42/01/2024-5Trg. HARYANA GOVERNMENT CHIEF SECRETARY OFFICE TRAINING DEPARTMENT

Dated, Chandigarh the 3rd July, 2025

To

All the Administrative Secretaries of Haryana State.

Subject: - Residential Training Program by HRM Group, NPC.

Sir/Madam.

I am directed to refer to the subject noted above and forwarded herewith a letter along with its enclosures through email dated 26.06.2025 received from HRM Group National Productivity Council, Utpadakta Bhavan, 5-6 Institutional area, Lodhi Road, New Delhi-110003. This letter and enclosures have been uploaded on the website of Chief Secretary Haryana i.e (http://csharyana.gov.in) for further necessary action accordingly.

Yours faithfully,

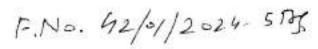
Superintendent, Training

Endst. No. . 42/01/2024- 5Trg.

A copy of the above is forwarded to Sh. Umashankar Prasad, HRM Group

National Productivity Council, Utpadakta Bhavan, 5-6 Institutional area, Lodhi Road, New Delhi-110003 w.r.t their email dated 26.06.2025 for information.

Superintendent, Training



Training Branch <branchtrg@gmail.com>

Nos Gmail

Fwd: Residential Training Programme by HRM Group, NPC

1 message

Service I Branch Chief Secretary's Office <service1.cs-hry@nic.in> To: branchtrg@gmail.com

26 June 2025 at 21:44

Superintendent Service-I Branch Room No.44, 5th Floor. Chief Secretary's Office, Haryana Civil Secretariat Sector-1, Chandigarh 0172-2740226 Ext.5525

========= Forwarded Message =========

From : usadmin@hry.nic.in

To:service1.cs-hry@nic.in,supservices2.cso@nic.in,branchtrg@gmail.com

Date: Thu, 26 Jun 2025 16:54:36 +0530

Subject : Fwd: Residential Training Programme by HRM Group, NPC

======== Forwarded Message =========

Training Branch

CFMS/Diar-No 82046 27/06/25

-----Forwarded message -----From: HRM HQ <nrm.hq@npcindia.gov.in>

Date: Wed, 25 Jun 2025 12:16:08 +0530

Subject: Residential Training Programme by HRM Group, NPC

******* Forwarded message =======

Dear Sir/Madam.

National Productivity Council (NPC), an autonomous organization under Department for Promotion of Industry & Internal Trade (DPIIT), Ministry of Commerce and Industry, Government of India is pleased to announce training programs in coming months:

Programme	Code	Venue	Dates	Participation Fee Per Person
Transformational Leadership & Team	T2526HRM02	Ooty	22-26 Sept	65,000+ GST for Residential
Building		2025	50,000+ GST for Non- Residential	
Negotiation & Conflict Resolution	T2526HRM03	Gangtok	13-17	70,000+ GST for Residential
Strategies	Ţ.	October, 2025	2025	55,000+ GST for Non- Residential
RTI & Record	T2526HRM04	_	1-5	70,000+ GST for Residential
Management		Goa	December, 2025	55,000+ GST for Non- Residential
R/SR & Establishment	T2526HRM05		19-23 January 2026	70,000+ GST for Residential
Rules		Port Blair		55,000+ GST for Non- Residential ures attached above.

The target group comprises employees in middle & senior management working in Ministries, Central & State Government Departments, Central and State PSUs, Banks, Financial Institutions, Administrative Bodies, Co-operative Sector, Universities, Academic Institutions, Private Sector etc.

You are requested to kindly nominate employee(s) of your esteemed organisation for their capacity building and skill enhancement.

Nominations may be sent to email addresses as mentioned in the brochures or hrm.hq@npcindia.gov.in. For any queries, kindly contact us on: 011-24607344 / 24607376 / 24607337

For our future programmes and brochures, please visit https://www.npcindia.gov.in/NPC/User/ TrainingHeadQuarter

Thanks & Best Regards

HRM Group National Productivity Council New Delhi







Web portal dyshable at a www.sancharagethi.gov.in

4 attachments

- T2526HRM02301619.pdf
- 1107K
- T2526HRM04468344.pdf
- T2526HRM05144254.pdf







TRAINING PROGRAMME

TRANSFORMATIONAL LEADERSHIP AND TEAM BUILDING

22-26 SEPTEMBER 2025

OOTY

HRM GROUP

NATIONAL PRODUCTIVITY COUNCIL UTPADARTA BHAVAN 5 6 INSTITUTIONAL AREA, LODHI ROAD NEW DELHI - 110003

ABOUT NPC

National Productivity Council (NPC) is an autonomous organization under the Department of Promotion of Industry and Internal Trade, Ministry of Commerce & Industry, Government of India. The present expertise available in NPC has a resource base of professionals from fields such as Economics, Industrial Engineering, Human Resource Management, Energy, Environment, IT, Project Monitoring and Evaluation, Research Studies and Baseline Surveys. In addition, services of external professionals and subject matter specialists are also sought on need basis, depending upon the nature and scope of work. NPC extends services from its headquarter at New Delhi and 12 regional offices across the country manned by more than 100 full time professionals. NPC has professionals from diverse fields to provide Consultancy. Capacity Building and Project Monitoring Unit (PMU) services to various organisations including Central Government Ministries and State Governments.

PROGRAMME THEME

The symbiotic relationship between leadership and teamwork can hardly be overemphasized. In an increasingly knowledge - intensive world, the most competent leader could be staring at the face of failure if the team that is led fail is to measure up to the leader's objectives and get derailed .Indeed, teams can be rudderless without effective and wise leadership. There has been significant debate as to the styles and characteristics of leadership that engender optimal team performance. Similarly, the constituents of teams that are remarkably effective have been studied and emulated. Obviously, leadership and teamwork cannot exist without each other. They have to be balanced, coordinated, and synergized for optimal organizational performance towards successful outcomes.

3. LEARNING OBJECTIVES

This programme has been designed to explore and propose the best practices that would enable an optimal balancing of leadership and teamwork towards successful outcomes in a competitive environment. Further, the programme will help participants identify their own leadership styles and develop a paradigm for them to achieve performance requirements.

4. BROAD PROGRAMME COVERAGE

- Develop & Design Leadership Style for individual effectiveness.
- Drive Team Performance using Situational Leadership Model.
- Define teamwork and explain how to overcome various challenges to group success.
- Describe several different leadership styles and their likely influence on followers.

5. METHODOLOGY

Methodology of the training program would be participative in nature. The sessions would be based on conceptual deliberations, case studies, success stories and group exercises/discussions.

6. PARTICIPANTS' PROFILE

All employees in Middle & Senior Management, working in Ministries, Central & State Government Departments, Central and State PSUs, Banks and financial institutions, Boards, Administrative Bodies, Co-operative Sector, MNCs and Private Sector, Universities, Academic Institutions etc.

7. FACULTY

The Faculty for the training programme will comprise of senior NPC Experts and other renowned and experienced Trainers from the respective field.

Programme Code	T2526HRM02		
Program Venue	Ooty		
Programme Fee	Residential Participants INR 65,000/- (Rs. Sixty Five Thousand only) /- + 18% GST	Non-Residential Participants INR 50,000/- (Rs Fifty Thousand only) + 18% GST	
For Residential Participants	Check-in at hotel- 12 Noon Onward Check-out from Hotel - : Before 12		

9. PAYMENT DETAILS

Programme fee inclusive of GST to be paid in advance and proof of payment to be attached along with application form

- ECS Payment Details: Indian Overseas Bank, 70, Golf Link, New Delhi Branch; A/c No. 026501000009207, IFSC Code. IOBA0000265
- DD/Cheque should be drawn in the name of NATIONAL PRODUCTIVITY COUNCIL payable at NEW DELHI NPC'S PAN No: AAATN0402F, NPC'S GSTIN: 07AAATN0402F1Z8

As per GOI notification No. 9/2017-Integrated Tax (Rate) dated 28.06.17, Sr. No. 75, Heading 9992 (at page no. 19 of the notification) No GST is applicable where Services provided to the Central Government. State Government, UT Administration under any training programme for which total expenditure is borne by the Central Government. State Government, UT Administration.

10. HOW TO APPLY

- Please apply in prescribed application format enclosed with this brochure. Nominations may be sent to the following address:
- Last date for Receiving of nominations: 15th September 2025

Program Coordinator

Ms. Asmita Raj
Technical Assistant-HRM
National Productivity Council (NPC)
5-6 Institutional Area,
Lodhi Road, New Delni – 110003
Email Id: asmita.raj@npcindia.gov.in
Tel: 011-24607376/344

Sh, Umashankar Prasad
Group Head (HRM)
National Productivity Council (NPC)
5-6 Institutional Area,
Lodhi Road, New Delhi – 110003
Email Id: us.prasad@inpciridia.gov.in

Tel: 011-24607376/344/337

Note: Participants are advised to book their travel (Air/Train/Road) only after receiving confirmation of Programme and acceptance of nomination.

11. GENERAL INSTRUCTIONS

- Due to limited number of seats, the nominating authority of the participant's organisation may kindly ensure that the nomination(s) are sent within the prescribed deadline in the enclosed nomination form. Acceptance of the nominations is subject to the seat availability and receipt of programme fee latest by the last date for nominations.
- The Residential programme fee covers the professional fees towards training, board & lodge of the Participant(s). The fee once deposited is non-refundable, however, substitutions are allowed.
- The Non-residential programme fee covers the professional fee towards training, lunch and refreshments during the training program. The fee once deposited is non-refundable, however, substitutions are allowed.
- Each participant should carry their ID cards and necessary letters / orders issued by their department for attending the training program.
- NPC shall not bear any charges towards participants' to & fro travel from their residence / place
 of stay and the training program venue. All participants shall make their own arrangement
 towards to-and-fro travel from the venue on time as per the programme schedule.
- Participants are requested to assure their health and safety during the training period and NPC will not be liable for medical expenses incurred by the participants during the program.
- NPC will not provide boarding and lodging before and after the dates of programme.
 Participants planning to stay longer than the scheduled duration should arrange the same at their own cost.



NATIONAL PRODUCTIVITY COUNCIL 5-6 Institutional Area, Lodhi Road, New Delhi – 110003

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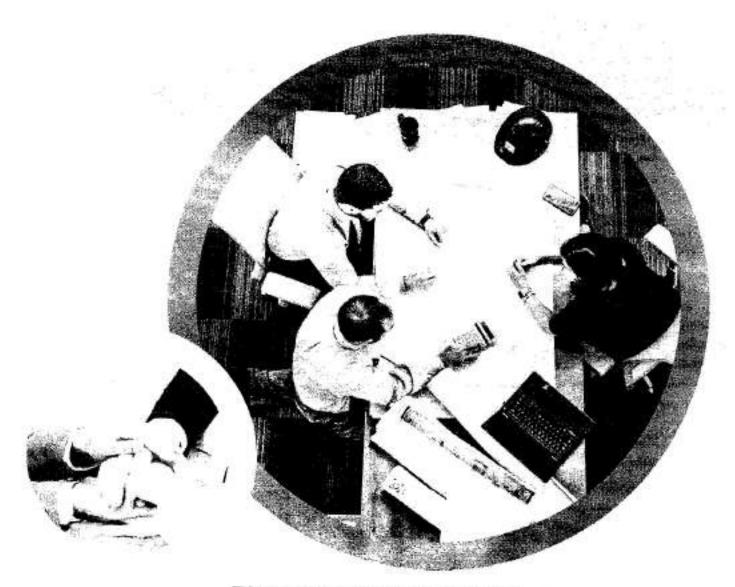
Signature: _____ Date: ____ and Place: ____

- Settlement of additional bitts: The hotel will be instructed to open separate folio for each participant. Participants may directly settle their additional dues regarding family member, laundry, telephone, mini bar, room service, overstay etc. with the hotel before checkout.
- The participants shall be awarded Certificate of Participation on successful completion of programme.
- Any other terms and conditions apply as may be notified by NPC at any point of time.
- Referring to GST guidelines, you are requested to confirm the applicability of GST payment for your department.
- Participants are required to follow the necessary COVID protocols during training.

please visit – https://npcindia.gov.in/NPC/User/TrainingHeadQuarter for NPC's training calendar and details of other training programmes







TRAINING PROGRAMME
ON

NEGOTIATION & CONFLICT RESOLUTION STRATEGIES

13-17 OCTOBER 2025 GANGTOK

HRM GROUP

NATIONAL PRODUCTIVITY COUNCIL UTPADAKTA BHAVAN,5-6 INSTITUTIONAL AREA, LODHI ROAD NEW DELHI - 110003



1. ABOUT NPC

National Productivity Council (NPC) is an autonomous organization under the Department of Promotion of Industry and Internal Trade, Ministry of Commerce & Industry, Government of India. The present expertise available in NPC has a resource base of professionals from fields such as Economics, Industrial Engineering, Human Resource Management, Energy, Environment, IT, Project Monitoring and Evaluation, Research Studies and Baseline Surveys. In addition, services of external professionals and subject matter specialists are also sought on need basis, depending upon the nature and scope of work. NPC extends services from its headquarter at New Delhi and 12 regional offices across the country manned by more than 100 full time professionals. NPC has professionals from diverse fields to provide Consultancy, Capacity Building and Project Monitoring Unit (PMU) services to various organisations including Central Government Ministries and State Governments.

PROGRAMME THEME

Negotiation and Conflict Resolution are crucial skills both inside and outside of workplace. No other business skill may be as important to success as negotiation. We negotiate everything: agreements with partners and vendors, in-scope/out-of-scope parameters around important projects, and our own compensation and job responsibilities, to name just a few.

Understanding your counterpart's interests and shaping the decision so that the other side agrees to a proposal for its own reasons are the keys to jointly creating and claiming sustainable value from a negotiation. Most executives know the basics of negotiation; some are spectacularly adept. Yet even experienced negotiators routinely leave money on the table, end up in deadlock, damage relationships, or allow conflicts to spiral.

Quite often, there is an element of conflict between the parties involved in a negotiation, which extends beyond the matters ostensibly being negotiated. Such conflict might have its origins in disputed facts, differing values or incompatible policies. Personal conflicts, interpersonal conflicts and structural conflicts all point to the need for more effective tools for lasting problem-solving.

3. LEARNING OBJECTIVES

The five-day training course's goal is to equip participants with the strategies, tactics, and methods for organising, carrying out, and assessing business negotiations. The importance of conflict and its capacity to produce both success and failure will be understood by the participants. They will be more equipped to handle the balance between competition and cooperation in the realm of business. The participants will be able to establish a comprehensive strategy for negotiations and conflict resolutions. The participants will learn how to conduct win-win negotiations because they will have a better understanding of the concepts and improved skills for handling a variety of scenarios.

BROAD PROGRAMME COVERAGE

- Nature of conflict and styles of conflict resolution
- Distinguish the key planning elements required for successful negotiations.
- Describe the importance of communication in negotiations.
- Conflict Resolution & Negotiation Steps
- Strategies for Resolving Conflict

METHODOLOGY

Methodology of the training program would be participative in nature. The sessions would be based on conceptual deliberations, case studies, success stories and group exercises/discussions.

6. PARTICIPANTS' PROFILE

All employees in Middle & Senior Management, working in Ministries, Central & State Government Departments, Central and State PSUs, Banks and financial institutions, Boards, Administrative Bodies, Co-operative Sector, MNCs and Private Sector, Universities, Academic Institutions etc.

7. FACULTY

The Faculty for the training programme will comprise of senior NPC Experts and other renowned and experienced Trainers from the respective field.

8. PROGRAMME FEE & VENUE

Programme Code	T2526HRM03			
Program Venue	Gangtok			
Programme Fee	Residential Participants INR 70,000/- (Rs. Seventy Thousand only) + 18% GST	Non-Residential Participants INR 55,000/- (Rs. Fifty Five Thousand only) + 18% GST		
For Residential Participants	Check-in at hotel- 12 Noon Onwards on 13th October, 2025 Check-out from Hotel - Before 12 Noon on 17th October, 2025			

- The Non-residential programme fee covers the professional fee towards training, lunch and refreshments during the training program. The fee once deposited is non-refundable, however, substitutions are allowed.
- Each participant should carry their ID cards and necessary letters / orders issued by their department for attending the training program.
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- Any other terms and conditions apply as may be notified by NPC at any point of time.
- Referring to GST guidelines, you are requested to confirm the applicability of GST payment for your department.
- Participants are required to follow the necessary COVID protocols during training.

please visit – https://npcindia.gov.in/NPC/User/TrainingHeadQuarter for NPC's training calendar and details of other training programmes



NATIONAL PRODUCTIVITY COUNCIL 5-6 Institutional Arca, Lodhi Road, New Delhi – 110003

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PROGRAMME THEME

Effective Office Management has become the prime concern of each and every employee who not only does the work but also get the work done by their subordinates. The office of the future with its three forces computer, communication and human resources has triggered the emergence of new concepts and patterns of management thoughts. The work pattern as well as pattern of the working group has changed abruptly.

To cope up with this changing scenario, NPC has tailored this programme for the benefit of Indian Organization with a view to utilize the available concepts and technology.

Knowledge of RTI and its application in the work field will culminate confidence in the mind of the employees. It will help the employee to know which information he is liable to share and which information he is liable to get from the appropriate authority. It is similar to knowledge empowerment where transparency of information is the buzz word.

3. LEARNING OBJECTIVES

This program has been designed to familiarizing participants with the provisions of the RTI Act and its rules and regulations. Developing skills in time management, organization, and prioritization, Learning about the legal and ethical considerations in managing an office. It will help understand the ways to understand the importance of communication and interpersonal skills in managing an office.

4. BROAD PROGRAMME COVERAGE

- Concept of Record Management
- Office Automation and Communication Tools in the Office Management
- Awareness about importance of Right to Information Act
- Role of RTI on Effective Office Management

- Settlement of additional bills: The hotel will be instructed to open separate folio for each participant. Participants may directly settle their additional dues regarding family member, laundry, telephone, mini bar, room service, overstay etc. with the hotel before checkout.
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TRAINING PROGRAMME

ON



HRM GROUP NATIONAL PRODUCTIVITY COUNCIL UTPADAKTA BHAVAN 5-6 INSTITUTIONAL AREA LODHI ROAD, NEW DELHI - 110003

1. ABOUT NPC

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2. PROGRAMME THEME

Financial Rules. Service Rules, and Establishment Rules are essential pillars of organizational governance, ensuring efficiency, transparency, and accountability in operations. Financial rules regulate budgeting, expenditure, and resource allocation, preventing mismanagement and ensuring fiscal discipline. Service rules define employee rights, responsibilities, and workplace conduct, fostering a fair and productive work environment. Establishment rules govern structural and administrative aspects, including recruitment, hierarchy, and organizational policies, ensuring smooth operations and compliance with legal frameworks. Together, these rules provide a structured framework that enhances decision-making, minimizes risks, and promotes the sustainable growth of an organization.

3. LEARNING OBJECTIVES

The training program on Financial Rules, Service Rules, and Establishment Rules is designed to provide participants with a comprehensive understanding of the regulatory framework governing financial management, human resource policies, and administrative procedures in an organization. This program will cover key aspects related to rules, regulations and organizational governance. By equipping participants with in-depth knowledge of these rules, the training aims to enhance compliance, improve decision-making, and ensure efficient and transparent operations within the institution.

4. BROAD PROGRAMME COVERAGE

- Audit procedures and financial accountability

 Compliance with financial regulations and reporting requirements
- Employee rights, responsibilities, and code of conduct
- Recruitment, promotions, and performance evaluation policies
- Leave, benefits, and disciplinary procedures
- Workplace ethics and grievance redressal mechanisms

5. METHODOLOGY

Methodology of the training program would be participative in nature. The sessions would be based on conceptual deliberations, case studies, success stories and group exercises/discussions.

10. HOW TO APPLY

- Please apply in prescribed application format enclosed with this brochure. Nominations may be sent to the following address:
- Last date for Receiving of nominations: 10 January, 2026

Program Coordinator

Ms. Asmita Raj
Technical Assistant-HRM
National Productivity Council (NPC)
5-6 Institutional Area,
Lodhi Road, New Delhi – 110003
Email Id: asmita.raj@npcindia.gov.in

Sh. Umashankar Prasad
Group Head (HRM)
National Productivity Council (NPC)
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Email Id: us.prasad@npcindia.gov.in
Tel: 011-24607376/344/337

Note: Participants are advised to book their travel (Air/Train/Road) only after receiving confirmation of Programme and acceptance of nomination.

11. GENERAL INSTRUCTIONS

Tel: 011-24607376/344/337

- Due to limited number of seats, the nominating authority of the participant's organisation may kindly ensure that the nomination(s) are sent within the prescribed deadline in the enclosed nomination form. Acceptance of the nominations is subject to the seat availability and receipt of programme fee latest by the last date for nominations.
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- Any other terms and conditions apply as may be notified by NPC at any point of time.

- Referring to GST guidelines, you are requested to confirm the applicability of GST payment for your department.
- Participants are required to follow the necessary COVID protocols during training.

please visit – https://npcindia.gov.in/NPC/User/TrainingHeadQuarter for NPC's training calendar and details of other training programmes



NATIONAL PRODUCTIVITY COUNCIL 5-6 Institutional Area, Lodhi Road, New Delhi – 110003

5-6 Institutional Area, Lodhi Road, New Dethi - 1100

PPL	ICATION FORM FOR	R NOMINATIO	NS		
itle c	of Programme: FR/S	R and Establ	ishment Rul	es	
rogra	amme Code: T2526H	RM05			
rogra	amme Duration: 19-2	3 January 2026			
Venue	Location: Sri Vijay	a Puram (Port	Blair)		
	Participation on Re			Non-Resider	ntial Basis
	is of Nominated Part		172-200		
S. No	Name of Delegate	Designation	Mobile No.	Email ID	Participant Organisation Address (kindly provide full address of correspondence)
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2		\$ 100 miles		-	
3			1113		
4			lies in		
5		L			
S.	ils of Nominating Au Name of	and the second s	Mobile No.	Email ID	Nominating Authority
No	Nominating Authority	Designation	production.		Organization Address (kindly provide full address of correspondence)
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As per no. I Governo. I control contro	or GST notification No. 9 of the notification? Perment, UT Administrated Government, State Collection for exemption from the acknowledge that collection of GST, interwhenever the GST depart	DECLARATION 9/2017-Integrate No GST is applied tion under any invernment, UT we meet all the tion GST payment any breaches or test, and penalty a riment raises the is the responsible for	N ON GST EX ed Tax (Rate) d able where Ser training progra Administration, conditions stipu t for the training non-compliance innounts by NPC, lity of the partic	EMPTION (6 ated 28.06.17, vices provided mme for which lated in the afo program menti e with the spec on behalf of the	Sr. No. 75, Heading 9992 (at page to the Central Government, State is total expenditure is borne by the rementioned GST notifications and
provid	rganisation who are Not lo le the GST number of orga sution PAN No (Optional)	nisation on which (GST Invoice to be		datory)(Kindly
Organi Sign	sation TANNs, (Mandetory) ature:	101	Date: DECLARAT	a	nd Place:
Organi Sign	sation TANNo. (Mandatory)	101	Date: DECLARAT		and Place: