called the 'Government') on dema-	nd, 'all charges and expenses' th	at shall or may have been	incurred
by the Government for my APP	HRM programme by IIM Luckn	ow i.e. all monies paid to	me or
expended on my account during th	e programme period such as pay	and allowances, leave sala	ry, cost
of fee, travelling and other expens			
Lucknow together with interest the			
being in force, on Government loar			
of the said amount in currency of			en that
country and India AND TOGETHER	R with all costs between the attorn	ey and the client.	
WHEREAS I.	, am being deputed	for APPHRM programme	by IIM
Lucknow		0.000	
AND WHEREAS for the bel	ter protection of the Government	I have agreed to execute th	s bond
with such conditions as written here		I have agreed to execute or	10 00110
with South Conditions as written here	conde		
NOW THE CONDITION OF	THE ABOVE WRITTEN OBLIGA	TION IS THAT, in the even	t of my
failing to resume duty, or resigni	ing or retiring from service or o	otherwise quitting service,	without
returning to duty after expiry or te	rmination of the period of the AF	PHRM programme, OR fa	ailing to
complete the programme, OR quitti	ng the service at any time within a	period of FIVE (5) years or	before
superannuation, whichever is earlie	er,after my return to duty, I shall f	orthwith pay to the Governi	ment or
as may be directed by the Govern	ment, on demand the said sum t	ogether with interest thereo	on from
the date of demand at Government	rates for the time being in force of	n Government loans.	
AND upon my making such	payment the above written obliga	tions shall be void and of no	effect.
otherwise it shall be and remain in t			
	cts be governed by the laws of In		
the rights and liabilities hereund	fer shall, where necessary, be	accordingly determined	by the
appropriate Courts of India			
The Government of India ha	s agreed to bear the stamp duty (payable on this bond.	
A045-7-100	8 37		
Signed and delivered this th	e day of	month of the year 2025	23.
Signed and derivated time time			
Signed and delivered by	(Name and Do	scionation)	
Signed and delivered by	(reprise and De	signations	
In the presence of	and		
Witnessess 1			
2			

On behalf of the President of India by the Cadre Controlling Authority

(Authorized Signatory) follice Seal Computsory)

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No. T-13017/4/2025-LTDP Government of India Ministry of Personnel, Public Grievances and Pensions Department of Personnel and Training (Training Division)

3rd Floor Block-IV, Old JNU Campus, New Mehrauli Road, New Delhi-110067, Dated: 29th May, 2025

To

- 1. Secretaries (All Ministries/Departments in Government of India)
- The Chief Secretaries to all State Governments
- Administrators of Union Territories
- All the Cadre Controlling Authorities
- Directors General/Directors of Central & State Training Institutes

Sub: Long Term Domestic Training Programme "Advanced Programme for Public Human Resource Management (APPHRM) by Indian Institute of Management, Lucknow -2025-26.

Sir/Madam,

It is hereby informed that Indian Institute of Management, Lucknow in collaboration with this Department is offering a Long Term Domestic Programme on "Advanced Programme for Public Human Resource Management" (APPHRM) from September 7th, 2025. APPHRM is designed as an 11 Months hybrid programme and will be carried out at IIM Lucknow campus.

Course pedagogy:

2. The APPHRM has been conceptualized as an officer friendly, domestic training programme on Advanced Programme for Public Human Resource Management without any international component. This provides the advantage of minimal dislocation of officers from their workplaces and allows them to continue with their current assignment/posting during the duration of the course. The program aims to equip professionals with advanced knowledge of HR policies and practices in the public sector. It focuses on enhancing leadership skills, improving workforce management, and fostering strategic alignment with government goals. Participants learn to drive organizational performance and navigate challenges in public sector HR Management. The APPHRM program will use the latest technological tools to bridge the distance without compromising on the program delivery.

- The programme structure is as under:
 - Duration: APPHRM is designed as an11 Months hybrid programme.
 - Online Component This component forms the core of APPHRM. Spread over 11 months this component would be covered in around 6 pillars. (Duration of online programme delivery is 126 hours) Each session is of 3.0 hours and delivered once a week (one day of the weekend is pre-decided at the time of Batch launch.
 - IIML Campus Immersion The in-campus component, covered is 5-day one visit at the end of the programme, brings the participants back to school.
- 4. The programme is open to officers belonging to All India Services (Indian Administrative Service, Indian Police Service and Indian Forest Service), Central Civil Services (Group 'A'), faculty members of State Administrative Training Institutes (ATIs) and Central Training Institutes (CTIs) and also Officers of the State Civil Services (Group 'A') subject to the eligibility conditions as enclosed.
- 5. Details of the 'Terms and Conditions' of the programme, application form and other documents are enclosed with this letter. Further details with regard to this programme may be ascertained from Ms. Isha Rishi, Programme Coordinator, Advanced Programme for Public Human Resource Management, Indian Institute of Management, Lucknow, Mobile: 0522 6696278, e-mail: program coordinator4@iiml.ac.in and websites of Indian Institute of Management, Lucknow (IIML) https://www.iiml.ac.in/apphrm-programme and DoP&T, Training Division's website https://dopttrg.nic.in/.
- 6. Nominations of suitable officers in the prescribed pro-forma may please be sent to this Department through their Cadre Controlling Authorities so as to reach us on or before September 1st, 2025. Nominations received after this date will not be considered. The nominations would be scrutinized and officers shortlisted by the selection committee based on profile and statement of purpose, fulfilling the conditions of eligibility will be called for interview/discussion by IIML. The discussion will be on a virtual platform and the date and time will be intimated to the officers by IIML. In order to save time, the officers are permitted to send an 'Advance Copy' of their applications directly to this office and IIML [For IIML through the link: https://www.iiml.ac.in/apphrm-programme on its website]. The officers will also be called for discussion based on their advance applications. However, final selection will be subject to receipt of his/her formal application, duly recommended by the Cadre Controlling Authorities along with Vigilance Clearance and approval of

Competent Authority in DoPT. Therefore, it is in the interest of the officers to get their applications routed through their Cadre Controlling Authorities as early as possible.

All Ministries/ Departments/ State Governments/ UTs/ CCAs etc. are advised to give
wide publicity to the programme, upload this circular on their websites for the information of
all concerned and encourage the officers to apply.

Encl: Terms and conditions

Yours faithfully,

(Uma Magesh)

Under Secretary to the Government of India

Telephone: 011-26706310

Copy to:

- The Comptroller and Auditor General of India, New Delhi
- Secretary, Union Public Service Commission, New Delhi
- 3. The Election Commission of India, New Delhi
- 4. Controller General of Accounts, New Delhi
- Deputy Director General (Training), Department of Post, Dak Bhavan, New Delhi
- 6. Deputy Director General (Training), Department of Telecom, Sanchar Bhavan, New Delhi
- 7. Director (Training), Railway Board, Rail Bhavan, New Delhi
- Director (Police), Ministry of Home Affairs for nomination of IPS Officers
- 9. Director General, CPWD Training Institute, Nirman Bhavan, New Delhi
- 10. Director, Bureau of Police Research and Development, CGO Complex, New Delhi
- 11. Establishment Officer, Department of Personnel & Training, North Block, New Delhi
- 12. Deptt. of Personnel & Training (CS Division), Lok Nayak Bhavan, N.Delhi
- 13.Ms. Isha Rishi, Programme Coordinator, Advanced Programme for Public Human Resource Management, Indian Institute of Management, Lucknow, Prabandh Nagar, IIM Road Lucknow - 226013 with request to consider applications received on or before September 1st, 2025.
- 14.NIC, Training Division, for uploading the notification on DoP&T website (https://dopt.gov.in/) and Training Division's (http://dopttrg.nic.in/) webpage.

(Uma Magesh)

Under Secretary to the Government of India

Telephone: 011-26706310

1st Advanced Programme for Public Human Resource Management at Indian Institute of Management (IIM) - Lucknow

1st Advanced Programme for Public Human Resource Management Indian Institute of Management (IIM) – Lucknow will commence from September 7th, 2025. Unlike the existing Long Term Domestic Programme of this Department, which have full time components of institutional attachment, The APPHRM has been conceptualized as an officer friendly, domestic training programme on Advanced Programme for Public Human Resource Management without any international component. This provides the advantage of minimal dislocation of officers from their workplaces and allows them to continue with their current assignment/posting during the duration of the course. The program aims to equip professionals with advanced knowledge of HR policies and practices in the public sector. It focuses on enhancing leadership skills, improving workforce management, and fostering strategic alignment with government goals. Participants learn to drive organizational performance and navigate challenges in public sector HR Management. The APPHRM program will use the latest technological tools to bridge the distance without compromising on the program delivery.

A Comprehensive understanding of all facts of HR combined with practical exposure; APPHRM is designed for managers so that they can efficiently address the human resource challenges faced today by the large as well as small organizations. The programme covers basic and strategic HRM issues, including understanding of organizations design and change, HR challenges regarding acquisition, retention, leadership and talent management, knowledge management, and global perspective of HRM. It further covers the important techniques of competency assessment, job evaluation, strategic fit analysis and new trends in HRM. There is also a special module on HR analytics to equip managers with data driven approach so that they can address HR issues more efficiently.

2. Eligibility:

The programme is open to officers of All India Services (IAS, IPS & IFoS), Central Civil Services (Group 'A'), faculty members of State Administrative Training Institutes (ATIs) and also officers of the State Civil Services (Group 'A') subject to the following eligibility conditions:

Length of service	Officers should have completed 5 years of Group 'A' service as on commencement of the programme.
Age	The officers should have at least five years remaining service after completion of the programme.
Earlier Training	The officers should not have undergone a training Programme of 12- weeks or more duration in India during a period of 5 years preceding the date of commencement of this Programme. Further, the officer should not have undergone a Programme of training abroad of more than 2-weeks in preceding 2-years, more than one month in preceding 3-years or more than six months in the preceding 5-years.

Course Fees:

- (a) The course fee for the programme is Rs. 3.75 Lakh (Rupee Three Lakh Seventy Five Thousand Only) + Goods & Service Tax (GST) as per applicable rates per participant. The fee is inclusive of Tuition Fee, Course material, Live Virtual Sessions, Cost of course material kit, books, case studies etc., welcome kit, Guest Faculty, Access to amenities of IIM Lucknow, Certificates and boarding and lodging for the duration of residency. The nomination for the programme and payment of course fee shall be made by the Cadre Controlling Authorities [for example, DoP&T for IAS, Central Secretariat Service (CSS) and Central Secretariat Stenographers' Service (CSSS) Officers, MHA for IPS officers, MOEF for IFoS officers etc.]. In case an officer is posted in an office outside his/her cadre establishment, the nomination may be done by that office in consultation with his/her Cadre Controlling Authority.
- (b) The Programme fee [Rs. 3.75 Lakh (Rupee Three Lakh Seventy Five Thousand Only)] plus Goods & Service Tax (GST) as per applicable rates need to be paid in full 21 days (3 Weeks) prior to the commencement of the programme. IIM Lucknow shall issue Tax invoice of the same within 30 days of receipt of the same.

*Boarding & Lodging of the participants to be arranged by the IIM Lucknow.

4. Programme structure

a. <u>Duration</u>: APPHRM is designed as a 11 Months hybrid programme.

- Online Component This component forms the core of APPHRM. Spread over 11 months this component would be covered in around 6 pillars. (Duration of online programme delivery is 126 hours) – Each session is of 3.0 hours and delivered once a week (one day of the weekend is pre-decided at the time of Batch launch.
- IIML Campus Immersion The in-campus component, covered is 5-day one visit at the end of the programme, brings the participants back to school.

b. Learning Management System and Course Material:

Participants will have access to an integrated and customized login-id in the IIM Lucknow MDP Learning Management System for the purpose of online provision of Schedules, material, evaluation and attendance.

- Case Studies, Books (e-Books) and any other necessary study material will be provided to the participants by the institutes.
- Behavioral workshop
- Design Thinking
- · Cases and Simulations

c. The Programme will have key focus on:

- Data Driven Approaches in Public Policy
- Economics for Public Policy Understanding Economic & Business Landscape
- Public Finance
- The Evolving Landscape in the Policy: Technology, Society and Sustainability.
- Economic Development and Public Policy: Behavioral Science, Financial Regulation, India's Digital Economy and Political Economy.
- Rural and Urban Development, Infrastructure, Social Services and Environmental Policy
- Strategic Leadership and Innovation
- Assessment of Resources, Capabilities & Competencies
- Crafting a competitive Advantage
- Executive of Public Policy in Strategic frameworks and Assessment

d. Design elements:

- Inauguration
- Live Virtual Sessions
- Asynchronous Content

- Guest Lectures
- Capstone Project
- Assessments
- Valedictory Ceremony

e. Typical term structure

Duration of the programme is 11 Months.

Certification:

On Successful completion of the programme, the participants will be awarded a certificate of completion of Advanced Programme for Public Human Resource Management and will be eligible for Executive Alumni status of the institute.

- IIML programme emphasize high academic rigour and a "no exception" policy.
- A participants missing out any component or a significant part thereof will have to complete the programme with the next batch seeking a leave of absence after mandatorily attending the first term. (Terms & Conditions of deferment apply as per Institute Policy)
- The Valedictory ceremony will be held in the second half of the year after passing the course at IIM Lucknow Campus.

Hostel Facilities

IIM Lucknow will provide rent-free furnished residential accommodation in the Institute to the participants and will arrange boarding facility, which is included in the course fee.

Conditions for officers admitted to the programme:

In case of officers, sponsored by the Government of India/State Governments for this programme, the entire period of absence from duty on account of residencies/travel will be treated as on duty under FR 9(6)(b)(i).

Selection procedure and forwarding of nominations

- (i) The Cadre Controlling Authority (CCA) should recommend names of only those Group 'A' officers who are likely to stay with the CCA for some more time.
- (ii) Officers on deputation to Government of India under the Central Staffing Scheme must have completed at least two years of their tenure on central deputation on the date of this notification to become eligible to apply for this programme. It may

be noted that in respect of Officers appointed under the 'Central Staffing Scheme', 'NOC' from the Office of Establishment Officer, DOPT should be obtained before forwarding their applications/nominations for the Long Term Domestic Programme.

(iii) The faculty members of the State ATIs who have completed at least three years on the date of starting of the program are also eligible to apply for the programme. However, those faculty members who belong to State Civil Services need not necessarily fulfill this condition. The selected faculty members, however, would be required to stay in the ATI for next three years after completion of the programme.

Forwarding of nominations

- (i) Concurrence of State Governments, wherever necessary, would have to be obtained by the Cadre Controlling Authority before sending the nominations to DoP&T.
- (ii) Copy of the application form and other documents are attached. The same may also be obtained by logging on to IIML's website https://www.iiml.ac.in/apphrm-programme and DoP&T, Training Division's website http://dopttrg.nic.in/. Cadre Controlling Authorities are requested to forward duly filled applications in respect of suitable officers (who are clear from vigilance angle) along with complete information in Part- B of the Application Pro-forma so as to reach us on or before September 1st, 2025.
- (iii) Nominations received after the due date will not be considered.
- (iv) In order to save time, the officers are permitted to send an Advance Copy of the application to Ms. Isha Rishi, Programme Coordinator, Advanced Programme for Public Human Resource Management, Indian Institute of Management, Lucknow through the link: https://www.iiml.ac.in/apphrm-programme on its website.
- (v) The nominations would be scrutinized and officers shortlisted by the selection committee based on profile and statement of purpose, fulfilling the conditions of eligibility will be called for <u>interview/discussion</u> by IIM Lucknow. The discussion will be on a virtual platform and the date and time will be intimated to the officers by IIM Lucknow. In order to save time, the officers are permitted to send an Advance Copy of the application directly to this office. The officers will also be called for discussion based on their advance applications. However, final selection will be subject to receipt of his/her formal application, duly recommended by their Cadre

Controlling Authorities and approval of the Competent Authority in DoPT. Therefore, it is in the interest of the officers to get their applications routed through their Cadre Controlling Authorities as early as possible.

Bond to be executed by the officer:

Before joining the programme, the officer is required to execute a Bond to the extent that "in the event of his/her failing to resume duty or resigning or retiring from service or otherwise quitting service, without returning to duty after expiry or termination of the period of the programme or failing to complete the programme, or quitting the service at any time within a period of FIVE (5) years after completing the programme, the officer shall forthwith pay to the Government or as may be directed by the Government, on demand all charges and expenses that shall or may have been incurred by the Government for the training programme i.e. all monies paid to him/her or expended on his/her account during the programme period such as pay and allowances, leave salary, cost of fee, travelling and other expenses met by the Government/agency concerned together with interest thereon from the date of demand at Government rates for the time being in force on Government loans".





Indian Institute of Management,
Lucknow

Phone No: + 91 8004922067/ 0522 6696284,6285

E-mail Id: exed_cr@iiml.ac.in,
Website: http://www.liml.ac.in/

Government of India
Department of Personnel & Training
Block- IV, 3rd Floor, Old JNU Campus,
New Mehrauli Road, New Delhi- 110067
Phone No: 011-26706310, Fax No: 011-26106314,
Website: http://dopttrg.gov.in/

APPLICATION FOR ADMISSION IN 1" ADVANCED PROGRAMME FOR PUBLIC HUMAN RESOURCE MANAGEMENT

(Programme Commences on 7th September, 2025; Last date of receiving application is 1st September, 2025)

(For Govt sponsored candidates)

PART-A 1. PERSONAL DETAILS Title (Mr./Ms/Dr.) Full name in block letters (First name, Paste a recent Middle name. passport sized Surname) photograph Father's full name Mother's full name Gender (Put √) Male Date of birth Female Year Date of Age as on 07-09-2025 Month Superannuation DD Year Year MM Religion Nationality Caste category (Put OBC SC ST General Level in Pay Matrix as per 71 Equivalent Rank in CPC/ Grade Pay with Pay Govt. of India Band 2. MINISTRY/DEPARTMENT DETAILS Name of the Ministry/ Department Designation of Applicant Office Address State PIN Telephone No. Fax Service cadre with year of allotment Length of service in Group-A Are you presently on deputation to the Govt. of India (Put v) Yes If yes, from which date: No

Date of completion of tenure?					
3. ADDRESS FOR CORRESPO	ONDENCE				•
Address					
City		State		PIN	
Telephone No			Fax No		
Mobile No					
Email ID [In Capital Letters] (Main and alternate)					

Sr. No	Examination/ Degree/ Diploma passed	Name of the Board/University/ Institution	Passing Percentage/ Grade/ Division/CGPA	Year of Joining the Course	Year of Passing the Course
1					
2					
3					
4					
5					
6					-

Sr. No	Post held	Department/ Organization	Tenure		Pay Scale	Nature of responsibility
			From	То	, 0, 0.0.	
1						
2						
3						
4						
5						
6						

Total e	experience (in				
100000000000000000000000000000000000000		MS ATTENDED (IN INDIA & ABR efer to "Earlier Training" caption under			
S. No	Name of Course / Training Programme	Name of the Institution/ Place	Year	Duration (in weeks)	
1					
2			-		
3					
certify	Statement of Purpose: Why are Briefly describe your publication consider significant for your properties there any other information the ARATION that the information given in this a	sibilities and your achievements at yo you interested in pursuing this progra ns, leadership roles, community wor posed study. at you would like to provide about you application form is correct and true to regarding my selection to the program	imme? rk or any other urself? the best of m	er work you	
Place:		-	(Signature)		
Date:					
Instr	uctions:				
1	The application form is to be see	nt through the Cadre Controlling Author	ity.		
,	(LTDP), Training Division, Department	d the advance copy directly to Shri N artment of Personnel and Training, Go U Campus, New Delhi-110067 [E-mai	vemment of In	idia, Room No-	

well as to Ms. Isha Rishi, Programme Coordinator, Advanced Programme for Public Human Resource Management, Indian Institute of Management, Lucknow, Prabandh Nagar, IIM Road

Please ensure that this application is routed through the Cadre Controlling Authority so as to reach

The application envelop should be superscripted as "Application for admission in 1st APPHRM at IIM

Lucknow - 226013.

Lucknow*.

DoPT (Training Division) latest by September 1st, 2025.

PART - B

(For the use of the Cadre Controlling Authority only)

	Is there any vigilance case pending or contemplated	Ye		No	
	against the officer? (put √)	S			_
					_
					_
2.	Is there any standing adverse entry against the				
	officer?	Yes		No	I
	(put √)				
	If YES, please give details:				
			-		
				-	_
3.	Is the applicant's overall ACR grading "Very Good"?	F-12		-	_
٠.	(put √)	Yes		No	1
				-	-
					_
4.	Whether cadre clearance has been obtained? (put √)	Yes		No	T
4.	Whether cadre clearance has been obtained? (put √) (For officers, who would be completing their deputation	-		No	I
4.	(For officers, who would be completing their deputation tenures prior to joining the APPHRM? In such cases,	-		No	I
4.	(For officers, who would be completing their deputation tenures prior to joining the APPHRM? In such cases, clearance of the State Government/Parent department	-		No	I
4.	(For officers, who would be completing their deputation tenures prior to joining the APPHRM? In such cases, clearance of the State Government/Parent department has to be obtained)	-		No	I
4.	(For officers, who would be completing their deputation tenures prior to joining the APPHRM? In such cases, clearance of the State Government/Parent department has to be obtained) Has the candidate been offered a central deputation				1
4.	(For officers, who would be completing their deputation tenures prior to joining the APPHRM? In such cases, clearance of the State Government/Parent department has to be obtained)	-		No	
4.	(For officers, who would be completing their deputation tenures prior to joining the APPHRM? In such cases, clearance of the State Government/Parent department has to be obtained) Has the candidate been offered a central deputation		s		I

Cadre Controlling Authority:

Controlling Authority	
Ministry/Department)	
Contact Person	
Designation	
Address	PIN
Telephone No.	
Fax No.	
E-mail ID	
ace:	(Signature of the
ace:	(Signature of the Cadre Controlling Authority)
	Cadre Controlling Authority)
	5000 (100 - A100 - 100 A100 - 200)

Format of Bond to be executed by a Government Servant before proceeding for 1st Advanced Programme for Public Human Resource Management (APPHRM) of Indian Institute of Management-Lucknow (IIML)

KNOW ALL MEN BY THESE	PRESENTS THAT I,	, resident of	at
present employed as	in the Ministry/Departmen	nt	do hereby
bind myself and my heirs, executor called the 'Government') on demand by the Government for my APPH expended on my account during the of fee, travelling and other expense Lucknow together with interest the being in force, on Government loans of the said amount in currency of the country and India AND TOGETHER	rs and administrators to pay d, 'all charges and expenses' IRM programme by IIM Luc e programme period such as pay es met by the govt./agency con reon from the date of demains or, if payment is made in a contact the chat country converted at the	to the President of India (that shall or may have be- know i.e. all monies paid bay and allowances, leave of incerned, etc. being condu- nd at Government rates, for country other than India, the official rate of exchange be- torney and the client.	hereinafter en incurred to me or salary, cost cted by IIM or the time equivalent etween that
Lucknow.			
AND WHEREAS for the bett with such conditions as written here	ter protection of the Governme nunder:	ent I have agreed to execut	e this bond
NOW THE CONDITION OF failing to resume duty, or resigning returning to duty after expiry or ter complete the programme, OR quitting superannuation, whichever is earlied as may be directed by the Government the date of demand at Government	rmination of the period of the ng the service at any time with er,after my return to duty, I sh ment, on demand the said su	or otherwise quitting service APPHRM programme, OF nin a period of FIVE (5) year all forthwith pay to the Gov arm together with interest the	ce, without I failing to s or before ernment or
AND upon my making such otherwise it shall be and remain in t	payment the above written ob full force and virtue.	ligations shall be void and o	of no effect,
The Bond shall in all respective rights and liabilities hereund appropriate Courts of India.	cts be governed by the laws of der shall, where necessary,		
The Government of India ha	as agreed to bear the stamp d	uty payable on this bond.	
Signed and delivered this th	ne day of	month of the year 2	025.
Signed and delivered by	(Name an	d Designation)	
In the presence of	and	_	
Witnessess: 1.			
2			

ACCEPTED

On behalf of the President of India by the Cadre Controlling Authority (Authorized Signatory) [Office Seal Compulsory]

0700 16 of 16

