

No.42/02/2024-5Trg.
HARYANA GOVERNMENT
CHIEF SECRETARY OFFICE
TRAINING DEPARTMENT

Dated, Chandigarh the 18th November, 2025

To

All the Administrative Secretaries to Govt. Haryana.

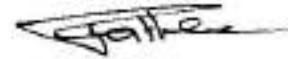
Subject:- Strengthen project leadership capabilities with IIM Ahmedabad's Project Management December 15-20, 2025.

Sir/Madam,

I am directed to refer to the subject noted above and to forward herewith an email dated 10.11.2025 received from Ms. Gloria Rose Raibin, Executive Education, Indian Institute of Management Ahmedabad, New Campus, Vatrapur, Ahmedabad-380015..This letter has been uploaded on the website of Chief Secretary Haryana i.e. (<http://csharyana.gov.in>).

The necessary action may be taken in view of Govt. Instructions No. 22/38/2010-4Trg, dated 21.12.2022.

Yours faithfully,

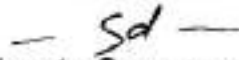


Under Secretary to Government, Haryana
Training Department

Endst. No. 42/02/2024-5Trg.

Dated Chandigarh, the 18th November, 2025

2. A copy of the above is forwarded to Ms. Gloria Rose Raibin, Executive Education, Indian Institute of Management Ahmedabad, New Campus, Vatrapur, Ahmedabad-380015.. w.r.t. her email dated 10 November, 2025 for information.



Under Secretary to Government, Haryana
Training Department



F.No. 42/02/2024- STS.

Training Branch <branchtrg@gmail.com>

Fwd: Strengthen your organization's project leadership capabilities with IIM Ahmedabad's Project Management || December 15-20, 2025

1 message

SSPS Haryana <ssps@hry.nic.in>

10 November 2025 at 14:44

To: branchtrg <branchtrg@gmail.com>, Suresh Kumar <dsadmin.pers-hry@gov.in>, Suresh Kumar <dsadmin.pers-hry@nic.in>

===== Forwarded message =====

From: Anurag Rastogi <cs@hry.nic.in>

To: "SSPS Haryana" <ssps@hry.nic.in>

Date: Mon, 10 Nov 2025 13:55:31 +0530

Subject: Fwd: Strengthen your organization's project leadership capabilities with IIM Ahmedabad's Project Management || December 15-20, 2025

===== Forwarded message =====

STS

===== Forwarded message =====

From: Gloria-Exed <gloria-exed@iima.ac.in>

To: "Cs" <cs@hry.nic.in>

Date: Mon, 10 Nov 2025 12:35:42 +0530

Subject: Strengthen your organization's project leadership capabilities with IIM Ahmedabad's Project Management || December 15-20, 2025

===== Forwarded message =====

137280
10/11/25

Dear Sir/Madam,

Greetings from IIM Ahmedabad.

We are pleased to share details of our upcoming **Project Management** Programme, scheduled on campus from **December 15-20, 2025**. The programme is designed to help professionals strengthen their ability to manage complex projects with confidence and precision.

The **Early Bird Discount (7%)** is available only until **November 24, 2025**. We encourage your organization to nominate eligible participants at the earliest to avail the benefit of the discount.

Key Takeaways:

- Develop an understanding of the tools and techniques for effective management of resources and costs in projects.
- Discover insights into behavioural aspects of project management.

<https://mail.google.com/mail/u/0/?ik=9d684c6133&view=pt&search=all&permthid=thread-f:1848394183612269315%7Cmsg-f:1848394183612269315>

- Gain proficiency in the network-based project monitoring system.
- Explore various aspects related to contract management, project costing, budgeting, and other essential topics.
- Acquaint yourself with project uncertainty and risk management strategies

This programme is aimed at middle and senior executives who are planning to be involved in risk management in large national and international projects. The principles of project management will be applicable equally to projects in conventional construction and infrastructure companies, service sector firms, defence services projects, as well as projects in manufacturing sectors, persons involved in planning and monitoring of projects and those in central/ state government, financial institutions and other agencies coordinating the implementation of various projects.

To submit the nomination form, please follow the [link](#) and click on Apply Online. The word file of the nomination form is also attached in case you would like to submit it via email. You may also refer to the attached brochure for detailed information on the programme content, pedagogy, and faculty.

We look forward to welcoming participants from your organization to IIM Ahmedabad for this enriching learning experience and encourage you to confirm nominations soon to take advantage of the Early Bird Discount.

Please feel free to reach out for any assistance or clarification.

Warm regards,



Ms. Gloria Rose Raibin | ग्लोरिया रोज़ रेबिन

Executive Education | कार्यकारी शिक्षा

Phone / दूरभाष: +91-79 7152 6443 | Mobile / मोबाइल: +91-6357994542

INDIAN INSTITUTE OF MANAGEMENT AHMEDABAD | भारतीय प्रबंध संस्थान अहमदाबाद

Website | Twitter | Facebook | YouTube | Podcast | Instagram | Apple iTunes | LinkedIn

iima-ac-in

2 attachments

 **Project Management_December 15– 20, 2025_compressed.pdf**
837K

 **EEP_Nomination Form.docx**
20K

Project Management

December 15 – 20, 2025



Executive
Education

AN INDIAN INSTITUTE OF MANAGEMENT

AMBA ACCREDITED

Project Management

December 15 - 20, 2025

Introduction

Projects are now seen as essential model for creating value for the organizations as well as the economic growth of a nation. While quite a few Indian projects have achieved outstanding performance and even set international records, Project Management in India still has tremendous scope for improvement. A July 2025 report by the Ministry of Statistics and Programme Implementation, which monitors infrastructure projects worth Rs 150 crore and above, found that out of 791 projects, 263 reported cost overruns and as many as 528 projects were delayed. The estimated cost overrun in these projects is Rs 513174 crore (which is 21.50% of the original cost). The strengthening of processes, building capabilities, broadening the project management culture and mindset, improving the stakeholder management, and robust governance etc. have been identified as key areas of improvement in these and as well as in successful implementation of the future projects.

Realising the need for a relevant programme in Project Management, IIMA started offering Executive Education in Project Management in 1985 and has trained over 2500 executives in this area. The focus of the programme has been on the Implementation Phase - the key area for the success of projects. Besides retaining the focus on the implementation phase of projects, the upcoming programme has a special emphasis on Project Risk Management and Data Driven Decision Making.

Objectives

- To develop an understanding of the tools and techniques for effective management of resources and cost in projects.
- To expose participants to the behavioural aspects of project management.
- To provide an insight into the network-based project monitoring system.
- To discuss various aspects related to contract management, project costing, budgeting and other related topics.
- To acquaint participants with project uncertainty and risk management.

Programme Highlights

- Overview of project management, project life cycle.
- Project Planning: Network techniques, resource aggregation, resource profile, resource levelling.
- Project Risk Management

- Data Driven Decision Making
- Project Monitoring
- Contract Management and Legal Aspects
- Managing Project Teams
- Behavioural Aspects in Project Management: Project organisation structure, management of project personnel motivation, project manager's role, etc.
- Gearing up for Mega-project Management

Pedagogy

The programme predominantly uses 'participant centred learning methods' of case studies, group discussions, role plays, exercises, interactive lectures, and presentations by participants.

Target Audience

This programme is aimed at middle and senior executives who are planning to be involved in risk management in large national and international projects. The principles of project management will be applicable equally to projects in conventional construction and infrastructure companies, service sector firms, defence services projects as well as projects in manufacturing sectors, persons involved in planning and monitoring of projects and those in central/ state government, financial institutions and other agencies coordinating the implementation of various projects.



Faculty

- Prof. Chetan Soman (Faculty Chair)
Email: chetan@iima.ac.in
- Prof. Ajay Pandey
- Prof. Biju Varkkey
- Prof. Sanjay Verma
- Prof. Saral Mukherjee

How to Apply

To register for the programme, fill in the application form through the link below:

<https://exed.iima.ac.in/programme-details.php?id=MTJMNNA>

The closing date for receiving applications is **December 1, 2025**. The last date for early bird discount is **November 24, 2025**. All applications are subject to review and approval by the programme faculty (usually after the due date for receiving applications). A formal acceptance letter will be sent to the selected candidates. Applicants are requested to make their travel plans only after receiving the acceptance letter.

For more information, please write to

Ms. Gloria Rose Raibin on gloria-exed@iima.ac.in or call at **+91 6357994542**

Certification

A Certificate of Participation will be issued to the participants at the end of the programme, subject to their having attended all the sessions of the programme. Absence from any session needs to be with the prior approval of the Programme Faculty Chair.

Venue & Accommodation

The programme will be held at the Indian Institute of Management Ahmedabad. Participants would get full board and air-conditioned single room accommodation either on campus or with empanelled hotel partner.

IIMA norms do not allow participants to have guests staying with them during the programme.

Programme Fee & Payment

INR 2,25,000 plus GST per person for participants from India and its equivalent in US Dollars for participants from other countries. The fee includes tuition fee, programme materials, boarding and lodging.

The programme fee along with the application form should be received by the Executive Education Office latest by **December 1, 2025**. In case of cancellations, the fee will be refunded only if a request is received at least 15 days prior to the start of the programme. If an application is not accepted, the fee will be refunded to the person/organisation concerned.

The programme fee can be paid in one of these two ways:

[A] Electronic Fund Transfer

- Name of Beneficiary: Indian Institute of Management Ahmedabad
- Savings Bank A/c IIMAHMOEP
HDFC Bank Limited, Ahmedabad Vastrapur Branch
(IFSC Code: HDFC0000048, MICR Code: 380240003)
- Name of Remitter: _____ (Please mention the name of the sponsoring organization)
- Purpose of Remittance: **Project Management**
- IIMA Permanent Account Number (PAN): AAATI1247F
- IIMA Tax Deduction Account Number (TAN): AHMI00189A
- IIMA GST Registration Number: 24AAATI1247F1Z4 (SAC: 999293)

After making the payment, please email us the complete transaction details so that we can link your remittance with your nomination.

[B] Payment Gateway

Please visit the following link for Payment Gateway:

https://exed.iima.ac.in/pay-prg-online.php?prg_id=7cc80605-e9ce-28d2-5297-677c7d6d5c10

Discount

Early Bird Discount: Applications received with payments on or before **November 24, 2025** will be entitled to an early bird discount of 7%. Early submission of fee and application does not, however, guarantee acceptance of the application.

Group Discount: Any organisation sponsoring four or more participants will be entitled to a discount of 7% on the total fee payable provided that at least four participants actually attend the programme. Organisations can avail themselves of both the discounts subject to a maximum overall discount of 10%.

Any organisation sponsoring 25 or more participants across all the Open Enrolment Executive Education Programmes of IIMA in one academic year will be entitled to an overall discount of 15% on the programme fee payable.

The above discounts will be applicable only when the requisite numbers of participants actually attend the programmes.

Programme dates and fee are subject to change at the discretion of the Institute.



IIMA Alumni Association

Participants who are attending short-duration Executive Education Programmes for the first time, on or after April 1, 2012, will have to attend for a total of 21 days in one or more programmes in order to be eligible for alumni status and alumni identity card, both of which will be awarded on the payment of a one-time alumni fee of INR 10,000/- + GST.

Indian Institute of Management Ahmedabad (IIMA)

IIMA was set up by the Government of India in collaboration with the Government of Gujarat and Indian Industry as an autonomous institution in 1961. The Institute provides education, training, consulting and research facilities in management.

MAJOR PROGRAMMES OFFERED BY IIMA

- Two-Year Post Graduate Programme in Management (MBA)
- Two-Year Post Graduate Programme in Food and Agri-business Management (MBA-FABM)
- Ph.D. Programme in Management
- One-Year Full Time Post Graduate Programme in Management for Executives (MBA-PGPX)
- Short duration Executive Education programmes through open enrollment, customisation and online for various levels of experienced professionals across industry
- Faculty Development Programme (FDP)
- ePost Graduate Diploma in Advanced Business Analytics (ePGD-ABA)
- Armed Forces Programme (AFP)
- Blended Post Graduate Programme in Management (BPGP)

The Institute has 100+ faculty members working in the following management areas and centres:

DISCIPLINARY AREAS AND GROUPS

- Centre for Management in Agriculture
- Communication
- Economics
- Finance and Accounting
- Human Resources Management
- Information Systems
- Marketing
- Organisational Behaviour
- Operations and Decision Sciences (O&DS)
- Public Systems Group
- Ravi J Matthal Centre for Education Innovation
- Strategy

INTERDISCIPLINARY CENTRES

- Ashank Desai Centre for Leadership and Organisational Development
- Brij Disa Centre for Data Science and Artificial Intelligence
- Centre for Digital Transformation
- Centre for Management of Health Services
- Centre for Sustainability and Corporate Governance Research
- Centre for Transportation and Logistics
- Gender Centre
- IIMA Ventures (Formerly known as IIMA-CIIE)
- India Gold Policy Centre
- JSW School of Public Policy
- Madan Mohanka Centre of Excellence in Case Method of Learning
- Misra Centre for Financial Markets and Economy
- NSE Centre for Behavioral Science in Finance, Economics and Marketing



**Executive
Education**

Vastrapur, Ahmedabad - 380 015, India
Phone: +91-79-7152 6400; Email: exed@iima.ac.in
Website: <https://www.iima.ac.in/executive-education>

Project Management

December 15 – 20, 2025



Executive
Education

INSTITUTE OF INTEGRATED MANAGEMENT AND MANAGEMENT STUDIES

Warananagar, Gandhinagar, Ahmedabad - 380 015

Project Management

December 15 - 20, 2025

Introduction

Projects are now seen as essential model for creating value for the organizations as well as the economic growth of a nation. While quite a few Indian projects have achieved outstanding performance and even set international records, Project Management in India still has tremendous scope for improvement. A July 2025 report by the Ministry of Statistics and Programme Implementation, which monitors infrastructure projects worth Rs 150 crore and above, found that out of 791 projects, 263 reported cost overruns and as many as 528 projects were delayed. The estimated cost overrun in these projects is Rs 513174 crore (which is 21.50% of the original cost). The strengthening of processes, building capabilities, broadening the project management culture and mindset, improving the stakeholder management, and robust governance etc. have been identified as key areas of improvement in these and as well as in successful implementation of the future projects.

Realising the need for a relevant programme in Project Management, IIMA started offering Executive Education in Project Management in 1985 and has trained over 2500 executives in this area. The focus of the programme has been on the Implementation Phase - the key area for the success of projects. Besides retaining the focus on the implementation phase of projects, the upcoming programme has a special emphasis on Project Risk Management and Data Driven Decision Making.

Objectives

- To develop an understanding of the tools and techniques for effective management of resources and cost in projects.
- To expose participants to the behavioural aspects of project management.
- To provide an insight into the network-based project monitoring system.
- To discuss various aspects related to contract management, project costing, budgeting and other related topics.
- To acquaint participants with project uncertainty and risk management.

Programme Highlights

- Overview of project management, project life cycle.
- Project Planning: Network techniques, resource aggregation, resource profile, resource levelling.
- Project Risk Management

- Data Driven Decision Making
- Project Monitoring
- Contract Management and Legal Aspects
- Managing Project Teams
- Behavioural Aspects in Project Management: Project organisation structure, management of project personnel motivation, project manager's role, etc.
- Gearing up for Mega-project Management

Pedagogy

The programme predominantly uses 'participant centred learning methods' of case studies, group discussions, role plays, exercises, interactive lectures, and presentations by participants.

Target Audience

This programme is aimed at middle and senior executives who are planning to be involved in risk management in large national and international projects. The principles of project management will be applicable equally to projects in conventional construction and infrastructure companies, service sector firms, defence services projects as well as projects in manufacturing sectors, persons involved in planning and monitoring of projects and those in central/ state government, financial institutions and other agencies coordinating the implementation of various projects.



IIMA Alumni Association

Participants who are attending short-duration Executive Education Programmes for the first time, on or after April 1, 2012, will have to attend for a total of 21 days in one or more programmes in order to be eligible for alumni status and alumni identity card, both of which will be awarded on the payment of a one-time alumni fee of INR 10,000/- + GST.

Indian Institute of Management Ahmedabad (IIMA)

IIMA was set up by the Government of India in collaboration with the Government of Gujarat and Indian industry as an autonomous institution in 1961. The Institute provides education, training, consulting and research facilities in management.

MAJOR PROGRAMMES OFFERED BY IIMA

- Two-Year Post Graduate Programme in Management (MBA)
- Two-Year Post Graduate Programme in Food and Agri-business Management (MBA-FABM)
- Ph.D. Programme in Management
- One-Year Full Time Post Graduate Programme in Management for Executives (MBA-PGPX)
- Short duration Executive Education programmes through open enrollment, customisation and online for various levels of experienced professionals across industry
- Faculty Development Programme (FDP)
- ePost Graduate Diploma in Advanced Business Analytics (ePGD-ABA)
- Armed Forces Programme (AFP)
- Blended Post Graduate Programme in Management (BPGP)

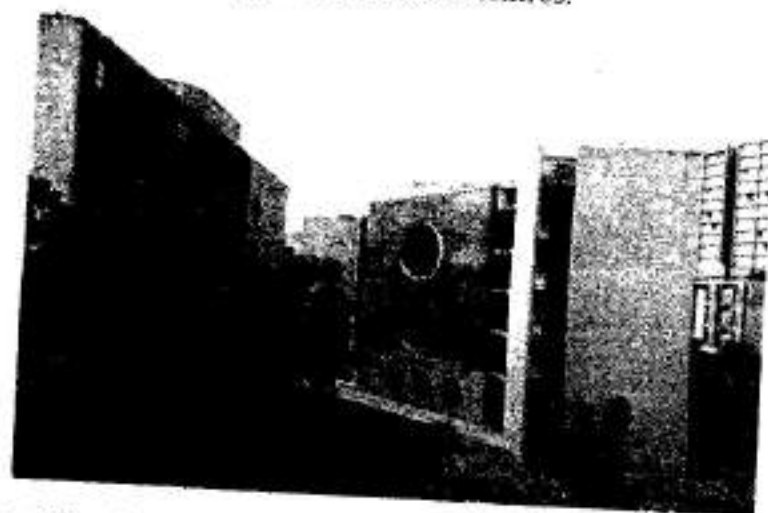
The Institute has 100+ faculty members working in the following management areas and centres:

DISCIPLINARY AREAS AND GROUPS

- Centre for Management in Agriculture
- Communication
- Economics
- Finance and Accounting
- Human Resources Management
- Information Systems
- Marketing
- Organisational Behaviour
- Operations and Decision Sciences (O&DS)
- Public Systems Group
- Ravi J Matthai Centre for Education Innovation
- Strategy

INTERDISCIPLINARY CENTRES

- Ashank Desai Centre for Leadership and Organisational Development
- Brij Disa Centre for Data Science and Artificial Intelligence
- Centre for Digital Transformation
- Centre for Management of Health Services
- Centre for Sustainability and Corporate Governance Research
- Centre for Transportation and Logistics
- Gender Centre
- IIMA Ventures (Formerly known as IIMA-CHIE)
- India Gold Policy Centre
- JSW School of Public Policy
- Madan Mohanka Centre of Excellence in Case Method of Learning
- Misra Centre for Financial Markets and Economy
- NSE Centre for Behavioral Science in Finance, Economics and Marketing



**Executive
Education**

Vastrapur, Ahmedabad - 380 015, India

Phone: +91-79-7152 6400 Email: exed@iima.ac.in

Website: <https://www.iima.ac.in/executive-education>

Indian Institute of Management Ahmedabad

Nomination Form				
Programme Title				
Date				
Please send the filled-in form to: Executive Education Indian Institute of Management Ahmedabad Vastrapur, Ahmedabad 380 015 Phone: +91-79-6632 4461-69 and 4472-77 ✦ Fax: +91-79-2630 0352 ✦ Email: exed@iima.ac.in				
TO BE FILLED IN BY THE NOMINEE				
PERSONAL PROFILE				
First Name		Last Name		
Gender	Age	Date of Birth	Nationality	
Email (Official)		Email (Personal)		
Mobile		Phone		
Organisation				
Sector				
Designation				
Position of Nominee	Top Mgt.	Senior Mgt.	Middle Mgt.	Junior Mgt.
Designation to Whom You Report				
Present Responsibilities				
Reason(s) for Joining the Programme and Expectations				
Organisational Address				
City	Pin	State	Country	
Residential Address				
City	Pin	State	Country	

PROFESSIONAL PROFILE

Education

Degree (Start with Highest)	Year	College/University

Work Experience

Organisation (Start with Current)	Position	Years of Experience

Programmes Attended at IIMA

Programme Title	Duration	Year

Programmes Attended Elsewhere

Institution	Programme Title	Duration	Year

Date: _____

Signature: _____

TO BE FILLED IN BY THE SPONSOR

Sponsor Name		Designation	
Organisation			
Goods & Services Tax Number (GST)		Permanent Account Number (PAN)	
Office Address			
City	Pin	Country	Mobile
Phone	Fax	E-mail	
Information on Organisation			
Total Assets (Last Year)		Total Sales Turnover (Last Year)	
Major Products/Services			
Form of Organisation	Proprietary ☒	Partnership ☐	Public Sector ☐
		Public Ltd. ☐	Others (Specify) _____

Date: _____

Signature: _____

Please Indicate the Sources of Information of This Programme

- | | |
|--|--|
| ➤ Advertisement (Please Specify) _____
➤ Brochure Received by Post (Yes/No) _____ | ➤ From Website (Yes/No) _____
➤ Email Received from Executive Education Office (Yes/No) _____ |
|--|--|