

No. 10/04/2023-1Trg
HARYANA GOVERNMENT
CHIEF SECRETARY's OFFICE
TRAINING DEPARTMENT

Dated Chandigarh the 16th October, 2025.

To

All IAS officers and retired IAS Officers of Haryana State.

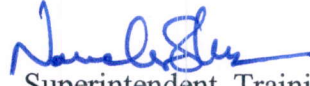
Subject:- Regarding Contribution of Article/Paper for "The Administrator" journal of LBSNAA.

Sir/Madam,

I am directed to refer to the subject noted above and to inform that a copy of letter. No. T-29012/1/2021-TRPC dated 06th October, 2025, received from Ms. ANKITA DHANDA, MEMBER SECRETARY & ASSOCIATE EDITOR, THE ADMINISTRATOR, Government of India, Lal Bahadur Shastri National Academy of Administration, Mussoorie-248179, (Uttarakhand) has been uploaded on the website of CS Haryana (<http://csharyana.gov.in>).

2. All IAS officers/retired IAS officers are requested to contribute of Article/paper for publication in the "The Administrator" journal of LBSNAA.

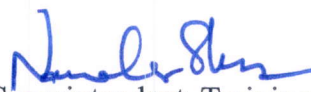
Yours faithfully,


Superintendent, Training
for Chief Secretary to Government, Haryana.

Endst.No. 10/04/2023-1Trg.

Dated Chandigarh the 16th October, 2025.

A copy is forwarded to Ms. ANKITA DHANDA, MEMBER SECRETARY & ASSOCIATE EDITOR, THE ADMINISTRATOR, Government of India, Lal Bahadur Shastri National Academy of Administration, Mussoorie-248179, (Uttarakhand) w.r.t. her Letter No. T-29012/1/2021-TRPC dated 10th October, 2023 for information.


Superintendent, Training
for Chief Secretary to Government, Haryana.

12/10/25

MUKESH KUMAR GARG < administrator.lbs@gov.in >

Tue, 07 Oct 2025 3:39:18 PM +0530

1. Tm

To "cs"<cs@hry.nic.in>

Cc "mishrasp"<mishra.sp@mp.gov.in>,"ankitadhanda"
<ankita.dhanda@lbsnaa.gov.in>,"MUKESH KUMAR GARG"<administrator.lbs@gov.in>

महोदया/महोदय,

लाल बहादुर शास्त्री राष्ट्रीय प्रशासन अकादमी, मसूरी के "द एडमिनिस्ट्रेटर" जर्नल के लिए लेख/पेपर हेतु संलग्न आमंत्रण दिनांक 6 अक्टूबर, 2025 आपके कैडर के सेवरत तथा सेवानिवृत्त अधिकारियों के बीच प्रसारित करने का सादर अनुरोध है।

जर्नल संबंधी दिशा-निर्देश तथा स्टाइल गाइड संदर्भ हेतु संलग्न हैं। इच्छुक लेखक अपने लेख/पेपर इत्यादि दिनांक 20 नवम्बर, 2025 तक administrator.lbs@gov.in ईमेल आइड पर प्रेषित कर सकते हैं।

सादर,

शैलेन्द्र कुमार रावत,
प्रशिक्षण अनुसंधान एवं प्रकाशन प्रकोष्ठ,
लाल बहादुर शास्त्री राष्ट्रीय प्रशासन अकादमी,
चार्लेविले, मसूरी - 248 179 (उत्तराखण्ड)
फोन: +91-135-2222324

2 Attachment(s)

GAD, Haryana.pdf
557.3 KB

The Administrator Journal Guid...
1.6 MB

Training Branch

CPMS/Diary No. 126243

9/10/25



स्पीड पोस्ट/ ई-मेल

भारत सरकार

लाल बहादुर शास्त्री राष्ट्रीय प्रशासन अकादमी

मसूरी 248 179 उत्तराखंड

Government of India

Lal Bahadur Shastri National Academy of Administration

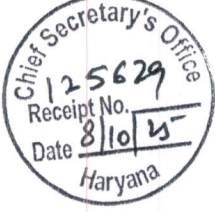
Mussoorie - 248 179

(Uttarakhand)

ईपीएबीएक्स: 0135-2222000,

फैक्स: 0135-2632350, 2632720

ई-मेल: administrator.lbs@gov.in



दिनांक: 14 आश्वीन 1947

दिनांक: 6 अक्टूबर, 2025

सेवा में,

सचिव, सामान्य प्रशासन विभाग,
हरियाणा सिविल सचिवालय, सेक्टर 1,
चंडीगढ़ - 160 001

विषय: लाल बहादुर शास्त्री राष्ट्रीय प्रशासन अकादमी के द एडमिनिस्ट्रेटर जर्नल के लिए लेख/पेपर्स
आमंत्रित किए जाने के संबंध में

CS (Busy)

महोदया/महोदय,

Secy./CS

08/10/25

जैसा कि आपको विदित है, अकादमी वर्ष 1961 से द एडमिनिस्ट्रेटर जर्नल का प्रकाशन करती आ रही है। इस जर्नल ने उन सिविल सेवकों और शिक्षाविदों के लिए मंच प्रदान किया है, जिन्होंने लोक प्रशासन, सार्वजनिक नीतियों और प्रशासन के क्षेत्रों से संबंधित समस्याओं से जुड़े क्षेत्रों में कार्य किया है। यह छमाही पत्रिका है जिसके अंक सामान्यतः जनवरी और जुलाई माह में प्रकाशित किए जाते हैं। इसके अलावा, इसके विशेष अंक भी नियमित रूप से प्रकाशित किए जाते हैं।

लेखों/पेपर्स का मूल्यांकन लाल बहादुर शास्त्री राष्ट्रीय प्रशासन अकादमी के संपादकीय बोर्ड द्वारा किया जाता है और इसमें केवल प्रासंगिक और उपयुक्त लेख/पेपर्स ही प्रकाशित किए जाते हैं। द एडमिनिस्ट्रेटर में प्रकाशन के लिए लेख/पेपर्स उपयुक्त पाए जाने पर और जर्नल में प्रकाशित होने के बाद लेखकों को 5,000/- रुपये (केवल पांच हजार रुपये) का शुल्क/मानदेय दिया जाता है। अतः लिखे गए लेख/पेपर्स का कॉपीराइट अकादमी के पास रहता है। तथापि, अकादमी लेखक (लेखकों) से अनुरोध प्राप्त होने पर शिक्षण और प्रशिक्षण के उद्देश्य से लेखों/पेपर्स के अध्ययन हेतु उपयोग की अनुमति देती है।

द एडमिनिस्ट्रेटर इस क्षेत्र में प्रतिष्ठित संस्थानों में पत्रिका की व्यापक उपलब्धता को देखते हुए सिविल सेवकों और शिक्षाविदों को बड़ी संख्या में पाठकों तक पहुंचने के लिए मंच प्रदान करता है।

DSA

USA

USTg.✓

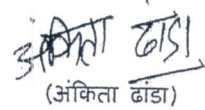
STg.

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अकादमी सेवारत और सेवानिवृत्त अधिकारियों से प्रशासनिक और शासन से संबंधित विषयों पर लेख या पेपर्स (5000 शब्दों में) आमंत्रित करती है। इन्हें 20 नवंबर, 2025 तक administrator.ias@gov.in पर ई-मेल के माध्यम हो प्रेषित किया जा सकता है।

आपसे अनुरोध है कि इस जानकारी को अपने संवर्ग के सेवारत एवं सेवानिवृत्त अधिकारियों के साथ भी साझा करें।

लेख या पेपर का मसौदा तैयार करने के लिए स्टाइल शीट इस पत्र के साथ संलग्न है।


(अंकिता ढांडा)

सदस्य सचिव एवं सह संपादक,
एडमिनिस्ट्रेटर

Invitation of Articles/papers for publishing in the “*The Administrator*”

No. D-29012/1/2021-TRPC
Lal Bahadur Shastri National Academy of Administration
Mussoorie, Dehradun, Uttarakhand

Guidelines

The Academy publishes a biannual journal titled “*The Administrator*” on issues of governance in January and July each year. So far 63 volumes have been published, which are available on the Academy’s website at https://www.lbsnaa.gov.in/souvenir?keywords=&pro_category=5&producttype=Download&action=reset. The Academy invites articles on issues related to good governance practices from interested civil servants, academicians, civic society members.

Eligibility

Articles may be sent to The Administrator, Lal Bahadur Shastri National Academy of Administration; Mussoorie PIN-248 179 on the email administrator.lbs@gov.in. Alternatively, they can be sent by post to the Associate Editor. The following terms & conditions apply:

1. An undertaking must be submitted that the work is original and has not been published anywhere prior to this. (Annexure-A)
2. The article/paper received would be evaluated by the Editorial Board of the Academy. The Board has the final word in deciding articles to be published.
3. The writers whose article/paper is found suitable for publishing in the journal will be given an honorarium of Rs. 5000/- (Rupees Five thousand only) for each published given article/paper.
4. In case a paper is co-authored, the honorarium will be equally distributed.
5. The honorarium will be released after the paper is published in “*The Administrator*”
6. The copyright of the article/paper so authored will vest in the Academy. The Academy may however, allow, upon receipt of request from the author(s) the permission to use the the paper for teaching/training purpose.

Format

1. Authors shall ensure that their papers are free from spelling and grammatical errors.
2. Papers should preferably be within 5000 words (1.5 line spacing, 12 point font in Times New Roman) in Microsoft Word.
3. The cover page should be separate bearing the title of the paper, the author(s) name, designation, office address (postal and email) with telephone number. Three **key words** should also be mentioned on the first page. The main text should bear only the title of the paper and text content.
4. One paragraph summary in the form of an abstract shall be provided along with the Article/paper.
5. Since the journal is printed in black & white, figures/graphs/images along with the article shall be sent accordingly.
6. Kindly follow the attached style guide for drafting etc. and for further reference.

Style Guide for the Administrator

We request authors to follow the guidelines in the Style Guide as listed below. This will help reduce the processing time for article assessment by preventing the need for seeking clarifications or requesting for reformatting.

I) FONT/SPACING

- For the main text, use Times New Roman, 12 point, 1.5 line spacing.
- For notes, use Times New Roman, 11 point, single line spacing. Set the alignment as "left".
- Use British and "-ise" spellings (labour, centre, organise).
- Use double quotation marks for quotations, and single marks for quotations within quotations.
- Indent quotations of more than four lines, without quotation marks.
- For quotations from other publications, always provide page number(s) for the quotation.

II) Abbreviations

Abbreviations including those in common use (BJP, US, BCCI, L&T), are spelled out at first occurrence, as in

Among recent developments in the Communist Party of India (CPI) are ...

Less familiar ones should be used only if they occur more than once within an article, and the terms must be spelled out on their first occurrence.

Omit the periods used after initials standing for given names, as in G K Chesterton, J Krishnamurti.

No periods are used with abbreviations that appear in full capitals, whether two letters or more, as in BBC, CITU, and acronyms, as in NASA, NATO.

No period is used even with abbreviations that appear in lowercase letters, as in am, pm.

No space is left on either side of an ampersand used within an initialism. Avoid using ampersands in running text unless they are within initialisms such as R&D, Texas A&M.

While abbreviating academic degrees omit all periods within them, as in PhD, BA.

Company names are best given in their full forms in running text, though such tags as Ltd and Inc may be omitted unless relevant to the context.

No periods are used after any of the International System of Units symbols for units, and the same symbols are used for both the singular and the plural, as in kg, cm, m.

Note that a unit of measurement used without a numeral should always be spelled out, even in scientific contexts, as in "We took the measurements in kilometers".

III) Numbers

The numbers from one to nine must be spelled out while every number that is more than nine is written in numerals.

However, very large round numbers, especially sums of money, may be expressed by a mixture of numerals and spelled-out numbers, as in

The population of India is now 1.5 billion.

Crores/Lakhs versus Billion/Million

If large numbers have to be written out using numerals, when discussing values please follow the Indian numbering system when the discussion is on India:

Rs 11,22,35,567 (ie division in crores, lakhs and thousands), or Rs 11.22 crore.

2,34,000 hectares (2.34 lakh hectares) Or 234,000 hectares

Where the discussion is of a non-Indian issue or the currencies are of non-Indian values, then the preference would be for the standard international system:

\$ 34,234,000 or \$34.234 billion

134,567,000 tonnes or 134.57 million tones

It is most important that authors do not switch from one system to another within the same article.

Percentages are always given in numerals. Use the symbol % instead of the words per cent, as in Only 45% of the electorate voted.

Simple fractions are spelled out, as in She has read three-quarters of the book.

Years are always expressed in numerals unless they stand at the beginning of a sentence.

Decades are either spelled out (as long as the century is clear) and lowercased, or expressed in numerals, as in the 1980s and 1990s.

Dates should be in the form of 15 March 2012.

IV) Capitalisation

Although proper names are capitalised, many words derived from or associated with proper names are not, as well as the names of significant offices (presidency, navy)

But titles are normally lowercased when following a name or used in place of a name, as in

The prime minister speaking at an informal meeting said...

Titles denoting civic or academic honours are capitalised when following a personal name, as in Lata Mangeshkar, a recipient of The Bharat Ratna.

The full names of legislative, deliberative, administrative, and judicial bodies, departments, bureaus, and offices, and often their short forms, are capitalised, as in the United Nations General Assembly, the Parliament of India, the Lok Sabha, the Ministry of Agriculture, the Supreme Court.

While the names of ethnic and national groups are capitalised (the Aborigines, the Jews, the French), designations based loosely on colour (black people) and terms denoting socioeconomic classes or groups (the middle class) are lowercased.

All caste, tribe and community names must be capitalised.

The names of political groups or movements other than recognised parties are lowercased, Ex: anarchists, independents, communists, but the Communist Party of India.

The full names of associations, societies, unions, working groups, inquiry commissions, meetings, and conferences are capitalised, as in the International Olympic Committee,

V) Tables, Figures

Headings should be placed above each table/figure and should follow this format:

Table 1. Debt burden by Household Category

Figure 5. Information Flows

Notes and sources/references should be placed under each table/figure.

Column headings in tables should clearly define the data presented.

V) In-text citations

EPW uses the author-date system for citations.

Works cited in the text should read thus: (Brown 1992: 63-64); Lovell (1989, 1993).

For repeat citations: *ibid* (75)

For groups of citations, order alphabetically and not chronologically, using a semi-colon to separate names: (Brown 1992; Gadgil and Guha 1994; Lovell 1989).

Use "et al" when citing a work by more than two authors, but list all the authors in the References (unless there are six authors or more).

VI) References

All works cited in the text (including sources for tables and figures) should be listed alphabetically under References, on a separate sheet of paper.

For multi-author works, invert the name of the first author only (Gadgil, M and R Guha).

Use (ed.) for one editor, and multiple editors.

Indicate (opening and closing) page numbers for articles in journals and for chapters in books.

Use endnotes rather than footnotes.

The location of endnotes within the text should be indicated by superscript numbers.

For sources which have insufficient details to be included in the Reference, use endnotes (such as interviews, some media sources, some Internet sources).

See the following for style and punctuation in References.

Books

Wordsworth, William (1967): Lyrical Ballads (London: Oxford University Press).

Watson, S and K Gibson, ed. (1995): Postmodern Cities and Spaces (London: Macmillan Press)

Contributions to books

Elson, D (1996): "Appraising Recent Developments in the World Market for Nimble Fingers" in Chhachhi and R Pittin(ed) Confronting State, Capital and Patriarchy (Basingstoke and London: Macmillan Press) 35–55.

Journal and other articles

Helleiner, Eric (2006): "Reinterpreting Bretton Woods: International Development and the Neglected Origins of Embedded Liberalism", Development and Change, 37(5): 943–67.

Poniewozik, James (2000): "TV Makes a Too-Close Call", Time 20 Nov: 70–71.

Conference papers

Doyle, Brian (2002): "Howling Like Dogs: Metaphorical Language in Psalm 59." Paper presented at the annual international meeting for the Society of Biblical Literature, Berlin, Germany, 19–22 June.

Unpublished dissertations and theses

Graham, Taraz Samra (2006): "Towards a Feminine Irony: Understanding Irony in the Oppositional

Self-Declaration

I, presently posted/working as declare that the article/paper submitted by the titleis my original work, not plagiarized and never published anywhere else prior to this. I have no objection in accepting that the copyright of the Article/ Paper will vest in the Academy.

Signature:.....
Name:.....
Designation:.....
Mobile No:.....
Date:.....