

No. 42/03/2024-5Trg
HARYANA GOVERNMENT
CHIEF SECRETARY OFFICE
TRAINING DEPARTMENT

To

Dated, Chandigarh the 21st January, 2026

All the Administrative Secretaries to Govt. Haryana State.

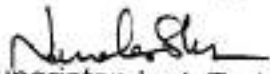
Subject:- Call for Nominations, PARI Domestic Training Programmes (January-February 2026)

Sir/ Madam,

I am directed to refer on the subject noted above and to say that a copy of letter along with its enclosures received through email dated 06.01.2026 from Mrs. Saloni Jain, Senior Training Coordinator, PARI Training Institute, 504, 5th floor, Bhikaji Cama Bhawan, Bhikaji Cama Place, New Delhi-110066 has been uploaded on the Chief Secretary Haryana Website (<http://csharyana.gov.in>).

The necessary action may be taken in view of Govt. Instruction No. 22/38/2010-4Trg, dated 21.12.2022.

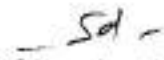
Yours faithfully,


Superintendent, Training

Endst. No. 42/03/2024-5Trg.

Dated, Chandigarh the 21st January, 2026

A copy is forwarded to Mrs. Saloni Jain, Senior Training Coordinator, PARI Training Institute, 504, 5th floor, Bhikaji Cama Bhawan, Bhikaji Cama Place, New Delhi-110066 w.r.t. their Email letter dated 06.01.2026 For information.


Superintendent Training

ABOUT PARI

Parliamentary and Administrative Research Institute (PARI) was established in 2017 with a view to undertake meaningful research on parliamentary and administrative issues in India and provide capacity building courses on Parliamentary Procedures; Privileges and Protocols; Parliamentary Committee System; Public Procurement; Hospital Procurement; Ethics and Good Governance; Preventive Vigilance; Disciplinary Proceedings; Vigilance Management; Gender Sensitization; Anti-Corruption & Good Governance; Mental Health System Development and many more. PARI has organized 73 domestic training courses and 23 international training courses with participants nominated from reputed Ministries/Departments, Autonomous Bodies, CPSEs under the Central and State governments including State Assemblies. The tailor made courses enable the stakeholders to build their capacity and be efficient in public service.

UPCOMING COURSE SCHEDULE		
Courses	Batch Date	Last date for nominations
1. Parliamentary Procedures	31 January 2026	21 January 2026
2. AI, Cyber Crime & Indian Governance	7 February 2026	31 January 2026
3. Public Procurement: Decision Making, Vulnerabilities, and Remedies-A Case Study Approach	13 February 2026	31 January 2026

1. PARLIAMENTARY PROCEDURES

For officers working in ministries/departments, autonomous bodies and PSUs under the Central Government

TOPICS TO BE COVERED

1. Parliamentary Terminologies.
2. Parliamentary Devices to raise matter of public importance, viz. Zero Hour, Special Mention, Half-an-Hour Discussion, Calling Attention, Short Duration Discussion, Private Member's Bill, Private Member's Resolution; Statement by the Minister etc. & Law Making Processes
3. Parliamentary Privileges and Protocols.
4. Parliamentary Questions and Assurances.
5. Committee Systems in Indian Parliament; Hosting Parliamentary Committees and Appearing before the Committees.
6. Open House Discussion; Question-Answer Session.



Training Branch <branchtrg@gmail.com>

Fwd: Call for Nominations | PARI Domestic Training Programmes (Jan-Feb 2026)

1 message

SPS Haryana <ssps@hry.nic.in>
To: branchtrg <branchtrg@gmail.com>

6 January 2026 at 15:29

6/1/26
STr

===== Forwarded message =====

From: Anurag Rastogi <cs@hry.nic.in>
To: "SPS Haryana" <ssps@hry.nic.in>
Date: Tue, 06 Jan 2026 15:15:42 +0530
Subject: Fwd: Call for Nominations | PARI Domestic Training Programmes (Jan-Feb 2026)

===== Forwarded message =====

Training Branch
2634
06/01/26

===== Forwarded message =====

From: Training Department <training@pariparliament.org>
To: <rastogianurag@hry.nic.in>
Cc: <cs@hry.nic.in>, "director" <director@pariparliament.org>
Date: Tue, 06 Jan 2026 14:19:54 +0530
Subject: Call for Nominations | PARI Domestic Training Programmes (Jan-Feb 2026)

===== Forwarded message =====

Respected Sir,

Greetings from PARI,

Kindly find attached the nomination request letter for the upcoming domestic training programmes to be conducted by the Parliamentary and Administrative Research Institute (PARI) for the period **January-February 2026**.

Kindly find attached the brochure link - https://drive.google.com/file/d/1xoSl_6mm1QSeAuokAJb7tt0IKN0L4T8o/view?usp=sharing

We request you to kindly consider nominating officers from your esteemed organisation for the forthcoming batches. The brochure includes details regarding the **course fee, topics to be covered, and guest faculty information** for your reference.

Looking forward to your positive response and participation.

Warm regards,
Saloni Jain
Training Coordinator,
PARI Training Institute,
(O) - 9211027744
(W) <https://pariparliament.org/>

Upcoming domestic training programme -CS Hry.pdf
193K



Offline Training Programmes January-February 2026

For officers working in ministries/departments, autonomous bodies
and PSUs under the Central Government.



PARI TRAINING INSTITUTE

Visit: www.pari.parliament.org

Email: training@pariparliament.org



To,
Shri Anurag Rastogi, IAS
Chief Secretary, Haryana,
Govt of Haryana

Dated - 06 January, 2026

Subject - Nomination Request for Training Programmes (January-February 2026)

Respected Sir,

I am pleased to inform you about the forthcoming batches of training programmes to be conducted by the Parliamentary and Administrative Research Institute (PARI) during the period **January to February 2026**. These programmes are specially curated for officers working in Ministries/Departments, Autonomous Bodies, and Public Sector Undertakings under the Central Government, with a focus on strengthening institutional understanding and administrative capacity.

PARI has, over the years, successfully conducted **73 domestic training programmes** and **23 international training programmes** tailored for officers serving in Ministries, Departments, Autonomous Bodies, Public Sector Enterprises (PSEs) under the Union and State Governments, as well as State Legislative Assemblies. These capacity-building initiatives have covered a wide range of governance-related themes, including Parliamentary Procedures, Privileges and Protocols, Committee Systems, Public and Hospital Procurement, Ethics and Good Governance, Preventive Vigilance, Disciplinary Proceedings, Vigilance Management, and Gender Sensitization, Public Health Policy Administration, Anti Corruption and Good Governance, Mental Health System Developments, among others.

With the guiding principles of **Mission Karmayogi** and the long-term **Vision of Viksit Bharat by 2047**, these programs have made significant contributions in upskilling government officers by enhancing their administrative competencies and aligning them with people-centric approaches in governance.

Guest Faculty



Shri S. Bal Shekar
Chief Course
Director, PARI &
Former Secretary
General, Lok Sabha,
Parliament of India

Shri S. Bal Shekar has a rich experience of 33 years in the Administrative/ Executive/ Legislative/ Committee services in the Indian Parliament including being Chief of Protocol and Conference Branch involving event management and visits to various countries on conference duty as Secretary to Parliamentary delegations. He has rendered advice on various matters of Parliamentary practice and procedure to the Hon'ble Speaker and to the Lok Sabha. Being the head of the Lok Sabha Secretariat, he has handled all aspects of administrative work of the Secretariat consisting of about 3000 employees. He has been a permanent faculty member of the Bureau of Parliamentary Studies and Training, which is an institution under the Lok Sabha imparting training to members of parliament, speakers and officers of parliament from various countries all over the world. He has organized several international and national level conferences on parliamentary matters, apart from organizing various ceremonies and functions in the Central Hall of Parliament including arrangements for addresses by international dignitaries such as the U.S. President, etc.



Shri D. S. Aswal
Former Additional
Secretary, Lok Sabha,
Parliament of India

Over three decades, he has serviced various prestigious Committees of the Lok Sabha, Indian Parliament and the House in various capacities and earned adulation from eminent parliamentarians. He was principal draftsman of Public Accounts Committee on subjects like 2G spectrum, Adarsh Housing Scam, Acquisition of Aircraft by Ministry of Civil Aviation, Defense Estate Management, Operation Vijay and many others. A prolific writer, his articles have been published in national dailies, magazines and journals. He is faculty member of the Bureau of Parliamentary Studies and Training, Institute of Constitutional and Parliamentary Studies, PRS Legislative Research and the Indian Corporate Law Services Academy. He has delivered numerous lectures on almost all aspects of the functioning of Indian Parliament and Constitution to the probationers of All India Services, senior executives of PSUs, University Teachers, Journalists and Members of Parliament from many countries. As Secretary to Parliamentary Delegations, he has visited many countries and studied their Parliamentary Systems. He has authored two books on different aspects of the functioning of our Parliament and a travelogue. The publication Division, Ministry of I&B is bringing hindi version of his book on The Indian Parliament. Currently, he is a practicing Advocate and also writes on contemporary constitutional and public policy matters.



Shri J. Sundriyal
Former Joint Secretary,
Rajya Sabha,
Parliament of India

Shri S. Bal Shekar has a rich experience of 33 years in the Administrative/ Executive/ Legislative/ Committee services in the Indian Parliament including being Chief of Protocol and Conference Branch involving event management and visits to various countries on conference duty as Secretary to Parliamentary delegations. He has rendered advice on various matters of Parliamentary practice and procedure to the Hon'ble Speaker and to the Lok Sabha. Being the head of the Lok Sabha Secretariat, he has handled all aspects of administrative work of the Secretariat consisting of about 3000 employees. He has been a permanent faculty member of the Bureau of Parliamentary Studies and Training, which is an institution under the Lok Sabha imparting training to members of parliament, speakers and officers of parliament from various countries all over the world. He has organized several international and national level conferences on parliamentary matters, apart from organizing various ceremonies and functions in the Central Hall of Parliament including arrangements for addresses by international dignitaries such as the U.S. President, etc.



**Dr. Narmadeshwar
Prasad**
Founder Director, PARI

Dr. Prasad is the founder Director of Parliamentary and Administrative Research Institute (PARI) in New Delhi. He has worked in different capacities in Rajya Sabha Secretariat for over 23 years. He has a vast experience in parliamentary procedures. He took VRS from his service in 2017 and founded PARI with a view to impart training to officers of the government, PSEs and Autonomous bodies under the central government. He has done M.A., M Phil and Ph.D. from the School of International Studies, Centre for International Politics, Organisation and Disarmament, Jawaharlal Nehru University, New Delhi. Dr Prasad delivers lectures on Public Policy and Public Health Policy including Mental Health Systems Development and also on Ethics and Good Governance.

2. ONE DAY OFFLINE COURSE ON AI, CYBER CRIME & INDIAN GOVERNANCE

For officers working in ministries/departments, autonomous bodies and PSUs under the Central Government

TOPICS TO BE COVERED

1. **AI in Governance & Public Sector**
 - Basics of AI
 - Use of AI in ministries, PSUs & citizen services
 - Risks: Deepfakes, misinformation & automation gaps
2. **Cyber Crime & AI-Enabled Digital Threats**
 - Cyber frauds, phishing, identity theft
 - AI-powered social engineering
 - Attacks on government portals & official communication
3. **Indian Governance & Parliamentary Oversight**
 - Parliament's role in regulating AI & digital laws
 - Debates, committee reviews & policy directions
 - Executive accountability in cyber incidents
4. **Legal & Policy Framework in India**
 - IT Act 2000 (key sections)
 - Digital Personal Data Protection Act 2023
 - Reporting systems: CERT-In, Cyber Crime Portal
5. **Cyber Hygiene & Safe Digital Practices for Officers**
 - Email/WhatsApp safety
 - Passwords, MFA & secure data handling
 - Do's & Don'ts for government officials

Guest Faculty



Shri S. Bal Shekar
Chief Course
Director, PARI &
Former Secretary
General, Lok Sabha,
Parliament of India

Shri S. Bal Shekar has a rich experience of 33 years in the Administrative/Executive/Legislative/Committee services in the Indian Parliament including being Chief of Protocol and Conference Branch involving event management and visits to various countries on conference duty as Secretary to Parliamentary delegations. He has rendered advice on various matters of Parliamentary practice and procedure to the Hon'ble Speaker and to the Lok Sabha. Being the head of the Lok Sabha Secretariat, he has handled all aspects of administrative work of the Secretariat consisting of about 3000 employees. He has been a permanent faculty member of the Bureau of Parliamentary Studies and Training, which is an institution under the Lok Sabha imparting training to members of parliament, speakers and officers of parliament from various countries all over the world. He has organized several international and national level conferences on parliamentary matters, apart from organizing various ceremonies and functions in the Central Hall of Parliament including arrangements for addresses by international dignitaries such as the U.S. President, etc.



Dr. Muktesh Chander, IPS
(Retd.),
Special Monitor
for Cybercrime
and Artificial
Intelligence,
National
Human Rights
Commission of
India.

Dr. Muktesh Chander joined Indian Police Service in 1988 and have served as Head of Delhi Traffic Police and DGP Goa, Special Commissioner, Technology Management, Delhi Police. Apart from a Bachelor of Engineering, he also hold several other educational qualifications such as Ph.D. in cyber security from IIT Delhi, LLB, MA(Criminology), Diploma in Cyber Laws and Diploma in Human Resource Management. He is a Chevening Cybersecurity Fellow from Cranfield University, UK and elected fellow of IETE and Institution of Engineers India. He has been awarded Police Medal for Meritorious Service, President's Police Medal for Distinguished Service, United Nations Service medal, Ali Utkrish Sewa Medal and many more awards and medals. He had served in United Nation as Police Observer in Bosnia and Herzegovina for one year. He has also done Hostage Negotiation course at Louisiana State Police Academy, USA and Law Enforcement Executive Development Course with FBI, Los Angeles. His expertise is in the following fields with more than 33 years of experience in Indian Police Service. Law enforcement, Cyber crime investigation, Law, Cyber Law, Information security, Critical Information Infrastructure Protection, Criminology, Technology Management and Project Implementation, Victimology, Urban Traffic Management, Intelligent Traffic Management System, Safe/Smart City, VVIP Security. At present he is working as Special Monitor for Cybercrime and Artificial Intelligence at National Human Rights Commission, Government of India.



**Dr. Sulagna
Chattopadhyay**
Director, PARI;
Founder Editor,
GnY Magazine

Dr. Sulagna Chattopadhyay is currently the Director, PARI & President, SaGAA (Science and Geopolitics of Arctic and Antarctic). She is also the founder-editor of ISSN and RNI-accredited Geography and You (G'nY), a journo-magazine focusing on climate change, development, and the environment in particular, being published since 2001. She has worked in climate change, polar studies, disaster management, and biodiversity for nearly three decades. She has been involved in various research and outreach programmes and has co-authored two books, *Climate Change and the White World: Science and Geopolitics of the White World: Arctic- Antarctic-Himalaya*, published by Springer, and six other books on varied topics. She has been a member of the National Biodiversity Authority, MoEF, Govt of India; FICCI Geospatial Award Jury; and Member, Advisory Body of CEMAS, Mumbai University. She also won an Environmental Documentary Short Film Award for O Bhai Saab, NDIM awarded her Business Excellence and Innovative Best Practices Academia Award in 2019.

3. ONE DAY COURSE ON PUBLIC PROCUREMENT: DECISION MAKING, VULNERABILITIES, AND REMEDIES- A CASE STUDY APPROACH FOR SENIOR EXECUTIVES IN PSUs, AUTONOMOUS BODIES UNDER THE CENTRAL GOVERNMENT

**Designed for Senior Executives in PSUs, Autonomous
Bodies under the Central Government**

TOPICS TO BE COVERED

- | | |
|---|---|
| <ol style="list-style-type: none"> 1. The importance and Types of Public Procurement: The Regulatory Framework in India 2. Contract and Corruption: Examples from different sectors - PSUs and Government Sector - Eligibility Criteria; Best Value for Money; Make in India; Cartel Wheels; 3Ds of devious Procurement decision 3. Advanced Concepts in Contracting - Principle of intelligible Differentials; Contra-proferentum; Judicial Review of Procurement Decision; Integrity Pact; Competition, Cooperation and Market | <ol style="list-style-type: none"> distortion and Entry Barrier; Arbitration. 4. Mapping the integrity risks along the procurement cycle 5. Common lapses in procurement projects -a case study based approach 6. Bid rigging & Cartelization in procurement- Identifying the red flags 7. Preventive vigilance for public procurement 8. Best practices for integrity management in public procurement 9. Decoding the Integrity Climate of Procurement in Public Organizations |
|---|---|

GUEST FACULTY



Dr. Garima Bhagat,
IRS, Joint Secretary,
Dept. of Defence
Production, GoI.

Dr. Garima Lohani Bhagat is presently working as Joint Secretary in Department of Defence Production, Government of India. She worked as Joint Secretary/Commissioner of Income tax (Audit & Judicial), CBDT, Ministry of Finance. She deals with all policy matters relating to income tax litigation and its management, all matters related to the PAC and CAG and other sections of the Income tax Act that are allocated to this Division. She is an Indian Revenue Service Officer in the rank of Commissioner of Income Tax. She has above 27 years of public service experience in Govt. of India. She has served as Chief Vigilance Officer in Employees' State Insurance Corporation (ESIC). She has also served as Joint Director General in the Competition Commission of India, the apex antitrust body, dealing with investigation of various types of anti-competitive market practices and frauds in procurement such as investigation of cartels, abuse of market dominance in diverse sectors of economy such as airlines, railways, power consultancy market, pharma, coal, automobile manufacturing etc. She has been assigned important and sensitive investigations by CVC from time to time including being member of the core group on developing e-learning for vigilance functionaries. She has been a regular visiting faculty in various apex training institutions of the Govt. of India such as, National Police Academy, ISTM etc. A brilliant student all her life, she has won gold medals in most of her examinations. To name a few are 12th Board Rank 1 in 1990, B Tech Gold Medalist and

Indian Engineering Service Topper in 1994, Law Degree in 2011 Gold Medalist. At the moment she is pursuing her Ph.D. on Procurement from IIT, New Delhi. She regularly contributes articles in mainstream media such as Times of India, Hindustan Times etc as well as Outlook magazine. She is author of three bestselling books relating to taxation on Income from House Property, Salaried Employees and Capital Gains. And last but not the least, she has been a motivational speaker for the prestigious and world-renowned TED talks in November 2018 and it was titled Musings of an Exam Warrior.



Shri Anil Singhal, IRSS Retd., Ex Chief Technical Examiner (CTE), Central Vigilance Commission (CVC)



Sh. P. C. Gupta, Former Assistant Controller of Accounts, Govt. of India

Shri Anil Singhal belongs to Indian Railways Stores Services of the 1978 batch. He worked as General Manager, at North Western Railways and as CTE in the Central Vigilance Commission (CVC). He worked in senior positions in Railways like Executive Director, Railway Board, DRM Madurai, GM and GGM RITES etc. He has worked as a Procurement Consultant at the World Bank, Dhaka office, and several World Bank-funded projects in Sri Lanka and Gambia. Shri Singhal has a rich experience of over 36 years in Public Procurement and General Management. He has been delivering talks in World Bank-sponsored trainings, Institutes like the Indian Institute of Materials Management, Indian Railway Institute of Logistics and Materials Management, National Institute of Financial Management, and a wide spectrum of government organizations and PSUs.

Shri P.C. Gupta is a retired Indian Civil Accounts Service officer. He retired as Assistant Controller of Accounts from Ministry of Finance. He has also worked as Administrative Officer in Krishna Water Disputes Tribunal, Ministry of Jal Shakti. He brings in a wide and rich experience of 40 years in central government in the fields of Administration, Finance and Accounts. He has been a guest faculty in National Academy of Broadcasting & Multimedia (NABM), Institute of Sect Training & Management (ISTM), Institute of Govt Accounts & Finance (INGAF). He is also frequently invited as a guest Speaker in conferences, workshops etc organised by various ministries/departments.

COURSE FEE: INR 12,500 (+18% GST Per Participant)

NOTE: Minimum required number of participants for a batch is 15.

SPECIAL ADDITIONAL OFFER - (i) For 5 nominations, the fee for the 6th nomination will be WAIVED.

(ii) For 10 nominations, the fee for the 11th and 12th nominations will be WAIVED.

THE COURSE FEE INCLUDES:

- Training charges • Study materials • Tea/coffee/snacks and working lunch at the training venue.
- The participants are advised to book air/rail tickets only after receiving the final confirmation from us.*

The charges include training fee, tea /coffee/snacks/working lunch at the training venue and study materials.

(Note: the fee does not include hotel accommodation, air fare/rail fare/taxi fare for attending the course in New Delhi.)

The participants are advised to book air/rail tickets only after receiving the final confirmation from us.



PARI TRAINING INSTITUTE

504, Bhikaji Cama Bhawan, Bhikaji Cama Place, New Delhi - 110066

Ph.: +91-11-40159058, 46014233

Visit: www.pari.institute.org

Email: pari.institute@gmail.com

training@pari.institute.org

Contact persons

Saloni Jain - Ph: 9211027744

Faguni Pandit - Ph: 8527275170

Fee Payment

Draft/Cheque/NEFT in favour of PARI TRAINING INSTITUTE LLP, should be paid to bank mentioned below:

Agency Name as per Bank : **PARI TRAINING INSTITUTE LLP**

Name of the Bank : **HDFC Bank**

Branch Address: **Ansal Chamber-1, Bhikaji Cama Place, New Delhi-110066**

Account Number : **50200046748750**

IFSC Code : **HDFC0000678**

MICR Code : **110240104**

PAN No. : **AAAYFP0495N**

GSTIN: **07AAAYFP0495N1Z9**

OUR CLIENT ORGANISATIONS (SINCE NOVEMBER 2017)

GOVERNMENT OF INDIA

1. Department of Pension & Pensioners Welfare
2. Department of Personnel and Training
3. Ministry of Tribal Affairs
4. Ministry of Earth Sciences
5. Ministry of Electronics and Information Technology
6. Ministry of Development of North Eastern Region
7. Department of Space
8. Department of Scientific and Industrial Research
9. Ministry of Road Transport & Highways
10. Ministry of Communication (Department of Posts)
11. Ministry of Health & Family Welfare
12. Ministry of Shipping
13. Department of Industrial Policy & Promotion
14. Department of Health Research
15. Ministry of Parliamentary Affairs
16. Ministry of Coal
17. Department of Revenue, Ministry of Finance
18. Ministry of Human Resource Development
19. Ministry of Tourism
20. Department of Youth Affairs
21. Department of Agricultural Research and Education
22. Ministry of Power
23. ICMR, Department of Health
24. DRDO, Department of Defence Research
25. Department of Economic Affairs
26. Department of Empowerment of Persons with Disabilities
27. Ministry of Education
28. Department of Drinking Water & Sanitation
29. Department of Justice
30. Ministry of Women and Child Development
31. Department of Sports
32. Department of Science & Technology
33. Ministry of Housing and Urban Affairs, New Delhi

PUBLIC SECTOR ENTERPRISES

1. National Aluminium Company, Bhubaneswar
2. Bharat Heavy Electricals Limited, New Delhi
3. Hindustan Aeronautics Limited, Bangalore
4. Central Coalfields Limited, Ranchi
5. South Eastern Coalfields Limited, Bilaspur
6. Mahanadi Coalfields Limited, Sambalpur
7. Western Coalfields Limited, Nagpur
8. Indian Bank, Chennai
9. RITES Limited, Gurugram
10. TCI Ltd., New Delhi
11. Oil & Natural Gas Corporation, New Delhi
12. Ircon International Limited, New Delhi
13. National Highways Authority of India, New Delhi
14. Indian Oil Corporation Ltd., New Delhi
15. Bharat Petroleum Corporation Ltd., Mumbai

16. Hindustan Petroleum Corporation Limited, Mumbai
17. DFCCI Ltd., New Delhi
18. IFFCO Ltd., New Delhi
19. IREDA, New Delhi
20. GAIL (India) Ltd., Noida
21. Oil India Limited, Duliajan
22. IREL (India) Limited, Mumbai
23. MMTC Limited, New Delhi
24. New Mangalore Port Trust, Mangalore
25. India Tourism Development Corp. Ltd., New Delhi
26. BIRAC, New Delhi
27. NLC India Limited, Neyveli
28. Balmer Lawrie & Co. Ltd., Kolkata
29. IFCI Limited, New Delhi
30. HLL Lifecare Limited, Thiruvananthapuram
31. PFRDA, New Delhi
32. MSTC Limited, Kolkata
33. Northern Coalfields Limited, Singrauli
34. Power Finance Corporation Ltd., New Delhi
35. MRP Ltd., Mangalore
36. Mishra Dhatu Nigam Limited, Hyderabad
37. BEMIL Ltd., Bangalore
38. CMPDI Ltd., Ranchi
39. ALIMCO, Kanpur
40. MOIL Limited, Nagpur
41. NBCC, New Delhi
42. NEEPC Ltd., Shillong
43. Hindustan Shipyard Ltd., Visakhapatnam
44. Syama Prasad Mookerjee Port, Kolkata
45. Ferro Scrap Nigam Limited, Bhilai
46. NEDFi Ltd., Guwahati
47. Bharat Coking Coal Limited, Dhanbad
48. Paradip Port Authority, Paradip
49. NHPC Limited, Faridabad
50. SJVN Limited, Shimla
51. Jute Corporation of India Limited, Kolkata
52. Bharat Electronics Limited, Bangalore
53. Machine Tool Prototype Factory, Ambarnath
54. Ordnance Factory, Medak
55. Bhakra Beas Management Board, Chandigarh
56. UCO Bank, Kolkata
57. Heavy Vehicles Factory, Chennai
58. Bengal Chemicals & Pharmaceuticals Ltd., Kolkata
59. AVNL, Chennai
60. AVNL IOL, Ambarnath
61. Damodar Valley Corporation, Kolkata
62. NHDC Ltd., Noida
63. India First Life Insurance Company Ltd., Mumbai
64. Central Warehousing Corporation, New Delhi
65. Numaligarh Refinery Limited, Assam
66. Hindustan Copper Limited, Kolkata

67. THDC India Limited, Rishikesh
68. Heavy Engineering Corporation Limited, Ranchi
69. Indian Overseas Bank, Chennai
70. Coal India Limited, Kolkata
71. United India Insurance Co. Ltd., Bangalore
72. KAP Ltd., Bangalore
73. Vehicle Factory, Jabalpur
74. NHSC Ltd., New Delhi
75. Repco Bank, Chennai
76. BBJ Construction, Kolkata
77. Mazagon Dock Shipbuilding Limited, Mumbai
78. Eastern Coalfield Limited, Pashim Bardhaman
79. NCRTC, New Delhi
80. Agriculture Insurance Company Of India Limited, New Delhi
81. MECON Limited, New Delhi

AUTONOMOUS BODIES

1. National Crime Record Bureau, New Delhi
2. Centre for Excellence in Basic Sciences, Mumbai
3. CSIR-CECRI, Karaikudi
4. Securities and Exchange Board of India, Mumbai
5. Central Board of Excise and Customs, New Delhi
6. ICMAM, Chennai
7. India Meteorological Department, New Delhi
8. IGCAR, Chennai
9. LGBRIMH, Tezpur
10. Institute of Nano Science and Technology, Mohali
11. National Biodiversity Authority, Chennai
12. AIIMS, New Delhi
13. JIPMER, Puducherry
14. Rajya Sabha Secretariat, New Delhi
15. Institute for Plasma Research, Ahmedabad
16. Office of the CGDA, New Delhi
17. NITRD, New Delhi
18. NCPSL, New Delhi
19. National Productivity Council, New Delhi
20. Indian Institute of Foreign Trade, New Delhi
21. National Skill Development Council, New Delhi
22. NIRDPR, Hyderabad
23. CIHCS, West Kameng
24. Chittaranjan National Cancer Institute, Kolkata
25. National Council of Science Museums, Kolkata
26. Physical Research Laboratory, Ahmedabad
27. CCRUM, New Delhi
28. Children's Film Society India, Mumbai
29. NIM, SME, Hyderabad
30. NIRM, Bangalore
31. AIIMS, Jodhpur
32. NTRO, New Delhi
33. AIIMS, Nagpur
34. Tata Memorial Hospital, Mumbai
35. VMMC & Safdarjung Hospital, New Delhi
36. SVNIRTR, Cuttack
37. Indira Gandhi Rashtriya Uran Akademi, Amethi

38. AIIMS, Raipur
39. AIIMS, Bhubaneswar
40. AIIMS, Deoghar
41. National Capital Region Planning Board, New Delhi
42. National Small Industries Corporation, New Delhi
43. BPRD, New Delhi
44. IPGMER, New Delhi
45. Lady Hardinge Medical College, New Delhi
46. Smt. S. K. Hospital, New Delhi
47. North Eastern Council Secretariat, Shillong
48. AIIMS, Gorakhpur
49. Aeronautical Quality Assurance, New Delhi
50. NIEIT, New Delhi
51. NERIWLM, Tezpur
52. NIFT, New Delhi
53. National Centre for Cell Science, Pune
54. CMLRE, Kochi
55. NIFTEM, Sonapat
56. Energy Management System, Thiruvananthapuram
57. Coir Board, Kochi
58. AIIMS, Rishikesh
59. AIIMS, Patna
60. AIIMS, Raebareilly
61. AIIMS, Awantipora
62. AIIMS, Mangalagiri
63. AIIMS, Bibinagar
64. Dr. Ambedkar International Centre, New Delhi
65. Central University of Punjab, Bathinda
66. Central Institute of Psychiatry, Ranchi
67. SEEPZ-SEZ, Mumbai
68. ARAI, Pune
69. NSEIT Limited, Mumbai
70. Central University of Karnataka, Kalaburagi
71. Maharashtra Maritime Board Mumbai, Mumbai
72. South Central Zone Cultural Centre, Nagpur
73. Indian Institute of Technology, Roorkee
74. National School of Drama, New Delhi
75. S.V. National Institute of Technology, Surat
76. Competition Commission of India, New Delhi
77. Indira Gandhi Institute of Medical Sciences, Patna
78. IISER, Kolkata
79. National Institute of Tuberculosis
80. Rubber Board, Kottayam
81. IRMRA, Thane
82. NECTAR, Shillong
83. Indian Institute of Tropical Meteorology, Pune
84. RIPANS, Aizawl

STATE ASSEMBLIES/GOVERNMENT

1. Meghalaya Legislative Assembly Secretariat
2. Punjab Vidhan Sabha Secretariat
3. Sikkim Legislative Assembly Secretariat
4. Government of National Capital Territory of Delhi
5. Mizoram Legislative Assembly Secretariat
6. Arunachal Pradesh Legislative Assembly Secretariat
7. Nagaland Legislative Assembly

International Training Organised by PARI

In all 23 international training programmes have been completed by PARI:

London | October 2018 | November 2018 | January 2019
| February 2019 | March 2019 | May 2019 | Oct 2019 |
Dec 2019 | Feb 2020 | **Public Policy Management in
Parliamentary Democracy**

London | April 2019 | June-July 2019 | Aug-Sep 2019 |
Nov-Dec 2019 | July 2022 | Oct 2022 | **Public Health Policy
Administration in Parliamentary Democracy**

London | Feb 2020 | **Anti-Corruption in a Parliamentary
Democracy**

Melbourne | Feb 2020 | June 2022 | November 2022 |
Leadership for Mental Health System Development

Perth | October-November 2023 | **Public Policy
Management in Parliamentary Democracy**

Vienna | March 2024 | June 2024 | Sep-Oct 2025 |
**A Tailor Made Leadership Training Programme on
Anti-Corruption and Good Governance**

National Training Organised by PARI

About 73 national training programmes have been completed by PARI:

New Delhi | Nov 2017 | Jan 2018 | Feb 2018 | May 2018 | 2 courses in
Aug 2020 | April 2022 | **Basic Course on Parliamentary Procedures.**

New Delhi | Feb 2018 | May 2018 | **Advanced Course on Parliamentary
Procedures.**

New Delhi | March 2018 | April 2018 | 2 courses in July 2018 | Oct
2018 | Sep 2019 | Nov 2019 | **Customised Training Programme on
Parliamentary Procedures.**

New Delhi | July 2018 | **Customised Course on Parliamentary
Administration for Officers of State Assemblies/UTs.**

New Delhi | 2 courses in July 2018 | **Customised Training Programme
for Protocol Officers dealing with Parliament/Visiting Parliamentary
Committees in Chief Secretary Office.**

Mumbai | Sep 2019 | **Parliamentary Procedure in collaboration with
National Institute of Securities Markets (NISM).**

New Delhi | Sep 2020 | Jan 2021 | Feb 2021 | March 2021 | Sep 2021
| Nov 2021 | **Online workshop on Parliamentary Questions and
Assurances.**

New Delhi | Sep 2020 | Sep 2021 | **Online workshop on
Parliamentary Committee System.**

New Delhi | Sep 2020 | **Online course on Hospital Procurement
Vigilance.**

New Delhi | Dec 2020 | July 2023 | **Online and Offline Customised
Training Programme for the PAs attached to Hon'ble Members
of Parliament.**

New Delhi | 2 courses in Feb 2021 | March 2021 | May 2021
| June 2021 | 2 courses in July 2021 | Sep 2021 | Jan-Feb 2022
| Feb 2022 | Sep 2022 | Oct 2023 | **Online Training Course
on Preventive Vigilance.**

New Delhi | March 2021 | **Online Course on Gender Sensitisation.**
New Delhi | May 2021 | June 2021 | Aug 2021 | Nov 2021 | Feb 2023
| Sep 2023 | **Online Course on 'Vigilance Management' for
Vigilance Officers.**

New Delhi | Oct 2021 | **Online Course on VIP Protocols.**

Dullajan | Aug 2022 | **Training on 'What every manager should
know about disciplinary proceedings'.**

Kolkata | Sep 2022 | Jan 2023 | **Training on Preventive Vigilance.**
Gurugram | Sep 2023 | **Customised Two Days Programme on
Vigilance, Public Procurement and Ethics & Good Governance for
the officers working in RITES Limited.**

New Delhi | Feb 2024 | **Two Days Online Course on Preventive
Vigilance for the Officers Working in Oil India Limited.**

New Delhi | Apr 2024 | **Preventive Vigilance and Good Governance.**

New Delhi | June 2024 | **Vigilance Management.**

New Delhi | Sep 2024 | **Online Course on RTI ACT 2005 for the
officers working in OIL India Ltd.**

New Delhi | Sep 2024 | Aug 2025 | **Conducting Disciplinary
Proceeding for Good Governance.**

New Delhi | Sep-Oct 2024 | 4 Courses in Oct 2024 | 2 Courses in Nov
2024 | **NCRTC CDA Rules and Disciplinary Proceeding for NCRTC.**

New Delhi | Oct 2024 | Nov 2024 | **Online Course on Preventive
Vigilance and Good Governance.**

New Delhi | Oct 2024 | **Online Workshop on Cyber Security
Awareness.**

New Delhi | May 2025, July 2025 | **Public Procurement: Decision
Making, Vulnerabilities, and Remedies-A Case Study Approach.**

