

No.42/25/2025-5Trg.
HARYANA GOVERNMENT
CHIEF SECRETARY OFFICE
TRAINING DEPARTMENT

To

Dated, Chandigarh the 2nd September, 2026

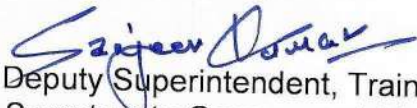
All the IAS Officers of the State, Haryana.

Subject:- Inviting Nominations for 5 days in- Service residential Capacity Building Programme on " Perspectives on Urban Finance" at IIHS Bangalore City Campus from 7th to 11th September 2026 under the aegis of DoPT.

Sir/Madam,

I am directed to refer to the subject noted above and to forward herewith a copy of e-mail dated 17.08.2026 received from Sh. Amit Mohapatra, Head Capacity Development, IIHS Balgalore City Campus No. 197/36, 2nd Main Road, Sadashivanagar, Bengaluru-560-080 for necessary action in the light of of Government Instructions No. 22/38/2010-4Trg, dated 21.12.2022.

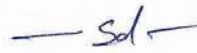
Yours faithfully,


Deputy Superintendent, Training
for Chief Secretary to Government, Haryana

Endst. No. 42/25/2025-5Trg.

Dated Chandigarh, the 2nd September, 2026

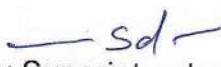
A copy is forwarded to Additional Chief Secretary to Govt. Haryana, Home Department for information & necessary action.


Deputy Superintendent, Training
for Chief Secretary to Government, Haryana

Endst. No. 42/25/2025-5Trg.

Dated Chandigarh, the 2nd September, 2026

A copy is forwarded to the Sh. Amit Mohapatra, Head Capacity Development, IIHS Balgalore City Campus No. 197/36, 2nd Main Road, Sadashivanagar, Bengaluru-560-080 w.r.t e-mail dated 17.08.2026 for information.


Deputy Superintendent, Training
for Chief Secretary to Government, Haryana



Training Branch <branchtrg@gmail.com>

Fwd: Inviting Nominations for 5 day in-service residential Capacity Building Programme on 'Perspectives on Urban Finance' at IIHS Bangalore City Campus from 7th to 11th September 2026 under the aegis of DoPT

1 message

SPS Haryana <ssps@hry.nic.in>
To: branchtrg <branchtrg@gmail.com>

17 August 2026 at 15:40

Handwritten signature
17/8/2026

Handwritten
5 Try.

===== Forwarded message =====

From: Anurag Rastogi <cs@hry.nic.in>

To: "SPS Haryana" <ssps@hry.nic.in>

Date: Mon, 17 Aug 2026 15:38:20 +0530

Subject: Fwd: Inviting Nominations for 5 day in-service residential Capacity Building Programme on 'Perspectives on Urban Finance' at IIHS Bangalore City Campus from 7th to 11th September 2026 under the aegis of DoPT

===== Forwarded message =====

Anurag Rastogi

Training Branch
CFMS/Diary No. 96624
Dated 19/08/26

===== Forwarded message =====

From: Bashar Rahmani <bashar.rahmani@iihs.ac.in>

To: <cs@hry.nic.in>

Cc: "IIHS CD" <cd@iihs.ac.in>, "Ayesha Khanam S" <ayeesha.khanam@iihs.ac.in>

Date: Mon, 17 Aug 2026 14:21:41 +0530

Subject: Inviting Nominations for 5 day in-service residential Capacity Building Programme on 'Perspectives on Urban Finance' at IIHS Bangalore City Campus from 7th to 11th September 2026 under the aegis of DoPT

===== Forwarded message =====

To,

Shri Anurag Rastogi, IAS
Chief Secretary
General Administration & Secretariat Office
0172-2740118
cs@hry.nic.in
Government of Haryana

Dear Sir,

Greetings from the Indian Institute for Human Settlements (IIHS - iihs.co.in).

We are pleased to inform you about the upcoming second iteration of the **One-Week In-Service Residential Training Programme on 'Perspectives on Urban Finance'**, scheduled from **7th to 11th September 2026 at the IIHS Bengaluru Campus, Sadashivanagar, Bangalore**. This executive learning programme is being offered as part of the **Department of Personnel and Training (DoPT)** calendar of programmes for in-service training for government officers. The previous edition brought together All India Service officers from across the country, representing diverse portfolios and areas of work. The programme provided a platform for participants to explore key aspects of urban finance and service delivery, with discussions focusing on strengthening the financial and institutional performance of cities.

This year's programme will enable officers to develop a stronger understanding of key aspects of urban finance, emerging financial instruments and approaches to strengthening municipal resources, as well as practical approaches to addressing urban challenges and improving service delivery. The programme will include case studies, panel discussion, and simulation exercises, enabling officers to apply these concepts to real-world challenges and potential solutions.

<https://mail.google.com/mail/u/0/?ik=9d664c6133&view=pt&search=all&permthid=thread-f:1873764878125919888%7C6664c6133&ui=2>

This programme is eligible to the officers of **All India Service (IAS, IPS & IFoS)**, Officers working under the Central Staffing Scheme, Officers of Central Secretariat Service (CSS) and Central Secretariat Stenographer Service (CSSS) (Officers of the level of DS/Sr. PPS and above and Lateral entrants (Deputy Secretary/Director level).

The programme fee will be reimbursed to IIHS directly by the Department of Personnel and Training. DoPT shall only provide the course fee, boarding & lodging charges for 5 days. If any participant stays beyond 5 days, the accommodation or any other charges shall have to be borne by the respective participant. (**letter F. No. T-22012/15/2025-IST/IIPA – 16th April 2026**)

We kindly request your nomination to be submitted on or before **1st September 2026**, as per the DoPT guidelines. Your thoughtful nominations will help us build a cohort enriched with diverse experience, fostering deeper peer learning and collaborative exchange. The registration/nomination procedure is available at the **DoPT Website**

And the Registration link is (<https://e-hrms.gov.in/login>), for your reference.

For further clarifications, please get in touch with Ms. Ayesha Khanam, Course Coordinator
Basavaraj H, Logistics coordinator: Mobile: +91 9611911169 | Email: cd@iihs.ac.in

Enclosures:

Invitation Letter from IIHS

Programme Brochure

DoPT Programme confirmation circular

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Thank you & with Regards,

Bhavya

Capacity Development

+91 9611911169

3 attachments

 **IIHS-DoPT_Nomination Request Letter_2026-27_HY_CS.pdf**
190K

 **DoPT_IIHS_Brochure_2026-27_Perspectives on Urban Finance (1).pdf**
971K

 **IST circular 24.04.2026 (2).pdf**
1611K

IIHS/BLR/2026-27/CD/DoPT/Haryana/2676

30 July, 2026
Bengaluru

Shri Anurag Rastogi, IAS
Chief Secretary
General Administration & Secretariat Office
0172-2740118
cs@hry.nic.in
Government of Haryana

Subject: Request for Nominations – One-Week In-Service Residential Training Programme on 'Perspectives on Urban Finance' at IIHS, Bengaluru (7–11 September 2026), under the aegis of DoPT, GoI

Dear Sir,

Greetings from the Indian Institute for Human Settlements (IIHS – www.iihs.co.in).

IIHS is a national education institution committed to the equitable, sustainable, and efficient transformation of India's settlements. It seeks to establish a globally benchmarked Institution of Eminence focused on addressing the opportunities and challenges of India's urban transition. IIHS is a recognised capacity-building partner with the Ministry of Housing and Urban Affairs (MoHUA), Ministry of Jal Shakti (MoJS), and Ministry of Road Transport and Highways (MoRTH). It has also been supporting training programmes at the Lal Bahadur Shastri National Academy of Administration (LBSNAA) since 2015 and has successfully delivered five DoPT-sponsored in-service programmes to date. IIHS is internationally reputed for the quality of its teaching and learning and has trained more than 19,000 learners from the government, public and private sectors, and academia through its capacity building function.

We are pleased to inform you about the upcoming **One-Week In-Service Residential Training Programme on 'Perspectives on Urban Finance'**, scheduled from **7th to 11th September 2026** at the **IIHS Bengaluru Campus**. This executive learning programme is being offered as part of the Department of Personnel and Training's (DoPT) calendar of in-service training for officers.

This programme is eligible to the officers of **All India Service (IAS, IPS & IFoS), Officers working under the Central Staffing Scheme, Officers of Central Secretariat Service (CSS) and Central Secretariat Stenographer Service (CSSS) (Officers of the level of DS/Sr. PPS and above and Lateral entrants (Deputy Secretary/Director level).**

The programme fee will be reimbursed to IIHS directly by the Department of Personnel and Training. DoPT shall only provide the course fee, boarding & lodging charges for 5 days. If any participant stays beyond 5 days, the accommodation or any other charges shall have to be borne by the respective participant. (letter F. No. T-22012/15/2025-IST/IIPA – 16th April 2026)

We kindly request your nomination to be submitted **on or before 1st September 2026**, as per the DoPT guidelines. The registration/nomination procedure is available at the DoPT Website

REGISTERED OFFICE:

IIHS Bangalore City Campus: No. 197/36, 2nd Main Road, Sadashivanagar, Bengaluru 560 080, India | T +91 80 6760 6666 | F +91 80 2361 6814

IIHS Chennai: Floor 7A, Chaitanya Exotica, 24/51 Venkatnarayana Road, T Nagar, Chennai 600 017, India | T +91 44 6630 5500/6555 6590

IIHS Delhi: 803, Surya Kiran, 19, Kasturba Gandhi Marg, New Delhi 110 001, India | T +91 11 4688 2200 | F +91 11 2332 0477

IIHS Mumbai: Flat No.2, Purnima Building, Patel Compound, 20-C, L J Marg (Napean Sea Road), Mumbai 400 006, India | T +91 22 6525 3874

info@iihs.co.in | CIN: U74990KA2008NPL078948

And the Registration Link: <https://e-hrms.gov.in/login> for your reference.

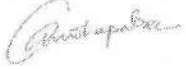
For any clarifications or assistance, please feel free to contact

- Ms.S Ayeesha Khanam, Course Coordinator
- Mr.Basavaraj H & Ms. Bhavya , Logistics coordinator

✉ upp@iihs.ac.in ☎ +91 96119 11169

We appreciate your participation in this programme.

With best wishes,



Amit Mohapatra
Head - Capacity Development, IIHS

Enclosed: 1. Programme Brochure

REGISTERED OFFICE:

IIHS Bangalore City Campus: No. 197/36, 2nd Main Road, Sadashivanagar, Bengaluru 560 080, India | T +91 80 6760 6666 | F+91 80 2361 6814

IIHS Chennai: Floor 7A, Chaitanya Exotica, 24/51 Venkatnarayana Road, T Nagar, Chennai 600 017, India | T +91 44 6630 5500/6555 6590

IIHS Delhi: 803, Surya Kiran, 19, Kasturba Gandhi Marg, New Delhi 110 001, India | T +91 11 4688 2200 | F +91 11 2332 0477

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info@iihs.co.in | CIN: U74990KA2008NPL078948

iihs®

INDIAN INSTITUTE FOR
HUMAN SETTLEMENTS



Perspectives on Urban Finance

7 – 11 September 2026 | IIHS Sadashivanagar, Bengaluru

Conducted under the aegis of the Department of Personnel and Training (DoPT)

Background

India's urban transition presents significant opportunities as well as complex governance and financing challenges. Cities are expected to deliver high-quality infrastructure, improve service delivery, strengthen climate resilience, and attract investment while operating within evolving fiscal and institutional frameworks. This programme provides senior public officials with an opportunity to understand emerging approaches to municipal finance, explore innovative financing mechanisms, and learn from contemporary policy and practice to support informed decision-making for sustainable urban development.

Programme Description

India's urban transition is reshaping the country's development trajectory. Urban areas currently contribute nearly **two-thirds of India's GDP** and are projected to account for **almost 75% by 2030**, while the urban population is expected to exceed **600 million** over the next decade.¹ As cities expand, Urban Local Bodies (ULBs) are expected to deliver quality infrastructure and public services, strengthen climate resilience, and improve liveability. Meeting these expectations requires municipal institutions to move beyond conventional budgeting towards stronger financial management, diversified revenue sources, and innovative approaches to financing urban infrastructure.

Against this backdrop, **Perspectives on Urban Finance** is an intensive five-day residential programme developed at IIHS- Capacity Development for serving senior officers from the administrative services like IAS, IPS, IFS, and other public services engaged in urban governance, planning, infrastructure, and public finance. The programme provides a practical understanding of the institutional, fiscal, and financial architecture that underpin urban development in India, while examining the policy reforms and financing mechanisms shaping the future of cities. Through expert led sessions, case studies, exposure visits and interactive discussions the participants will gain insight in understanding and addressing financial and governance issues facing the rapidly urbanizing cities.

The programme will draw upon on IIHS' research outcomes, policy engagement with ministries, and implementation experiences, examining both established and emerging dimensions of urban finance. Participants will explore municipal fiscal systems, revenue mobilisation, expenditure management, fiscal decentralisation, project-based financial appraisal, municipal borrowing, and market-based financing instruments. The curriculum incorporates recent policy initiatives, including the **Urban Challenge Fund (UCF)**, which seeks to incentivise reform-oriented and investment-ready cities, alongside emerging areas such as climate finance, blended finance, digital public financial management systems, and data-driven approaches to financial planning and governance.

¹ *The Idea behind the buzz of Indian #SmartCity.* (2017). Mygovindia. <https://blog.mygov.in/editorial/the-idea-behind-the-buzz-of-indian-smartcity/>

The programme covers a range of contemporary themes in urban finance, including:



Municipal finance and fiscal decentralisation



Investment planning and credit enhancement as proposed under Urban Challenge Fund



Market-oriented financing mechanisms and innovative financing



Public-Private Partnerships (PPPs) and blended finance approaches



Climate and sustainable urban finance



Digital public financial management systems, fiscal transparency, and data-driven governance

The IIHS Knowledge Research has focused on advancing the understanding of municipal finance and its significance. Over the long term, it has examined how municipal finance interventions function at the city level and their role in promoting urban sustainability. The reports can be accessed through the following link.

<https://iihs.co.in/knowledge-gateway/indian-municipal-finance-2022>

<https://iihs.co.in/knowledge-gateway/indian-municipal-finance-2023>

Learning Objectives

The programme is designed to enable participants to:

- Understand the evolution of urban finance in India and the institutional framework governing municipal finance.
- Examine the key components of municipal fiscal systems, including own-source revenues, intergovernmental fiscal transfers, and expenditure management.
- Explore strategies to strengthen municipal financial sustainability through reforms, digitalisation, and improved financial governance.
- Understand project-based financial appraisal and investment planning for urban infrastructure projects.
- Gain exposure to municipal bonds, pooled financing, Public-Private Partnerships (PPPs), blended finance, climate finance, and other emerging financing instruments.
- Understand emerging financing mechanisms, including the Urban Challenge Fund, climate finance, resilience financing, and carbon markets.
- Learn from practice-based case studies, to understand how financing, planning, and technology converge in urban development.
- Strengthen the ability to integrate financial planning with climate resilience, infrastructure development, and sustainable urban growth.
- Exchange experiences and insights with senior practitioners, policymakers, and experts through case discussions, field visits, and peer learning.

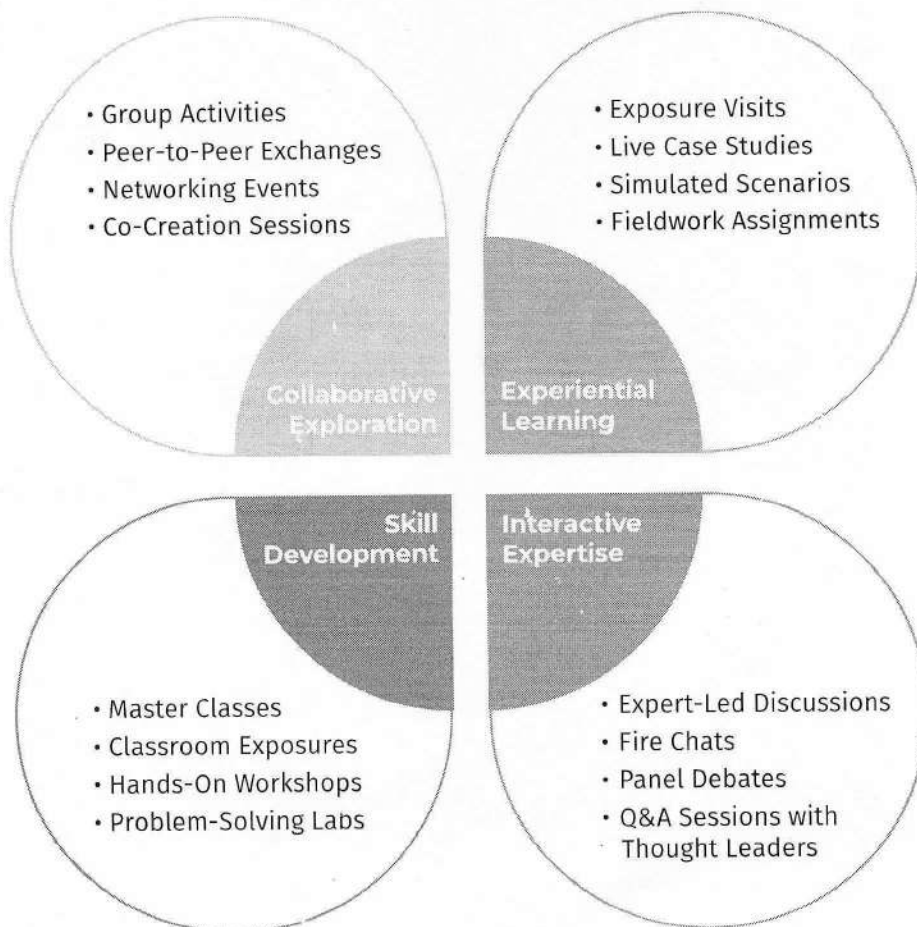
Programme Design and Pedagogy

The training programme will run for five days. A range of pedagogical approaches will be used to enable better understanding and learning.

Interactive Lectures: Participants will engage with IIHS faculty and experts in interactive lectures that aid in perspective setting, experience sharing, and peer learning.

Case Studies/ Field Visits: Case-based and site-based learning are central to IIHS' pedagogy, enabling working backwards from real challenges at the workplace.

Masterclasses: Participants will have the opportunity to meet thought-leaders and practitioners, to learn about their work, and the challenges they face, in different disciplines and domains of urban practice.



Programme Content and Schedule

Session	Topic Name	Description
Day 1: Urban Finance in Transition - Three Decades of Evolution		
10:00 – 10:15	Welcome & Programme Overview	
10:15 – 11:00	Keynote Address	
11:00 – 11:15	Break	
11:15 – 12:00	Urban India: Trends, Transitions & Global Parallels	Tracing India's urbanisation journey by examining its key trends, structural transitions, and spatial dynamics, while positioning these developments within a comparative global urban context.
12:00 – 13:00	Demystifying Urban Finance: Foundations and Flows	Urban financial architecture: Aligning demand, resources, and institutional capacity.
13:00 – 14:00	Lunch	
14:00 – 15:00	Urban Challenge Fund: Leveraging Competitive Financing for Urban Transformation	Designing Performance-Based Financing Frameworks for Urban Innovation.
15:00 – 15:15	Break	
15:15 – 16:15	The 16th Finance Commission and the Future of Urban Fiscal Federalism	Linking Performance, Reforms, and Grants in Urban Financing Frameworks
Day 2: Municipal Revenue Mobilisation and Land-Based Financing		
10:00 – 11:00	Where Cities Stand: The Institutional Reality of Municipal Finance	Current revenue patterns, debt pressures, and strategic reform priorities.
11:00 – 11:15	Break	
11:15 – 12:15	Reforming Property Tax: Status, Challenges and Strategies. Case Insight: Leading Property Tax Reforms	Draws practical lessons from leading reform cases to enhance revenue mobilisation and compliance.

12:15 – 13:00	Unlocking Non-Tax Revenues through Land Value Capture: Betterment Levies, Development Charges, Impact Fees, TOD& Case Studies	Transit-Oriented Development (TOD) and Land-Based Financing: Case Studies and Lessons
13:00 – 14:00	Lunch	
14:00 – 15:30	Panel Discussion: From Creditworthiness to Capital Markets: A Multi-Stakeholder Dialogue on Market-Based Financing for Urban Development	Focuses on practical experiences, challenges, and solutions in unlocking market-based financing for urban development.
15:30 – 15:45	Break	
15:45 – 17:00	PPP models in Urban Projects	Nuances of risk allocation, contract design and financing in PPP projects.

Day 3: Digitalization, Governance, and Municipal Finance

10:00 – 11:00	Building High-Performing Municipal Finance Systems: Governance, Institutions and Reform Pathways	Actionable strategies to enhance revenue, financial management, and fiscal sustainability in ULBs.
11:00 – 11:15	Break	
11:15 – 12:15	Urban Finance Simulation exercise	Experiential Learning for City-Level Financial Management
12:15 – 13:00	Digital Municipal Accounting Systems, Financial Analytics and Digital Twin Case Studies	Showcases digital twin case studies to enable data-driven planning, forecasting, and resource optimisation.
13:00 – 14:00	Lunch	
14:00 – 17:00	Field Visit: Karnataka Municipal Data Management Society	Provides hands-on insights into data-driven governance, analytics platforms, and their role in strengthening urban finance.

Day 4: Infrastructure Finance and Practice-Based Learning

9:00 – 13:00	Field Visit: Unduwadi Bulk Water Supply Scheme (Design, Implementation, Monitoring & Financing)	Offers practical insights into project execution, service delivery models, and sustainable financing of urban infrastructure.
13:00 – 14:00	Lunch	
14:00 – 20:00	Field Visit: Heritage and Tourism Finance – Mysuru Palace	Tourism-led financing and conservation models.

Day 5: Climate and Resilience Finance for Future-Ready Cities

10:00 – 11:30	Panel Discussion: Discussion Financing Climate-Resilient Cities – Mobilising Climate, Disaster and Carbon Finance	Examines strategies to finance climate-resilient cities by mobilising climate, disaster risk, and carbon finance.
11:30 – 11:45	Break	
11:45 – 12:45	Participants reflections and presentations	
12:45 – 13:15	Programme Conclusion, Feedback and Certificate Distribution	
13:15 – 14:15	Lunch	

***Note:** The schedule is indicative and subject to change for improving the programme experience. Sessions will be led by accomplished professionals from government, industry, public agencies, and policy research organisations

Participant Testimonials

“Sessions on financing urban infrastructure and strategy labs were impactful..”

Harendra Narayan | Commissioner | Municipal Corporation | Gov. of Madhya Pradesh

“The sessions on municipal finance and project selection were particularly insightful, enhancing my understanding of financial planning and investment prioritisation in urban projects.”

Sachin Kumar | District Development Officer | Department of Panchayat & Rural Development | Gov. of Gujarat

“Theory sessions were well integrated with practical exercises. PPP project sessions were highly useful. Team exercises enhanced learning.”

Dinesh Kadam | Vice President | NaBFID | Ministry of Finance | Gov. of India

Image 1: DoPT 2025: Perspectives on Urban Finance



“The programme offered valuable insights into urban finance and governance. The discussions on the global bond market and the role of e-governance in strengthening financial systems were particularly useful and informative. The programme was well organized.”

Sumit Kumar Rajak | Senior Manager | Credit Guarantee Scheme (GoI) | HUDCO, Delhi

“It was an excellent experience overall. Not many such trainings are available in urban governance. Definitely, it is going to be very helpful for officers interested in the urban sector. Logistics and accommodation were really pleasant.”

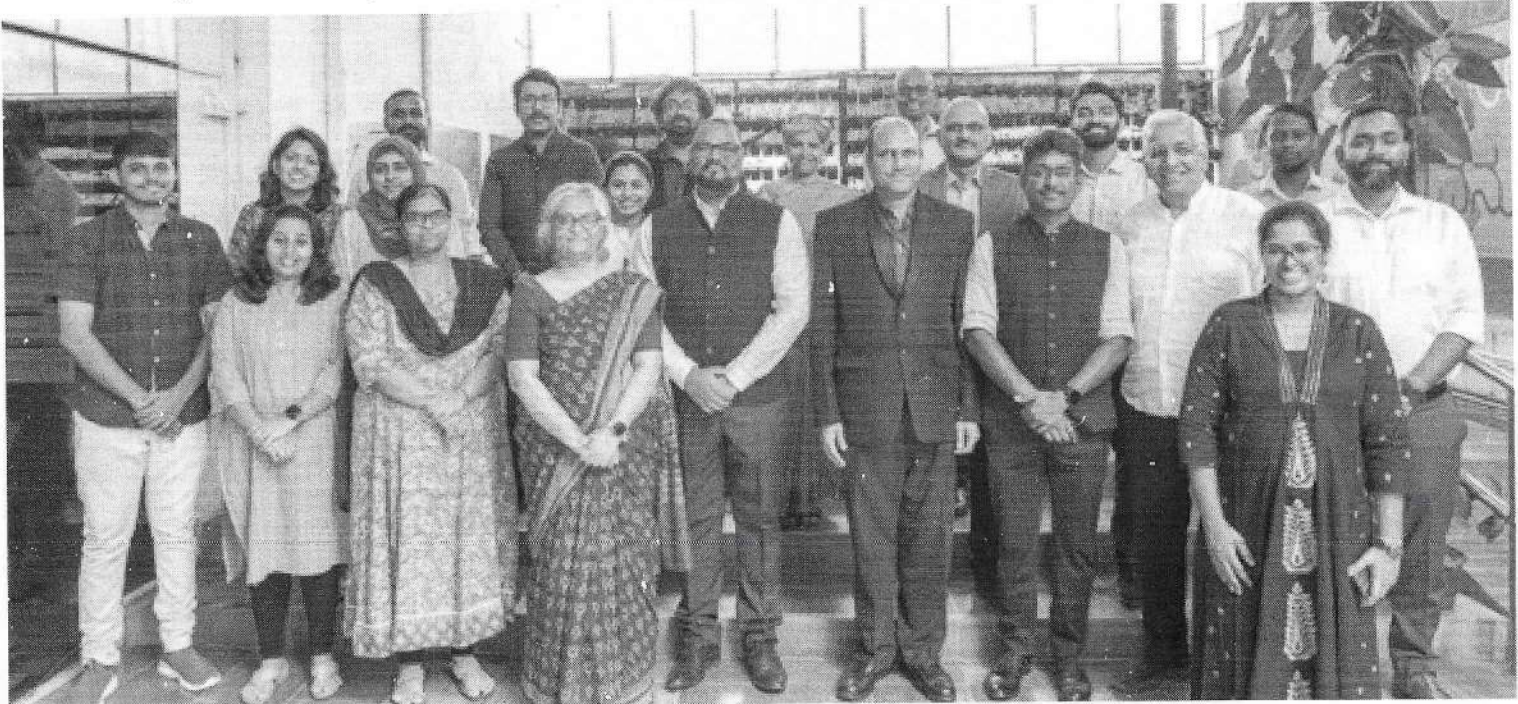
A Sivagnanam | CEO, CMDA | Housing Urban Department | Gov. of Tamil Nadu

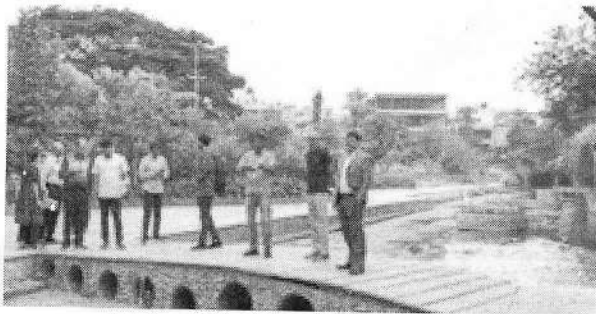
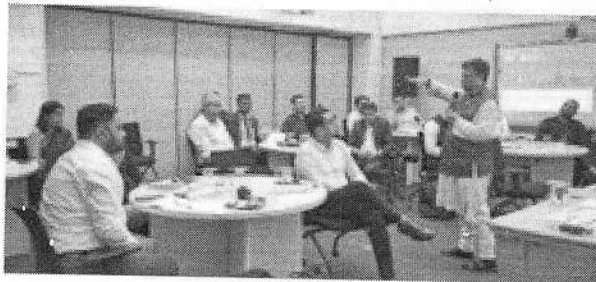
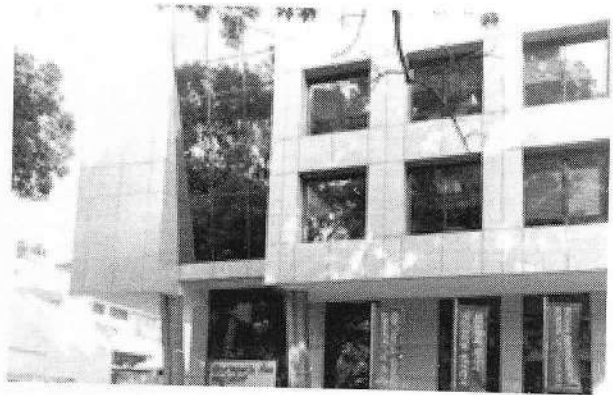
“It was an immensely enriching experience, especially for its focus on Digital Governance and its role in addressing contemporary urban development challenges. Given its relevance, I’ve recommended nominating officials and corporators for similar capacity-building efforts.”

Himanshu Sharma | Private Secretary | MOPPGP | Gov. of Delhi

Note: The above testimonials are from participants from various programmes conducted for the DoPT between 2017 and 2025.

Image 2: DoPT 2024: Negotiations in Public Placemaking: Emerging Opportunities in Urban Leadership





Facilities

- 21,000 sq. ft. space
- State-of-the-art Conference Room
- Training and Meeting Rooms
- Exhibition Hall
- Cafeteria
- Catering Service
- Electronic Whiteboards and HD Projection Facilities in All Spaces
- Design, Media and Communication services

Technology

- HD projection and live streaming (one-camera or two-camera setup)
- HD video recording (one-two camera setup, recorded digitally or on tape)
- Video editing
- 25 Mbps dedicated bandwidth
- Wi-Fi enabled spaces

Accessibility

- Situated at a prime location in Bengaluru
- 30 minutes from Bengaluru International Airport
- 15 minutes from the city railway station and bus stand
- Close proximity to government offices and some of the best hotels in the city

Logistics for the Programme



Course Date

7 – 11 September 2026

Target Participants: Officers of All India Service (IAS, IPS & IFoS), Group A Officers working under the Central Staffing Scheme, Officers of Central Secretariat Service (CSS) and Central Secretariat Stenographer Service (CSSS) (Officers of the level of DS/ Sr PPS and above) and Lateral entrants (Deputy Secretary/Director/Joint Secretary).

Course Fee: The course fee will be reimbursed by the Department of Personnel & Training (DoPT), Government of India.

Accommodation: Holiday Inn Bengaluru Racecourse

Address: #16/1, Sheshadri Road, Gandhinagar, Ward No. 94, Bengaluru – 560009.

T: 080-46205900

Check in: 6 September, 2:00 PM onwards | **Check out:** 11 September, 9:00 AM

IIHS will arrange ground transport from Bangalore Airport to Holiday Inn Bengaluru Racecourse.

Shuttle services will be arranged on all training days.

Contact Information

Subha Muthu Kumar

Course Director, Capacity Development, IIHS

E: subhamuthu.kumar@iihs.ac.in

S Ayesha Khanam

Course Coordinator, Capacity Development

E: ayesha.khanam@iihs.ac.in

Basavaraj H and Bhavya Devaraj

Logistics Coordinators, Capacity Development

E: basavaraj.hulagannavar@iihs.ac.in | bhavya.devaraj@iihs.ac.in

M: +91 96119 11169

About IIHS

Established in 2008, the Indian Institute for Human Settlements (IIHS) is a national knowledge institution committed to the equitable, sustainable, and efficient transformation of Indian settlements, delivered through cutting-edge research, practice, capacity development, and digital blended learning.



IIHS, SADASHIVANAGAR, BENGALURU

197/36, 2nd Main Road, Sadashivanagar, Bengaluru 560 080, India | T +91 80 6760 6666

IIHS, DELHI

Prius Platinum, 3rd Floor, Wing B, Saket District Centre, New Delhi 110 017, India | T +91 11 4360 2798

IIHS, MUMBAI

Flat No. 2, Purnima Building, Patel Compound, 20-C, Napean Sea Road, Mumbai 400 006, India | T +91 22 6525 3874

IIHS, CHENNAI

Floor 7A, Chaitanya Exotica, 24/51 Venkatharayana Road, T Nagar, Chennai 600 017, India | T +91 44 6630 5500

www.iihs.co.in

T-22012/15/2025-IST/IIPA
Government of India
Ministry of Personnel, Public Grievances & Pensions
Department of Personnel and Training
(Training Division)

Block-4, Old JNU Campus
New Mehrauli Road, New Delhi-67
Dated: April 24th 2026

To,

All Institutes as per the list attached.

**Subject: One-Week In-service Training Programme (Offline) during the year 2026-27 -
Communication of work order - Reg.,**

Madam/Sir,

I am directed to refer to this Department's OM of even number dated April 16, 2026 (copy enclosed) on the subject cited above and to convey that it has been decided to conduct the One-Week In-Service Training Programme through your institute, as per the schedule indicated in the enclosed calendar (Annexure-I).

2. The training programmes shall be **conducted as per the rates specified in the calendar** (Annexure-I) for the respective courses.
3. Letters have been issued to Secretaries of all Ministries/Departments of the Government of India, Chief Secretaries of all State Governments/UTs, and Cadre Controlling Authorities inviting nominations. A circular has also been uploaded on **Training Division, DoPT** (<https://dopttrg.nic.in>) & **DoPT** (<https://dopt.gov.in>) websites for wider dissemination among officers.
4. **The concerned training institute shall arrange accommodation only for duration of course (i.e. 5 day).** In case any officer extends their stay beyond the prescribed duration, the **additional expenditure shall be borne by the officer concerned, who may claim TA/DA from their respective Ministry/Department/State Government/Cadre Controlling Authority, subject to admissibility.** Institutes are, therefore, requested to collect payment for such additional stay directly from the concerned officers.
5. It may be noted that **DoPT shall pay the course fee in respect of those eligible officers who are nominated by DoPT only.** No advance payment of course fee will be made by DoPT. Institutes are requested not to seek payment for hotel cancellations or other charges arising due to last-minute dropouts of participants.

6. The Institute may also invite officers who do not meet the standard eligibility criteria but for whom the training is considered relevant. In such cases, the cost of participation, as per DoPT-approved rates, shall be borne by the officer concerned or by their Organization, Ministry, Department, or Sponsoring authority.

7. The responsibility for payment of course fee, including boarding and lodging charges plus taxes, shall be as follows:

S.No.	Service	Payment will be made by
1.	AIS (IAS, IPS and IFoS)	DoPT
2.	Group A Officers working under the Central Staffing Scheme in the Government of India	DoPT
3.	Officers of Central Secretariat Service (CSS) and Central Secretariat Stenographers Service (CSSS) (of the level of DS/Sr. PPS and above)	DoPT
4.	Lateral entrants at the level of Deputy Secretary/ Director/ Joint Secretary	DoPT
5.	Organized Group 'A' Civil Services officers those who are posted in Cadre (Sr. No. 6 to 25 at Annexure-III of OM dated April 16 th , 2026)	Cadre Controlling Authority
6.	Organized Group 'A' Civil services officers who are posted/deputed /working under State Government (Sr. No. 6 to 25 at Annexure-III of OM dated April 16 th , 2026).	State Government
7.	Organized Group 'A' Civil services officers who are posted/deputed /working under Central Government (non-Central Staffing Scheme post) (Sr. No. 6 to 25 at Annexure-III of OM dated April 16 th , 2026).	Concerned Central Ministry/ Department

8. In respect of officers **whose course fee will not be borne by DoPT**, the institutes may obtain the **necessary billing details from the concerned officers/organizations in advance** in order to facilitate **timely generation of invoices and settlement of course fees with the respective Cadre Controlling Authority/Department/Ministry/State Government**.

9. Any decision regarding **postponement or cancellation of programmes** due to exigencies shall be taken by DoPT in consultation with the concerned institute. Institutes are requested to seek prior confirmation from DoPT before communicating such changes to participants.

10. **Training institutes are requested to undertake proactive outreach and publicity** to ensure adequate participation and completion of the minimum cohort size. However, **DoPT does not guarantee a minimum number of participants**. The list of the nominated officers shall be provided to your institute in due course of time. Training institutes are encouraged to form mixed cohorts from non-government background including PSUs for whom the training programme may be relevant.

11. Training institutes are requested to provide necessary convenience including transportation from/to the nearest airport, railway station wherever possible. Further, special assistance if any requested by differently-abled officers may be considered wherever feasible.

12. Training institutes shall provide dedicated nodal officers who shall be continuously available for coordination with the nominated officers. Necessary information about the course, tour programme of the nominated officers, details of the training venue, accommodation/transport details shall be coordinated smoothly with the nominated officers. Changes, if any, in the nodal officer nominations shall be immediately communicated to all nominated officers under intimation to this Department.

13. For any clarification, you may contact Ms. Vipra Meena, Section Officer (IST/IIPA), DoPT (Phone: 011-26706347, Email: vipra.meena88@nic.in).

Yours faithfully,


(Vipra Meena)
Section Officer
Telephone: 011- 26706347

IST Training Calendar for the year 2026-27

S.No.	Institute	Program offered	Dates	Course fee (per day per participant excluding taxes)
1.	IIT Delhi, Delhi	Digital Governance & Emerging Technologies	May 4 to May 8, 2026	Rs. 19000/-
2.	IIM Vishakhapatnam, Vishakhapatnam	Monitoring and Evaluation for Outcome-Oriented Governance: Leveraging AI, MIS, and DGQI to Improve Public Sector Performance	June 8 to June 12, 2026	Rs. 19000/-
3.	National Law University, Delhi	Legislative Drafting	June 8 to June 12, 2026	Rs. 19000/-
4.	IIM Lucknow, Lucknow	Infrastructure Financing/ Project Finance & PPPs	July 13 to July 17, 2026	Rs. 19000/-
5.	IIT Bombay, Mumbai	Data Driven Decision Making	July 27 to July 31, 2026	Rs. 19000/-
6.	IIM Kozikode, Kozikode	Public Financial Management	August 10 to August 14, 2026	Rs. 19000/-
7.	IMG Thiruvannathapuram	Gender Empowerment	August 10 to August 14, 2026	Rs. 7400/-
8.	Indian School of Business, Mohali	Understanding Human Dimensions of Climate Change: Impact, Adaptation and Mitigation	August 17 to August 21, 2026	Rs. 15000/-
9.	IIM Kozikode, Kozikode	Financial Market Regulations	August 31 to September 4, 2026	Rs. 19000/-
10.	Indian Institute of Human Settlements (IIHS), Bengaluru	Perspectives on Urban Finance	September 7 to September 11, 2026	Rs. 13000/-
11.	IIM Jammu, Jammu	Project Management & Analysis	September 7 to September 11, 2026	Rs.13,000/-
12.	National Law University, Jodhpur	Corporate Governance, Accountability & Ethical Oversight for Public Administration	September 21 to September 25, 2026	Rs. 19000/-

13.	iCED, Jaipur (CTI)	Environment policy & Sustainable development, Environment, Social & Governance (ESG) frameworks, Environmental Impact Assessment and Climate Change (preparedness)	October 12 to October 16, 2026	Rs. 7400/-
14.	IIM Mumbai, Mumbai	Artificial Intelligence & Machine Learning in Governance	November 16 to November 20, 2026	Rs. 19000/-
15.	National Academy of Direct Taxes, Nagpur	Dealing with Financial Crimes	December 7 to December 11, 2026	Rs. 7400/-
16.	OP Jindal, Shimla	Arbitration and Alternative Dispute Resolution (ADR)	December 14 to December 18, 2026	Rs. 13000/-
17.	IIM Mumbai, Mumbai	Transport, Logistics & Multimodal Integration	January 4 to January 8, 2027	Rs. 19000/-
18.	ICCG, Panchgani	Ethics in Public Service	February 22 to February 26, 2027	Rs. 10800/-