

No.4/9/2005-2Trg  
HARYANA GOVERNMENT  
CHIEF SECRETARY OFFICE  
TRAINING DEPARTMENT

Dated, Chandigarh the 14<sup>th</sup> October, 2013.

To

All the HCS Officers of Haryana State,

**Subject:- Training Workshop on "State-Civil-Society Interface for Improved Policy Performance" scheduled from January 27-31, 2014 sponsored by Department of Personnel and Training, Government of India.**

Sir/Madam,

I am directed to refer to the subject noted above and to enclose a copy of the letter with enclosures No. nil dated 06.09.2013 received from Professor Dolly Arora, Programme Coordinator, Indian Institute of Public Administration, New Delhi for your perusal at the website <http://csharyana.gov.in> and request you to consider and circulate the same amongst suitable officers working under your kind control so that they could be able to exercise their options in accordance with terms & conditions of the Indian Institute of Public Administration, New Delhi (IIPA).

Yours faithfully,

*Manjit Baur*  
14/10/2013

Superintendent, Training,  
for Chief Secretary to Govt. Haryana





# भारतीय लोक प्रशासन संस्थान

इन्द्रप्रस्थ एस्टेट, रिंग रोड, नई दिल्ली-110002

## INDIAN INSTITUTE OF PUBLIC ADMINISTRATION

INDRAPRASTHA ESTATE, RING ROAD, NEW DELHI-110002 (INDIA)



September 6, 2013

Prof. Dolly Arora  
Programme Coordinator  
Ph.(Off.) 23468329  
aroradolly@hotmail.com

01 OCT 2013

परिचालन शाखा न 84307

**Subject: Training Workshop on "State-Civil Society Interface for Improved Policy Performance" scheduled from January 27-31, 2014 sponsored by Department of Personnel and Training, Government of India.**

Sir/Madam,

The Indian Institute of Public Administration is organizing a training workshop on **"State-Civil Society Interface for Improved Policy Performance"** during **January 27-31, 2014**.

A workshop outline, stating the objectives, workshop contents, level and type of participants expected, venue etc. of the Workshop is given in Annexure-I.

Nominations are hereby invited for the above schedule. Only such candidates should be nominated, who can attend the workshop on whole time basis. While making nominations, the level and type of participants as indicated in Annexure-I may kindly be borne in mind.

There is no workshop fee for participants attending the training workshop. However, the sponsoring organization will have to bear the traveling expenses and daily allowance, if any, of the officers deputed for the workshop. No Family Accommodation is available in the Hostel. Charges for the Board and Lodging are:

Non AC room Rs.200/- per day	(single occupancy)
AC room Rs.750/- per day	(single occupancy)
AC room Rs.1250/- per day	(double occupancy)
Mess charges Rs.181/- per day per person for whole day meal + 5.15% service tax extra.	
Messing in the hostel is compulsory.	

Nominations in the enclosed form (Annexure-II) may kindly be sent to the undersigned so as to reach preferably by **January 10, 2014**. The nominations which are not accompanied by the particulars in the proforma will not be considered.

The officer(s)/nominees concerned may please be relieved for attending the workshop only after receipt of specific confirmation regarding acceptance of the nomination.

Yours Sincerely,

(Dolly Arora)

✓ Chief Secretary  
Government of Haryana  
Secretariat  
Chandigarh



**TRAINING WORKSHOP ON  
STATE-CIVIL SOCIETY INTERFACE FOR IMPROVED POLICY PERFORMANCE  
(January 27-31, 2014)**

Recent years have seen an increased demand for rethinking the role of state and engaging civil society institutions such as NGOs, voluntary groups, community associations, etc. in various tasks of governance. Despite growing expectation towards involving these institutions, there is not much clear thinking based on analysis of actual experiences and possibilities in respect of the specific directions and manner in which these can be associated or enabled to undertake certain roles. An ad-hoc approach on the matter, however, is likely to contribute to compromised on policy goals and a displacement of public interest by the private interest of some organizations. There is need for a serious exercise towards identifying possible areas of State-Civil Society Interface for evolving strategies for gainful cooperation in pursuit of public interest.

The training workshop is aimed at such an exercise. The workshop proposed to bring together civil servants in policy-making and implementation positions and various civil society actors operating at various levels. The deliberations would involve experience-sharing as well as analysis of various possible strategies of State-Civil Society interface in India. These would broadly cover the following areas of possible engagement.

- Engagement with Policy Process
- Delegation of Tasks
- Involvement in Service Delivery
- Role in Implementation and
- Role in Monitoring, Evaluation and Feedback Process

**Expected Participants**

Senior and middle level officers engaged in policy making and implementation at various levels, and also representatives from civil society groups, such as non-governmental organizations, voluntary agencies and activist groups.

Duration: Five Days

Dates: January 27-31, 2014

**Venue: Indian Institute of Public Administration,  
Indraprastha Estate, Ring Road, near ITO,  
Police Hqrs., Opp. Indira Gandhi Stadium,  
New Delhi-110002.**

**Contact Nos. Ph.: (Off.) 2346-8329 /email: aroradolly@hotmail.com**

**Training Section : (Off.)23468306/email: trgiipa@yahoo.co.in  
(Fax) 011-23356528/23702440**

**Last Date for receipt of nominations: Preferably January 10, 2014.**

**Annexure – II**

**NOMINATION FORM**

1. Programme Title:
2. Name of the Institute
3. Venue:
4. Programme Dates:
5. Name of the candidate:  
(in capital letters)
6. SC/ST/OBC/Others
7. Date of Birth
8. Designation:
9. Pay scale:
10. Basic pay:  
Qualification
11. Academic
12. Professional Qualification:
13. Address for Communication:  
(with PIN)
- FAX No.
- PHONE No. (Office)
- PHONE No. (Resi)

Brief description of duties of the officer:

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**(Signature of the Candidate)**

To be filled – in by the sponsoring authority:

Certified that: -

- a) the particulars given above are correct.
- b) due care has been taken of the training needs of the officer nominated with reference to his present/future duties vis-a-vis the contents of the course.
- c) The officers, if selected, will be relieved on full-time basis for attending the programme
- d) Address of Communication to sponsoring organization
- e) PIN: \_\_\_\_\_ Phone: \_\_\_\_\_ Fax: \_\_\_\_\_

(Signature of the Sponsoring Authority with Seal)

Reference No. of Sponsoring Authority

Place:

Date: