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No.4/19/2005-2Trg  
HARYANA GOVERNMENT  
CHIEF SECRETARY OFFICE  
TRAINING DEPARTMENT

Dated, Chandigarh the 7<sup>th</sup> August, 2013

To

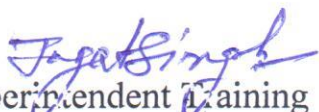
All the HCS Officers of Haryana State,

**Subject: Training Workshop on "State-Civil-Society Interface for Improved Policy Performance" scheduled from September 9-13, 2013 sponsored by Department of Personnel and Training, Government of India.**

Sir/Madam,

I am directed to refer on the subject noted above and to state that Professor Dolly Arora, Programme Coordinator, Indian Institute of Public Administration, New Delhi vide letter No. nil dated 12<sup>th</sup> July, 2013 has invited the officers to attend the workshop on "State-Civil-Society Interface for Improved Policy Performance" for HCS officers. Contents of the letter can be seen on the web site <http://csharyana.gov.in> (under the heading of Training Branch/Training Announcements) or on <http://haryana.gov.in>.

Yours faithfully,

  
Superintendent Training  
for Chief Secretary to Govt., Haryana.

भारतीय लोक  
प्रशासन संस्थान

इन्द्रप्रस्थ एस्टेट, रिंग रोड, नई दिल्ली 110 002



INDIAN INSTITUTE OF  
PUBLIC ADMINISTRATION

I.P. ESTATE, KING ROAD, NEW DELHI-110 002 (INDIA)

Prof. Dolly Arora  
Programme Coordinator

24 JUL 2013

July 12, 2013

Subject: Training Workshop on "State-Civil Society Interface for Improved Policy Performance" scheduled from September 9-13, 2013 sponsored by Department of Personnel and Training, Government of India.

Sir/Madam,

The Indian Institute of Public Administration is organizing a training workshop on "State-Civil Society Interface for Improved Policy Performance" during September 9-13, 2013.

A workshop outline, stating the objectives, workshop contents, level and type of participants expected, venue etc. of the Workshop is given in Annexure-I.

Nominations are hereby invited for the above schedule. Only such candidates should be nominated, who can attend the workshop on whole time basis. While making nominations, the level and type of participants as indicated in Annexure-I may kindly be borne in mind.

Training Branch  
Diary No 537  
Date 24-7-2013

There is no workshop fee for participants attending the training workshop. However, the sponsoring organization will have to bear the traveling expenses and daily allowance, if any, of the officers deputed for the workshop. No Family Accommodation is available in the Hostel. Charges for the Board and Lodging are:

Non AC room Rs.200/- per day	(single occupancy)
AC room Rs.750/- per day	(single occupancy)
AC room Rs.1250/- per day	(double occupancy)
Mess charges Rs.181/- per day per person for whole day meal + 5.15% service tax extra. Messing in the hostel is compulsory.	

Nominations in the enclosed form (Annexure-II) may kindly be sent to the undersigned so as to reach preferably by **August 28, 2013**. The nominations which are not accompanied by the particulars in the proforma will not be considered.

The officer(s)/nominees concerned may please be relieved for attending the workshop only after receipt of specific confirmation regarding acceptance of the nomination.

Yours Sincerely,

(Dolly Arora)

Chief Secretary  
Government of Haryana  
Secretariat  
Chandigarh



**TRAINING WORKSHOP ON  
STATE-CIVIL SOCIETY INTERFACE FOR IMPROVED POLICY PERFORMANCE  
(September 9-13, 2013)**

Recent years have seen an increased demand for rethinking the role of state and engaging civil society institutions such as NGOs, voluntary groups, community associations, etc. in various tasks of governance. Despite growing expectation towards involving these institutions, there is not much clear thinking based on analysis of actual experiences and possibilities in respect of the specific directions and manner in which these can be associated or enabled to undertake certain roles. An ad-hoc approach on the matter, however, is likely to contribute to compromised on policy goals and a displacement of public interest by the private interest of some organizations. There is need for a serious exercise towards identifying possible areas of State-Civil Society Interface for evolving strategies for gainful cooperation in pursuit of public interest.

The training workshop is aimed at such as exercise. The workshop proposed to bring together civil servants in policy-making and implementation positions and various civil society actors operating at various levels. The deliberations would involve experience-sharing as well as analysis of various possible strategies of State-Civil Society interface in India. These would broadly cover the following areas of possible engagement.

- Engagement with Policy Process
- Delegation of Tasks
- Involvement in Service Delivery
- Role in Implementation and
- Role in Monitoring, Evaluation and Feedback Process

**Expected Participants**

Senior and middle level officers engaged in policy making and implementation at various levels, and also representatives from civil society groups, such as non-governmental organizations, voluntary agencies and activist groups.

**Duration:** Five Days

**Dates:** September 9-13, 2013

**Venue:** Indian Institute of Public Administration,  
Indraprastha Estate, Ring Road, near ITO,  
Police Hqrs., Opp. Indira Gandhi Stadium,  
New Delhi-110002.

**Contact Nos. Ph.:** (Off.) 2346-8329 /email: aroradolly@hotmail.com  
**Training Section :** (Off.) 23468306/email: trgiipa@yahoo.co.in

**Last Date for receipt of nominations: Preferably August 28, 2013.**

**Annexure – II**

**NOMINATION FORM**

1. Programme Title:
2. Name of the Institute
3. Venue:
4. Programme Dates:
5. Name of the candidate:  
(in capital letters)
6. SC/ST/OBC/Others
7. Date of Birth
8. Designation:
9. Pay scale:
10. Basic pay:  
Qualification
11. Academic
12. Professional Qualification:
13. Address for Communication:  
(with PIN)
- FAX No.
- PHONE No. (Office)
- PHONE No. (Resi)

Brief description of duties of the officer: \_\_\_\_\_

**(Signature of the Candidate)**

To be filled – in by the sponsoring authority: \_\_\_\_\_

- Certified that: -
- a) the particulars given above are correct.
  - b) due care has been taken of the training needs of the officer nominated with reference to his present/future duties vis-a-vis the contents of the course.
  - c) The officers, if selected, will be relieved on full-time basis for attending the programme
  - d) Address of Communication to sponsoring organization
  - e) PIN: \_\_\_\_\_ Phone: \_\_\_\_\_ Fax: \_\_\_\_\_

(Signature of the Sponsoring Authority with Seal)

Reference No. of Sponsoring Authority

Place:  
Date: