

No.42/40/2025-5Trg.
HARYANA GOVERNMENT
CHIEF SECRETARY OFFICE
TRAINING DEPARTMENT

Dated, Chandigarh the 17th March, 2026

To

All the Administrative Secretaries to Govt. Haryana.

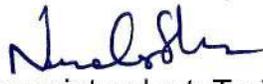
Subject:- 2026 Seoul ODA Challenge Programe (Development Consulting Track)-Call for Application..

Sir/Madam,

I am directed to refer to the subject noted above and to forward herewith a copy of letter received through e-mail on 10.02.2026 from Dr. Purbita Samanta(She/Her), Consultant, International Cooperation Division, Ministry of Housing and Urban Affairs for necessary action. This letter has also been uploaded on the website of Chief Secretary Haryana i.e (<http://csharyana.gov.in>).

The necessary action may be taken in view of Government Instructions No. 22/38/2010-4Trg, dated 21.12.2022.

Yours faithfully,


Superintendent, Training

Endst. No. 42/40/2025-5Trg.

Dated Chandigarh, the 17th March, 2026

A copy of the above is forwarded to the Dr. Purbita Samanta(She/Her), Consultant, International Cooperation Division, Ministry of Housing and Urban Affairs., w.r.t e-mail letter dated 09.02.2026 for information.

— Sd —
Superintendent, Training



Training Branch <branchtrg@gmail.com>

Fwd: 2026 Seoul ODA Challenge Program (Development Consulting Track) – Call for Applications

1 message

SPS Haryana <ssps@hry.nic.in>
To: branchtrg <branchtrg@gmail.com>

10 February 2026 at 10:23

Handwritten signature
10/2/26

STy

===== Forwarded message =====

From: Anurag Rastogi <cs@hry.nic.in>
To: "SPS Haryana" <ssps@hry.nic.in>
Date: Mon, 09 Feb 2026 17:08:34 +0530
Subject: Fwd: 2026 Seoul ODA Challenge Program (Development Consulting Track) – Call for Applications

===== Forwarded message =====

Training Branch

CFMS/Diary No. 16098

Dated 10/2/26

===== Forwarded message =====

From: Purbita Samanta <psamanta@niua.co.in>
To: <chiefsecretary-ap@ap.gov.in>, <cs@ap.gov.in>, <cs-andhra@nic.in>, <cs@telangana.gov.in>, <cstelangana@nic.in>, <cs-andaman@nic.in>, <cs-arunachal@nic.in>, <cs-assam@nic.in>, <cs-bihar@nic.in>, <cs-chhattisgarh@nic.in>, <cs.office.cg@gov.in>, <csoffice.cg@gov.in>, <admr-chandigarh@nic.in>, <adviserchd@gmail.com>, <adviser-chd@nic.in>, <adcgovpb@gmail.com>, <csdelhi@nic.in>, <cs-go@nic.in>, <cs@hry.nic.in>, <cs-hp@nic.in>, <cs-jandk@nic.in>, <cs-jharkhand@nic.in>, <cs@jharkhand.gov.in>, <officeofcs@gmail.com>, <officincs@gmail.com>, <cs@karnataka.gov.in>, <cs-karnataka@nic.in>, <chiefsecy@kerala.gov.in>, <staffofficertocs@gmail.com>, <cs@mp.nic.in>, <cs-madhyapradesh@nic.in>, <chiefsecretary@maharashtra.gov.in>, <cs-maharashtra@nic.in>, <cs-manipur@nic.in>, <cs-meg@nic.in>, <rooms@gov.in>, <cs-meg@nic.in>, <cs-meghalaya@nic.in>, <cs-mizoram@nic.in>, <cs_miz@rediffmail.com>, <csmizoram@gmail.com>, <csnagl@nic.in>, <cs-nagaland@nic.in>, <nagaland.mygov@gov.in>, <csori@nic.in>, <cs-orissa@nic.in>, <cs.pon@nic.in>, <cs-pondicherry@nic.in>, <cs@punjabmail.gov.in>, <cs-punjab@nic.in>, <csraj@rajasthan.gov.in>, <cs-rajasthan@nic.in>, <cs-skm@hub.nic.in>, <cs-sikkim@nic.in>, <cs-skm@nic.in>, <cs@tn.gov.in>, <cs-tamilnadu@nic.in>, <tnstateeoc@gmail.com>, <cstripura@gmail.com>, <cs-tirpura@nic.in>, <csup@nic.in>, <cs@up.nic.in>, <cs-uttarpradesh@nic.in>, <chiefsecyuk@gmail.com>, <cs-uttaranchal@nic.in>, <cs-westbengal@nic.in>, <chiefsec@wb.gov.in>, <administrator-dd-dnh@nic.in>, <lk_admin@nic.in>, <rajniwas.ladakh@gov.in>, <admr.adranagar@nic.in>, <admr-dadranagar@nic.in>, <administrator-dnh@nic.in>
Cc: "dsic-mohua" <dsic-mohua@gov.in>, "Meenu Bajaj" <meenu.bajaj11@nic.in>, "Ravi Shankar" <ravi.shankar52@nic.in>, "Suman Sidh" <suman.1994@gov.in>, "Vishal Chand" <vishal.verma40@gov.in>, <parveen.jain82@nic.in>, <richtabhandari.17@gov.in>
Date: Mon, 09 Feb 2026 15:50:43 +0530
Subject: Fwd: 2026 Seoul ODA Challenge Program (Development Consulting Track) – Call for Applications

===== Forwarded message =====

Respected Sir/Madam,

Greetings from the Ministry of Housing and Urban Affairs!

Please refer to the trailing mail, Seoul Metropolitan Government is inviting partner cities to apply for the 2026 Seoul ODA Challenge Program. This program aims to support sustainable urban development, improve the quality of life in developing countries, and assist partner cities in addressing their key urban challenges.

Relevant information shared by the Seoul Metropolitan Government is attached in the mail.

Regards

Dr. Purbita Samanta (She/Her)
Consultant

International Cooperation Division
Ministry of Housing and Urban Affairs

===== Forwarded message =====

From: MIHEE JOO <within85@gmail.com>

To: <seoul@mfa.gov.gh>, <political.seoul@dirco.gov.za>, <infoseoul@embassy.gov.rw>, <korea@mfa.gov.by>, <seoemb@mofa.gov.iq>, <amb.seoul@mea.gov.in>, <hoc.seoul@mae.gov.in>, <seoul@mfa.kz>

Date: Thu, 05 Feb 2026 09:50:53 +0900

Subject: 2026 Seoul ODA Challenge Program (Development Consulting Track) – Call for Applications

===== Forwarded message =====

To whom it may concern,

Greetings from the Seoul Metropolitan Government.

We are pleased to share information on the **2026 Seoul ODA Challenge Program (Development Consulting Track)**, implemented by the **International Cooperation Division of the Seoul Metropolitan Government**, which promotes sustainable urban development in developing countries.

Through this program, Seoul supports partner cities by providing **development consulting** at an early stage, including **master planning, pre-feasibility studies, policy and technical advisory services, capacity building, and pilot projects**, based on Seoul's urban policy experience.

We kindly invite eligible partner cities to submit their applications.

The **application deadline is March 4, 2026, 18:00 (Korea Standard Time)**.

Detailed information, including the program announcement and application form, is attached for your reference. We would appreciate your kind support in sharing this opportunity with relevant cities.

Should you have any questions, please feel free to contact us at **SeoulODA@seoul.go.kr**.

Sincerely,

International Cooperation Division
Seoul Metropolitan Government

Seoul ODA Challenge Program Team
Seoul Metropolitan Government

☎ +82-2-2133-5283

✉ SeoulODA@seoul.go.kr

📍 (04524) 8F, 110 Sejong-daero, Jung-gu, Seoul, Republic of Korea

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WARNING: Computer viruses can be transmitted via email. The recipient should check this email and any

attachments for the presence of viruses. NIUA accepts no liability for any damage caused by any virus transmitted by this email.

4 attachments

 **Cover Letter.pdf**
109K

 **Call for Proposal.pdf**
157K

 **Appendix 2_Evaluation Criteria.pdf**
119K

 **Appendix 1_Application form.docx**
48K



To whom it may concern,

On behalf of the Seoul Metropolitan Government (SMG), we are pleased to introduce the “2026 Seoul ODA Challenge Program (Development Consulting Track),” an initiative designed to support the sustainable development of cities in developing countries.

Cities around the world are facing increasingly complex urban challenges, including infrastructure deficits, environmental issues, and limitations in administrative and institutional capacity. This program aims to address such challenges by providing development consulting support to local governments in developing countries.

Through this program, the SMG will offer a wide range of development-stage consulting services, including master plan formulation, pre-feasibility studies, policy and technical advisory services, pilot projects, and capacity-building activities. We seek to work closely with your city to jointly identify, design, and implement practical and sustainable solutions that can generate meaningful and lasting outcomes.

Eligibility for this program is limited to local governments in countries listed as ODA recipients under the OECD DAC criteria. As this is a development consulting program premised on follow-up project linkage, proposed projects must have undergone prior consultation with a Multilateral Development Bank (MDB) and have received an MDB recommendation. In addition, applicants are requested to present a preliminary strategy for post-consulting follow-up, including potential financing arrangements and cooperation mechanisms with MDBs or other relevant institutions.

To ensure a responsible and participatory partnership framework, applicant cities are also expected to demonstrate their commitment through the provision of available resources. In particular, applicants are strongly encouraged to submit a resource-contribution plan equivalent

Seoul City Hall
110 Sejong-daero, Jung-gu, Seoul, Republic of Korea

to approximately ten percent (10%) of the total project cost, which may include dedicated personnel, administrative support, facilities, equipment, or other in-kind contributions.

Cities wishing to participate are requested to submit a project application along with an official letter signed by the Mayor or an equivalent authorized official. All application materials must be submitted no later than March 4, 2026, at 18:00 (Korea Standard Time). The application should clearly describe the city's key urban challenges, provide an overview of the proposed project, and outline the expected outcomes of cooperation with the SMG. Detailed information on eligibility requirements, submission procedures, and evaluation criteria can be found in the attached program announcement.

Please note that, due to budgetary and implementation constraints, the number of projects that can be selected under this program is limited. Therefore, applicant cities are encouraged to submit focused and well-structured proposals that clearly demonstrate project feasibility, strategic relevance, and sustainability.

Building on its extensive experience in urban policy and development cooperation, the SMG is committed to serving as a reliable partner in advancing sustainable and inclusive urban development. Should you require any additional information regarding this program, please feel free to contact us at SeoulODA@seoul.go.kr. We look forward to exploring opportunities for collaboration with your city.

Thank you for your interest in the 2026 Seoul ODA Challenge Program.

Warmest regards,



Chong-Eun Kim,
Director, International Cooperation Division
Seoul Metropolitan Government

Encl: Program Announcement

Seoul City Hall
110 Sejong-daero, Jung-gu, Seoul, Republic of Korea

Call for Proposals

2026 Seoul ODA Challenge Program: Development Consulting Track

The Seoul Metropolitan Government (SMG) hereby announces the call for applications for the 2026 Seoul ODA Challenge Program (Development Consulting Track), with the aim of supporting sustainable urban development, improving the quality of life in developing countries, and assisting partner cities in addressing their key urban challenges.

1. Program Overview

1.1 Program Title: 2026 Seoul ODA Challenge Program (Development Consulting Track)

1.2 Program Budget: Up to KRW 400 million per project (approximately USD 270,000)

1.3 Project Period: June–December 2026 (approximately 7 months)

1.4 Project Types: Master plan formulation, pre-feasibility studies, policy and technical advisory services, pilot projects, capacity-building activities, etc.

1.5 Program Objective: To address urban challenges in developing countries for sustainable urban development by:

- Providing preparatory planning and consulting support to address key urban challenges in developing cities
- Establishing a foundation for follow-up full-scale projects linked to external financing sources such as Multilateral Development Banks (MDBs)

2. Eligibility

2.1 Eligible Applicants: Local governments and equivalent public entities in countries classified as ODA recipients under the OECD DAC criteria

2.2 Mandatory Requirement: The proposed project must have received a recommendation from, or undergone prior consultation with, an MDB.

- As this program is a development consulting initiative premised on follow-up project linkage, all applications must have undergone prior consultation with a Multilateral Development Bank (MDB) and received an official recommendation from the MDB regarding the project content.

- The application must clearly indicate the relevant MDB focal point, including name, affiliation, and contact details.
- Examples of MDBs: World Bank (WB), Inter-American Development Bank (IDB), Asian Infrastructure Investment Bank (AIIB), Asian Development Bank (ADB), European Bank for Reconstruction and Development (EBRD), African Development Bank (AfDB), etc.

3. Eligible Projects

3.1 Projects that utilize the SMG's best practices and policies to address urban challenges

- Applicants are encouraged to refer to the Seoul Policy Archive and the official English website of the SMG.
- Site link:
 - www.seoulsolution.kr
 - https://english.seoul.go.kr/?SSid=101_01
 - <https://news.seoul.go.kr/economy/archives/570875>
 - <https://www.susa.or.kr/default/company/company01.php?sub=01>

3.2 Projects with clear potential for linkage to follow-up financing upon completion of the development consulting phase

4. Required Documents

4.1 Project Application Form (Attachment 1)

4.2 Official application letter signed by the Mayor or an equivalent authorized official

4.3 Documentation confirming MDB's prior consultation and recommendation (e.g. recommendation letter)

4.4 Additional reference materials to support understanding of the proposed project

5. Application Method

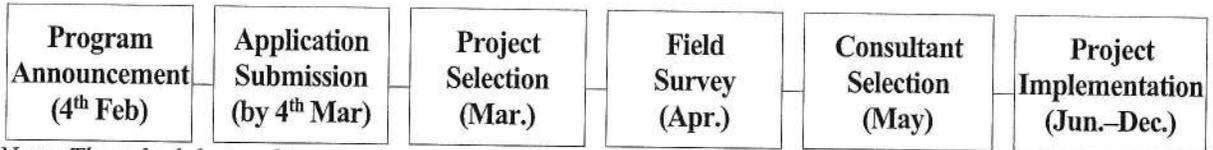
5.1 Application Period: February 4 – March 4, 2026, 18:00 (KST)

5.2 Submission Method: Email submission to SeoulODA@seoul.go.kr

- Email subject line: 2026 Seoul ODA Challenge (Development Consulting Track) / City Name / Project Title

6. Implementation Schedule and Selection Process

6.1 Tentative Schedule



Note: The schedule is subject to change depending on project selection results and local conditions.

6.2 Selection Process

- Review of submitted applications (eligibility screening and quantitative evaluation)
- Project Selection Committee meeting (qualitative evaluation)
- Selection of priority negotiation cities
- Final project confirmation through field survey and detailed scope definition

7. Additional Notes

- Submitted applications will not be returned.
- Incomplete applications may be excluded from the evaluation process.
- Projects in which the applicant city has received Seoul ODA support in the same or similar sector within the past ten years may be subject to score deductions.
- The SMG may request additional documents or information as necessary.
- Depending on budget availability, project feasibility, and the results of internal review and field surveys, the scope and type of the proposed project may be adjusted or modified as necessary.

Appendix 1. Application Form

Appendix 2. Evaluation Criteria

Evaluation Criteria

(2026 Seoul ODA Challenge Program: Development Consulting Track)

I. Quantitative Evaluation

1. Strategic Importance of the Partner City

- Status as a priority partner country under the Korean Government's ODA policy
- Status as a sister or friendship city of Seoul

2. Application Eligibility and Local Safety Conditions

- Completeness and adequacy of the application form and required documents
- Local safety conditions for project implementation (based on the Ministry of Foreign Affairs' travel advisory levels)

3. Provision of Available Resources (Bonus Points)

- Scale and adequacy of available resources provided by the partner city
- e.g. dedicated personnel, facilities, equipment, materials, or other in-kind contributions

4. Duplicate Support (Penalty)

- Cities that have received Seoul ODA support in the same or similar sector within the past ten (10) years

II. Qualitative Evaluation

1. Accountability and Implementation Capacity of the Partner City

- Realism and adequacy of the administrative and implementation framework
- Stability of the political and administrative environment and overall project risks

2. Alignment with Seoul's Policies and Comparative Advantage

- Degree of alignment with Seoul's policies and technologies
- Uniqueness and comparative advantage of Seoul's policy expertise and institutional capacity

3. Adequacy of the Project Plan

- Consistency with the development goals and strategies of the recipient country and city
- Local relevance and feasibility of the proposed project
- Commitment to and specificity of plans for follow-up projects

4. Sustainability and Effectiveness of the Project

- Contribution to solving urban challenges and tangible, citizen-level impacts
- Contribution to the achievement of the Sustainable Development Goals (SDGs)
- Potential for participation of Korean companies and industrial linkages

Program Application Form

(2026 Seoul ODA Challenge Program: Development Consulting Track)

I. Essential Information

1. Project Outline

Project Overview	
Project Title <i>Max. length: 150 characters</i>	
Country / City <i>Indicate the official country and city name where the project will be implemented. Note: only single-city projects are accepted.</i>	
Project Summary <i>Describe the problem addressed, list the objectives, and elaborate the support expected from the Seoul Metropolitan Government.</i>	
Applicant Information	
Lead Organization / Department <i>The organization responsible for officially submitting the application and holding administrative responsibility for the project.</i>	
- Name of Organization	
- Name of Person in Charge	
- Position	
- Email Address / Phone Number	
Executing Organization / Department (if different) <i>The organization (department) responsible for the actual implementation and management of the project.</i>	
- Name of Organization	
- Name of Person in Charge	
- Position	
- Email Address / Phone Number	
Relevant Multilateral Development Bank (MDB)	
- Name of Organization	
- Name of Person in Charge	
- Position	

– Email Address / Phone Number	
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2. City Information

City Information	
Target Area (km²) <i>Please specify the source and year.</i>	
Population <i>Please specify the source and year.</i>	
City Income (USD) <i>Please specify the source and year.</i>	

3. Project Sector and Type

3.1 Select a project sector aligned with the SMG's policies. *(Select one only.)*

Refer to the list of Seoul's best practices and policies and visit the following websites for reference:

- www.seoulsolution.kr
- https://english.seoul.go.kr/?SSid=101_01
- <https://news.seoul.go.kr/economy/archives/570875>
- <https://www.susa.or.kr/default/company/company01.php?sub=01>

The selected sector should directly correspond to the main objective of the project. Cross-sectoral projects should select the most relevant primary sector.

- Urban planning
 Housing
 Transportation
 Water Management
 Environment
 E-government
 Urban Security
 Women & Welfare
 Cultural Heritage & Tourism
 Others *(Please specify, if any:)*

3.2 Select the type of services expected from the SMG. *(Multiple selections allowed.)*

- Master Plan
 Pre-F/S
 Policy Advisory
 Capacity Building
 Pilot Project
 Others *(Please specify, if any:)*

II. Project Description

1. Project Background

1.1 Current Situation and Problem Analysis

Identify specific challenges in policies, plans, processes, and capacities (institutional, human, technical) that this project aims to address with support from the 2026 Seoul ODA Challenge Program.

1.2 Policy and Institutional Context

Describe efforts undertaken by your city to tackle the challenges and issues addressed above. Identify the city's policy priorities and provide details on relevant plans, strategies, and institutional arrangements (mandates and roles of responsible ministries, etc.) Explain how this project aligns with existing policy and institutional frameworks.

1.3 Existing or Related Development Cooperation Projects

Provide details of ongoing or planned development cooperation initiatives that align with the objectives of this project. These may include ongoing or pipeline projects supported by MDBs, Korean government entities, or other financing institutions.

2. Project Information

2.1 Project Objectives

Define the objectives of this project, emphasizing how the Seoul ODA Challenge Program can effectively address the challenges and barriers identified.

2.2 Key Activities / Scope of Work

Describe the key activities and scope of work to be carried out under this project.

Focus on deliverables rather than general descriptions, and clearly indicate the role of the Seoul Metropolitan Government where relevant.

2.3 Expected Support from the Seoul Metropolitan Government

Specify the knowledge, expertise, and technical support expected from the Seoul Metropolitan Government to

ensure the project's success.

2.4 Risk Factors and Mitigation Measures

Indicate risks related to political will, stakeholder capacity/engagement, and socio-political instability that may negatively impact this project. Provide mitigation and management measures.

3. Follow-up and Scaling Plan

3.1 Post-project Operation or Utilization Plan

Explain how project outputs may lead to future implementation, expansion, or financing.

3.2 Potential Linkage to Larger-scale Infrastructure or Investment Projects

Projects with clear pathways to follow-up investment will be favorably considered.

4. Available Resources Contribution Plan

4.1 Type and Scale of Resources to be Provided (e.g. dedicated staff, administrative support, facilities, equipment, financial or in-kind contributions)

A contribution equivalent to approximately 10% of the total project cost is recommended. Both financial and non-financial (in-kind) contributions are acceptable and should be quantified where possible.

5. MDB Cooperation Overview

5.1 Stage of Cooperation with MDB (e.g. project recommendation, prior consultation, ongoing cooperation)

5.2 Description of MDB Coordination

Summary of discussions held or ongoing cooperation.

Explain the relevance and linkage between the proposed project and MDB programs or pipelines.

Program Application Form

(2026 Seoul ODA Challenge Program: Development Consulting Track)

I. Essential Information

1. Project Outline

Project Overview	
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- Name of Person in Charge	
- Position	
- Email Address / Phone Number	
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- Position	
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- <https://www.susa.or.kr/default/company/company01.php?sub=01>

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 Water Management
 Environment
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 Urban Security
 Women & Welfare
 Cultural Heritage & Tourism
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